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World Business Newspaper

MONDAY JANUARY 30 1995

D8523A

Fighting escalates In Peru-Ecuador border dispute

Peruvian troops with mortars and helicopters launched a "massive offensive" against Ecuadorian forces in an Amazon jungle, Ecuador said yesterday. The conflict flared last week over a longstanding border dispute, and yesterday the presidents of Bolivia, Colombia, Panama and Venezuela appealed to the combatants to stop fighting and resolve their territorial dispute peacefully. Ecuador said 23 troops were killed in clashes on Saturday. Back-ground, Page 6

Hong Kong airport contract awarded: A five-strong consortium of two British, one Chinese and two Japanese companies has won the HK\$10.1bn (£1.7bn) contract to build the passenger terminal for Hong Kong's new airport. Page 16

Passengers prepare for action over cruise: Some passengers who travelled on the QE2's Christmas cruise from England to the US have taken the first steps in a planned action against Cunard, the liner's owner. They are demanding a fare refund plus damages for mental stress, physical injuries and impaired health. A law professor who was on the cruise has said claims could total \$2m. Page 16

Record sales for Texas Instruments: The US electronics and chip manufacturer reported record sales and earnings for last year. Full year revenues totalled \$10.5bn, up 21 per cent from 1993. Page 19

Russia derides Dudayev threat: Russia said Dzhokhar Dudayev had lost touch with reality after the separatist leader threatened to spread the Chechen war to Russian cities. Russia confirmed its bombardment of Grozny, the Chechen capital.

Ten die in gold mine clash: Ten South African miners were killed and more than 60 injured when rival gangs clashed at a gold mine in Orange Free State over the weekend. Anglo American Corporation said mine security officers fired rubber bullets to separate the rival gangs, but police had not been called in. Page 6

Austrian politician quits: Peter Marizzi, general secretary of Austria's ruling Socialist party and its parliamentary defence spokesman, resigned after being implicated in a bribes scandal. Page 2

Sierra Leone calls for calm: Sierra Leone urged foreigners not to panic after several western governments had advised their nationals to consider leaving following a spate of rebel kidnappings.

Death sentence for drug dealers: Twenty-three heroin dealers were executed in a single day after public trials in Guiyang, southwest China, the province's newspaper said.

Snowy of Japan predicts double-digit growth in its European operations this year: thanks to strong sales of such items as CD-ROMs, televisions and video recorders. Page 19

Saatchi spurned over top job: Saatchi & Saatchi stepped up the search for a possible replacement for Maurice Saatchi after former Reed Elsevier co-chairman Peter Davis made it known he was not interested in the chairmanship of the troubled advertising group. Page 19

Israel presses PLO: Israel extended its closure of the West Bank and Gaza for a further week and urged the Palestine Liberation Organisation to use an iron fist against Islamic guerrillas in exchange for a long-delayed Israeli troop withdrawal from occupied land.

Ugandan troops dig in: Ugandan troops are digging in on their frontier to stop fighting spilling through after an escalation in the bush war in neighbouring Sudan.

Bihac under heavy shelling: Croatian Serbs and allied rebel Moslem forces shelled the north of the Bihac enclave southeast of Velika Kladusa, a UN spokesman said. Bosnian Moslems, Serbs and Croats signed a four-month ceasefire on New Year's Eve which halted fighting in most of Bosnia except for the Bihac enclave.

Truck sparks nuclear alert: Lithuanian experts are investigating a truck that triggered radiation alarms on the border between Belarus and Lithuania. The truck, of a type widely used by the former Soviet military, was found to be carrying tungsten under a false floor.

European monetary system: The spread between the safe haven currencies at the top of the EMS grid and the Spanish peseta at the bottom remained around 10 per cent last week. The French franc joined the list of ailing currencies as rumours about illegal funding, involving the prime minister, drove the franc to a 14 month low. The D-Mark continues to benefit from the flight to quality amid political uncertainty in a number of European countries. Currencies, Page 25

EMS: Grid
January 27, 1995

Guilder	0	2%	4%	6%	8%	10%	12%
B.Franc							
Schilling							
D-Mark							
Irish Punt							
F.Franc							
D. Krone							
Escudo							
Peseta							

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the Guilder which move in a 2.25 per cent band.

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The man who welcomed Glaxo,
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Major attacked as 'hostage' to Eurosceptics

By John Kampner,
Westminster Correspondent

Lord Howe, the former foreign secretary, has launched a stinging attack on British government policy towards the European Union and called on the pro-Europeans to mount a rearguard action in the cabinet.

In an article in today's Financial Times, Lord Howe says Mr John Major, the prime minister, has become a hostage to the Eurosceptics, and has taken a tougher stand against Europe and not sought "the non-existent unity of a single party".

back into the Conservative party.

Lord Howe's comments reflect the deepening of divisions within the Tory party after a weekend of recriminations on both sides which has again cast a pall over Mr Major's hopes of re-establishing unity.

British foreign policy, Lord Howe says, is being "dragged into a ghetto of sentimentality and self-delusion". Mr Major should have achieved a cross-party consensus on Europe and not sought "the non-existent unity of a single party".

A multi-speed Europe, with Britain excluded from the heart of decision-making, would be a "national tragedy of huge proportions", he argues.

In a clear call to the Europeans - notably Mr Douglas Hurd, the foreign secretary, and Mr Kenneth Clarke, the chancellor - to wrest back the initiative, Lord Howe urges "those who remain in John Major's cabinet" to ensure that the "hard core solution" does not prevail.

Mr Major, whose recent statements have heartened the Eurosceptics, has made clear he will

block any moves at next year's European intergovernmental conference that might have constitutional implications for Britain.

That message was reinforced yesterday by Mr Michael Portillo, the employment secretary and chief standard-bearer of the Conservatives' Eurosceptics.

Mr Portillo said the cabinet had agreed "unanimously" at its session last Thursday to plan a strategy for the conference under which Britain would use its veto in three instances: if the right of veto itself were challenged; if

attempts were made to change majority voting rights in the EU council to Britain's detriment; and if the European parliament were given additional powers.

Speaking from the world economic forum at Davos, Mr Portillo told Sky News: "There is no difference between me and the rest of the cabinet. There is no difference between me and the majority of the Conservative party."

It is claims by Eurosceptics to hold the centre ground in the debate within the Tory party that particularly infuriate the pro-

Europeans.

Mr Portillo was responding to a speech by Mr Jacques Santer, the new European Commission president, who made clear that the rights of countries to veto EU legislation should be limited.

Mr Hans van den Broek, the EU's external affairs commissioner, said any increase in Britain's use of the veto was unacceptable.

Sauter calls for security co-operation, Page 4
A better European policy for Britain, Page 14

Trade split looms as US-China talks on copyright stall

By Tony Walker in Beijing

China and the US are heading for a damaging trade rift over intellectual property rights violations unless Beijing agrees to fast-track talks in Washington by February 4.

The two sides failed, after nine gruelling days, to agree at the weekend on steps to curb Chinese piracy of compact and laser discs and computer software.

The US is threatening sanctions on some \$1bn worth of Chinese imports under section 301 of the trade act if no agreement is reached by the deadline.

China has not yet accepted a US invitation to continue discussions in Washington, but an official said the two sides had made progress and that negotiations were not yet at an impasse.

Beijing blamed the US for the failure of the talks to reach a conclusion, but a Ministry of Foreign Trade and Economic Co-operation official said: "We still hope that the two sides will adopt positive measures and settle the intellectual property dispute at an early date through equal and friendly consulta-

tions." US officials were mildly encouraged by the somewhat conciliatory tone of the Chinese statement.

In Washington, Mr Mickey Kantor, the US trade representative, said: "If there is no agreement by February 4, I will authorise publication of a final list of Chinese imports that will be subject to 100 per cent tariffs."

In the event of sanctions, Beijing has threatened to suspend talks with US carmakers on joint ventures. It has also said it would impose tariffs on imports of US cassette tapes, compact discs, cigarettes, alcoholic drinks and cosmetics.

China and the US have been locked in negotiations for months over the piracy issue, with the US entertainment and information industry claiming that it is losing about \$1bn a year through flagrant Chinese counterfeiting.

Mr Kantor said the US was "looking for real and concrete action". US officials have identified 29 factories in China's southern regions engaged in piracy and Washington is demanding that China either

close the pirate institutions or oblige them to shut down production lines for counterfeit items such as compact and laser discs.

US officials have been seeking immediate action against violators and an improvement in the operation of the legal system that would enable companies to seek redress against pirates.

An official Xinhua report said that "consensus was reached" on many issues in the Sino-US discussions. "However, the US side put forward one new demand after another, some of which are not within the scope of the protection for intellectual property rights."

Among issues discussed were patents, trade marks, copyright, protective customs measures at China's frontiers, and the setting up of a special task force to "crack down on the violation of intellectual property rights".

The International Federation of the Phonographic Industry estimates that China produced 75m pirate CDs last year, 70m of which were exported.

Foreign banks in Beijing, Page 17

Hungary finance minister leaves over slow reforms

By Virginia March in Budapest

Mr László Bekesi, the Hungarian finance minister and architect of the Socialist party's economic reform programme, has resigned after losing a long battle with government hardliners over control of privatisation.

His resignation casts further doubt on the government's commitment to privatisation and economic reform. It comes just two weeks after the sacking of another prominent reformer, Mr Ferenc Bartha, the privatisation chief, and a two-month delay in naming a new central bank governor. Mr Bekesi resigned on Saturday after failing to convince the prime minister and other party leaders to allow the finance ministry to keep control of privatisation.

Mr Bekesi's unexpected departure was greeted with dismay by foreign investors, already unnerved by Mr Bartha's dismissal and delays in privatisation and other promised market reforms.

One western investment banker said yesterday: "This is the worst possible signal at the worst possible time. I am really beginning to wonder where the government is leading this country and if it has any idea of the consequences."

Investors said the resignation made it even less likely the government would achieve this year's privatisation revenue target of \$1.2bn - due to come mainly from the sale of stakes in energy companies - and would further unsettle capital markets.

Mr Horn said at the weekend that the government's clear aim remained the acceleration of privatisation. But Mr Bekesi, in explaining his resignation which will take effect from March 1, said the government had changed its strategy and that privatisation was not moving in the direction envisaged in a draft bill due to go before parliament this week.

Mr Ivan Pető, president of the Free Democrats, told Hungarian

Radio: "It is not just a minister who has resigned but the person whose name has been synonymous with the government's economic policy... I am alarmed."

He warned the cabinet against modifying the reform programme.

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January 1995

NEWS: EUROPE

French republicans opt for an outsider

Balladur wins the ballot, writes Andrew Jack

The vote was counted and unequivocal, the crowd was cheering the posters flapping. Only one thing was missing at the Republican party congress to select its candidate for the French presidency: the victor himself.

Mr Edouard Balladur, the prime minister and front-runner in the race for the Elysée Palace, overwhelmingly won his endorsement this weekend. But while the Parti Républicain (PR) made its widely predicted choice in a conference centre outside Lyons, Mr Balladur was speaking in Paris - to members of his own party, the PRP.

While political parties in many countries might find the idea of choosing someone from outside their own ranks rather strange, in France things can happen in reverse. The PR went as far as supporting non-members more strongly than its internal candidates.

So Mr Balladur received 94 per cent of the 2,201 votes cast by PR representatives around the country, while in second place - with 41 per cent - was

Mr Jacques Chirac, the former prime minister who is his ally turned arch-rival in the presidential race, who was until recently head of the PRP.

That left the PR's own Mr Charles Millon, a deputy in both the national and regional assemblies, to scrape just 2 per cent of the votes, or 41 ballots.

His only compensation was to beat the Euro-sceptic Mr Philippe de Villiers, a former PR member now standing on his own behalf, who received only 0.5 per cent.

The endorsement also cuts away potential support from Mr Raymond Barre, the former prime minister and previous presidential contender, who is allied with the UDF, the coalition of centre-right parties of which the PR is the largest component with 107 deputies.

He may yet run again this year, the selection was not unmarked by battle. Mr Millon repeated his previous warning that selecting a candidate from outside the PR would destroy the UDF coalition. He said that voting for Mr Balladur - who

has given little indication of his campaign platform - was like "signing a blank cheque". Hecklers in the crowd responded by shouting "0.5", suggesting the proportion of the national vote Mr Millon would win.

More in a spirit of self-preservation than an attempt to proselytise the gathered party faithful, Mr Alain Madelin, the enterprise minister, explained his endorsement of Mr Chirac. He said France needed "radical" reform, not the "continuity" of Mr Balladur. "The French are more courageous. They need to be led, not mothered," he said.

Some in the crowd responded by yelling "SI", a reference to the year of Mr Chirac's defeat in the race which brought the socialists to power under President François Mitterrand for the first of his two seven-year terms.

The divisions were all well symbolised by the PR logo on the conference stage - two arrows pulling in opposite directions, the dominant one to the right.

There again, PR, which was



Edouard Balladur: won unequivocal endorsement

Nordic nations reaffirm ties after EU link

The Nordic countries plan closely to co-ordinate their policies on the European Union under an agreement reached between the prime ministers and foreign ministers of the five nations yesterday, writes Hilary Barnes in Copenhagen.

The leaders also stressed the importance of Nordic relations with the Baltic Rim countries and the Barents Sea-Kola peninsula areas in the far north.

The Nordic summit in Copenhagen was called by Mr Paul Nyrop Rasmussen, Danish prime minister, to discuss the future of Nordic co-operation following the decision of Finland and Sweden to follow Denmark into the EU. Norway and Iceland remain outside the Union.

A key concern at yesterday's meeting was to avoid the isolation of Norway, where the electorate voted against EU membership in last November's referendum.

Although it is not a member of the EU, Norway is a part of the single market through the European Economic Area agreement and this, said Mrs Gro Harlem Brundtland, the Norwegian prime minister, meant that "the agenda is the same for all of us".

According to a communiqué issued after yesterday's meeting, the summit agreed on the need for early consultations on important European political issues in order to arrive at common positions, where this was appropriate, and to identify differences at an early stage.

Institutionalised co-operation on European issues may raise hackles in the southern member states of the EU, where there have been long-standing worries that a Nordic bloc will tilt the balance of influence against the interests of southern Europeans.

EUROPEAN NEWS DIGEST

Austrian MP quits in scandal

Mr Peter Marizzi, general secretary of Austria's ruling Socialist party and its parliamentary defence spokesman, resigned all his posts yesterday after being implicated in an alleged arms kickback scandal. Mr Marizzi, 41, said in a statement that he was resigning after the Austrian media painted him as a co-conspirator in a plot to take commission from a multi-million-dollar arms deal for his party and for its junior coalition partner, the conservative People's party (OeVP). The OeVP's defence spokesman, Mr Hermann Kraft, resigned on Wednesday after a weekly magazine said it had a tape recording of him making the proposal to Mr Marizzi in February 1994. The magazine published on Thursday what it said was a transcript of Mr Kraft's suggestion to Mr Marizzi to accept \$6.5m commission on a possible deal with British Aerospace to supply army helicopters. No deal has been concluded. The affair sparked calls from the opposition Greens, Liberals and Freedom party for a special session of parliament. Reuters Vienna

Spain raises target for cuts

Mr Pedro Solbes, Spain's finance minister, has raised government estimates of spending overruns but plans to rein in government expenditure. The figure for higher spending and the delay in checking it was criticised yesterday by Mr José María Aznar, the conservative opposition leader, who said the government risked losing the confidence of overseas investors.

Mr Solbes, who is attempting to wrestle down the budget deficit from a forecast 5.7 per cent of GDP in 1994 to 5.9 per cent this year, said at the weekend that he wanted spending cuts of \$450bn (\$4.2bn), more than 3 per cent of the government's planned expenditure this year, in order to keep to the deficit target.

Last week the finance minister had said the mini-budget would involve cuts of \$400bn, of which \$150bn would offset additional requirements created by higher interest rates since the beginning of this year. In addition to increased debt servicing charges, Mr Solbes has identified spending overruns during January in the health service and in central government transfers to local authorities. The finance ministry's decision to revise the overrun figure upwards undermined agreement on spending cuts and resulted in the mini-budget being postponed until Friday. Tom Burns Madrid

Between a rock and a hard place, Page 15

Judge to quiz Alcatel chief

The magistrate leading an investigation into alleged malpractice and abuse of corporate funds at Alcatel Alsthom, the French transport, telecoms and engineering group, has been authorised to question Mr Pierre Suard, the chairman, about work done at his residence in the Neuilly suburb of Paris.

Mr Jean-Marie d'Huy, the magistrate, has been investigating the financing of security and renovation work at the properties of Mr Suard and another senior executive. The investigation stems from a separate probe into allegations that Alcatel overhauled France Télécom, one of its principal clients, for telecommunications equipment.

In July last year Mr d'Huy placed Mr Suard under investigation concerning building and security work at his former residence in Boulogne-Billancourt in western Paris. The Alcatel chairman denies wrongdoing over either the building work at his residences or in the company's dealings with France Télécom. He has complained about breaches of judicial secrecy concerning the investigations, which contributed last year to a sharp fall in the company's share price. John Ridings, Paris

Paul Lichtenberg: banker

Mr Paul Lichtenberg, one of Germany's leading post-war bankers, has died at the age of 88. As chairman of Commerzbank - the third largest of the big three Frankfurt-based commercial banks - he played an important role in its development in the 1970s, later returning after his retirement to help it recover from the effects of a mistaken judgment about interest rate trends. Born in Bonn, the son of a banker, Mr Lichtenberg spent all his working life at the bank. He joined the managing board in 1958 and became chairman in 1969. As well as his powerful position in west German banking, he exercised considerable influence in industry. He played an important part in the restructuring of GHH, the industrial concern now known as Thyssen.

It was while he headed the bank that it moved its headquarters from Frankfurt to Düsseldorf. He also developed the mortgage banking activities of Commerzbank, and devoted considerable attention to capital markets. He stepped down from the management board in 1976 to head the supervisory board. But he was soon back. Under his successor, Mr Robert Dhom, Commerzbank had wrongly forecast the way interest rates would move and fell into losses; in 1980 it paid no dividend. After Mr Dhom left, Mr Lichtenberg again took the chairman's role for a short while. He then found an equally tough successor, Mr Walter Seipp.

Chirac attempts a Norman conquest

The presidential contender shrugs off setback on a foray into country, writes David Buchan

Republicans-for-Chirac are scarcer than hen's teeth in the Norman countryside. So, on his weekend presidential campaign swing into Normandy, Mr Jacques Chirac made the most of two Republicans - Mr Yves Bonnet, the local MP for Cherbourg, and Mr Alain Madelin, the Balladur government minister who was vainly fighting the Chirac cause down in Lyons.

Already suffering the indignity of seeing much of the RPR Gaullist party that he led for two decades declare for Prime Minister Edouard Balladur, Mr Chirac had the extra blow this weekend of the Republicans -

the largest component of the centre-right UDF federation - massively endorsing the pre-mitterrand at their Lyons congress. Republican dissidents such as Mr Bonnet are therefore all the more treasured by the Chirac campaign.

Why is he pro-Chirac? "Because he is a statesman, and I want a statesman on France's nuclear button", he replies.

Nuclear issues are important to the Cherbourg peninsula which harbours the La Hague

nuclear reprocessing plant. France's nuclear weapons are also the intended guarantee that the country will not need to be liberated again - and, of course, Normandy is liberation territory par excellence.

But, for all the references in his speech to 1944 and General de Gaulle's return to France, and to 1958, the year of the general's advent to power, Mr Chirac gives the impression of identifying rather more with the Corrèze in the south-centre of the country, and when he

odds were stacked against him.

But at least he has much of what clear at a Friday night rally in St Lô, where farmers formed about half the 2,000-strong crowd, and at smaller meetings the following day. It may seem strange that someone who has been mayor of Paris for the past 17 years feels so evidently comfortable in a farmyard. But Mr Chirac is also a deputy for the Corrèze in the south-centre of the country, and when he

says he was never happier in a job than when agriculture minister in 1973 he clearly means it.

Gone, however, is his old rhetoric against the trade restrictions on European agriculture.

This is one battle he is not reopening with Mr Balladur, whose government eventually accepted the Gatt deal. But there is still an anti-American vein to be tapped.

In calling for new measures to improve further France's position as the world's second largest agricultural exporter, he wins a cheer for declaring: "Let's not abandon the monopoly of 'green power' to the US."

German ex-communists agree to modernise

By Judy Dempsey in Berlin

The governing Social Democratic party (SPD) in the German state of Hesse wants the controversial "solidarity" income tax surcharge scrapped, a move likely to prove popular among voters who go to the polls to elect a state parliament on February 19, writes Judy Dempsey. Mr Hans Eichel, the prime minister of Hesse, who governs in coalition with the environmental Green party, said he would try to have the tax abolished through the Bundesrat, Germany's upper house, which is dominated by the SPD and its coalition partners. The 7.5 per cent surcharge on taxable income was reintroduced on January 1 to

finance the high costs of German unification. Mr Theo Waigel, the finance minister, said the tax might be phased out by 1998.

Mr Eichel, addressing a federal meeting of workers' councils in Frankfurt at the weekend, said the tax was damaging Germany's competitive edge, particularly since a range of other taxes had been increased last month. The SPD determined to tap the tax issue in the run-up to the elections, the first state poll since last October's federal elections in which Chancellor Helmut Kohl's governing Christian Democratic coalition had its majority cut to just 10 seats.

Despite acceptance of the programme by the 426 delegates, leaders of the PDS believe the party is still locked in a struggle, not so much with the environmental Green party, as with other left-wing parties in its attempt to share power at state level.

The PDS already supports the minority Social Democratic coalition government in the eastern state of Saxony-Anhalt.

There are so many in the party who treat the PDS as a home. Many of these are former SED (communist) party members. They cannot understand why we want to modernise the party and why we are so critical about the past," said Mr André Brie, the party's main strategist. Their passivity and reluctance to see the PDS

as anything different from the SED, was hindering the party's plans to modernise.

"The party is still a protest party as well as a party for the old nostalgics," said Mr Brie.

Between now and the next election due in 1998, the PDS wants to establish contacts with Bundis 90, the east German citizens movement which

is anything different from the SED or 40 years of communist rule. "It's the youth we need," said Ms Albincky. "They have the energy and the ideas."

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Rifkind backs bigger Nato that keeps military might

By Bruce Clark,
Diplomatic Correspondent

Mr Malcolm Rifkind, UK defence secretary, will call today for an enlarged and combat-ready Nato which would avoid creating new divisions or alienating Russia.

In a speech to the Royal Institute of International Relations in Brussels, he will give a taste of London's position in the forthcoming debate among Nato's 16 existing members about procedures for expanding the group.

Nato has promised to present the results of this debate to would-be members by the end of the year, possibly sooner. Poland, Hungary, the Czech Republic, Slovakia

are seen as prime candidates for entry, while Romania, Bulgaria and the Baltic states are also keen.

Although Britain was initially cautious about Nato enlargement, Mr Rifkind will stress today that London is fully aligned with Washington and Bonn in supporting that project - so long as it does not dilute Nato's defence capacity or its military structure.

UK officials are also warning that the first wave of newcomers to Nato must not be allowed to veto others, and insisting that the need to find a place for Russia in Europe's security order is undiminished. One possible way to meet this need, the officials say, could be

a new treaty between Moscow and the western allies.

Mr Rifkind's commitment to retaining the alliance's military structure - in which Britain plays a pivotal role - amounts to a quiet rebuff to any German politicians who want to enlarge Nato quickly, as a political gesture, while worrying about the operation effects later.

Germany has called for Nato expansion and European Union enlargement to go hand in hand. British officials - keen to demonstrate the sincerity of their conversion to the cause of a larger Nato - argued that some countries could join the Atlantic alliance before the EU.

However, Britain remains sceptical of any proposal for collective security that fails to involve the US in the defence of Europe. After a period of uncertainty, London is

increasingly confident that Bonn, and above all Washington, share its ideas on the importance of the transatlantic link.

London's views on the need for a US presence in Europe have been hardened by growing uncertainty over Russia's future of Russia. The fighting in Chechnya and political ferment in Moscow, have prompted a vigorous debate among US policy-makers over developments in foreign affairs.

As Mr Douglas Hurd, the foreign secretary, made clear recently, they are determined not to prejudice the chances of enlightened forces winning out in both domestic and foreign policy. "Now of all times, we don't want to send a message that we have written Russia off," said one senior official.

into authoritarian nationalism.

This outcome - described by Mr Hurd as a mixture of Stalin and the "double-headed eagle" of Tsarism, is seen by UK officials as less likely than several others: there could be a prolonged period of power struggle between various political forces with no clear victor, or a reversal to internal authoritarianism combined with a restrained stance in foreign affairs.

In any case UK officials say they are determined not to prejudice the chances of enlightened forces winning out in both domestic and foreign policy. "Now of all times, we don't want to send a message that we have written Russia off," said one senior official.



Malcolm Rifkind: UK fully aligned with Washington and Bonn

Reformers seek to salvage market reforms in aftermath of Chechen war

Russia considers fixed rouble rate

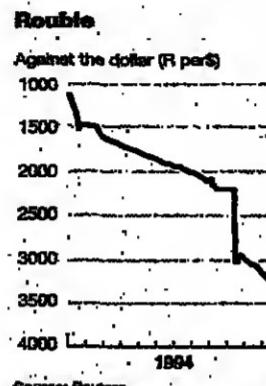
By Chrystia Freeland
in Moscow

A senior Russian minister said the government was considering a fixed exchange rate to prop up the faltering Russian currency.

Mr Anatoli Chubais, deputy prime minister and the senior economic reformer in the cabinet, said on Friday that a fixed exchange rate, unlikely to be introduced for at least three months, was one possibility being studied by the government's reform team.

He said that a fixed exchange rate would be a demonstration of the stability of the Russian economy and the Russian financial system.

His comments are part of a broader effort by liberals in the government to salvage market



reforms in the aftermath of the Chechen war.

However, Mrs Tatjana Paramonova, the acting chairwoman of the central bank,

said last week that treasury bills issued by the Ministry of Finance threatened further to destabilise the rouble, which fell to historic lows last week. Mrs Paramonova warned that the treasury bills "could lead to stronger inflationary pressures and, in the long term, divert investment from the private sector and thus lead to a continuation of the economic crisis".

Mrs Paramonova's warning highlights the fragility of the Russian government's attempt to bring macro-economic stabilisation to an economy which has not yet been fundamentally restructured.

One of the keystones of the government's stabilisation programme has been its pledge that the government will no longer finance its deficit by

borrowing from the central bank. This practice, which amounts to printing money, was one of the principal causes of Russia's runaway inflation last autumn.

Over the past two months, Mrs Paramonova has stuck to a tight monetary policy, earning praise from western economists. But, instead of borrowing from the central bank, the government has covered the deficit with treasury bills issued by the Ministry of Finance.

However, market scepticism about the government's ability to maintain tight fiscal and monetary policy has driven up the cost of treasury bills for the government. Last week, the Ministry of Finance was forced to pay annualised 300 per cent yields on three month

treasury bills. Even with these high returns, recent treasury bill offerings have been undersubscribed.

Some brokers, concerned that much of the money raised from current treasury bill offerings is being used to pay off treasury bills sold in the autumn, have described the government bonds as "a pyramid scheme".

Mrs Paramonova's warning suggests that she shares the fears of western economists that, as the treasury bill pyramid becomes shaken over the next few months, the central bank could be required to step in and bail out the government. "By June, they will probably be forced to monetise the debt by printing money again, and inflation will rise," one western economist predicted.

Russia, Kazakhstan and Belarus moved closer towards the creation of a customs union during a weekend meeting of their prime ministers, Chrystia Freeland reports.

Mr Victor Chernomyrdin, Russian prime minister, Mr Akezhan Kazhegeldin, Kazakhstan's prime minister, and Prime Minister Mikhail Chigir of Belarus signed a package of documents setting out how the union is to be created. They agreed customs union should be in two stages, the first removing existing trade barriers and establishing a common trade policy towards other states. In the second stage, the three countries will abolish customs controls along their shared borders and create a single customs regime along their external borders.

"We created a strong nucleus for economic union within the CIS (Commonwealth of Independent States)", the Itar-Tass news agency quoted Mr Chernomyrdin as saying after the meeting.

Under the deal, all members of the planned system would have to unify their economic, monetary, foreign trade policies along the lines of market reform. The premiers said the customs union is open to other former Soviet republics.

Moscow in tripartite customs area move

By Christopher Bobinski
in Warsaw

Poland could face the prospect of early elections following a dissolution of parliament by President Lech Walesa. Mr Lech Falandyz, a top legal aide to the president said at the weekend.

Mr Falandyz was speaking before talks this week between the government and the president on filling the vacant posts of defence and foreign minister. The two sides have been deadlocked and the threat of dissolution of parliament from the president's camp could be designed to put pressure on the government.

The president might use a legal quibble to veto this year's budget at the end of this week. Mr Falandyz suggested. This would delay its passage past the deadline marking the end of the three-month period in which the budget has to be passed by parliament.

Failure to meet the three-month deadline would give the president grounds, his lawyers are arguing, to dissolve parliament and call new elections. The term of the present parliament, in which around two-thirds of the deputies are opposed to the president, ends in the autumn of 1997.

Mr Grzegorz Kolodko, Polish finance minister, yesterday accused President Walesa of jeopardising Poland's economy and its international image by questioning the state budget.

"By not signing the budget the president will make yet another mistake," Mr Kolodko said. "This would harm the interests of the Poland's economy and society as well as its international image."

The finance minister indicated that Mr Walesa was not really concerned about taxes or the budget but was using them as a weapon in his war against the ruling leftist government and parliament.

Mr Walesa has accused the cabinet of Prime Minister Wladek Pawlik of stalling economic reforms launched after the collapse of communism in 1989. Mr Pawlik and Mr Walesa are also at loggerheads over appointments to the vacant posts of foreign and defence ministers.

Mr Walesa has conducted a campaign against this year's budget which has been passed by parliament but which he has yet formally to approve.

The president has managed simultaneously to support wage demands put forward by Solidarity-led public employees while opting for lower taxes.

Yeltsin 'involved in setting up oil exporter'

By Chrystia Freeland

Russian President Boris Yeltsin was personally involved in the establishment of a new, privileged exporter of oil, according to an industry newsletter reported today.

Today's issue of *Weekly Petroleum Argus*, a specialist newsletter, reported that Mr Yeltsin was directly involved in the creation last week of Russia's most recently formed oil exporter, Rosstolovo.

The allegation that one exporter has Mr Yeltsin's personal backing casts further doubt on promises by the Russian government earlier this year to liberalise oil exports. Genuine liberalisation of oil exports has been one of the central demands of the International Monetary Fund in its negotiations with Russia over a \$5.25bn standby loan.

The Russian government appeared to give in to IMF pressure earlier this month with a decree liberalising oil exports. But western economists and oil

companies have since raised concerns that the decree is being implemented in a manner which effectively preserves the old, regulated system of exports.

One of the major obstacles to true liberalisation of oil exports is the system of special exporters, a small group of licensed companies through which oil producers are required to sell their exports. Western economists are concerned that the system opens the door to corruption, because oil producers are required to woo the privileged special

exporters and the government officials who grant them their licences.

Petroleum Argus reported today that, rather than slashing the number of special exporters, as Russia had promised, a government commission last week increased the number to around 20.

According to Petroleum Argus, Rosstolovo's earnings have been earmarked to support Russia's cash-strapped defence industries, a lobby group behind the hardline faction which is fighting for influence on Mr Yeltsin.

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THE PERFECT MIX OF NEWS, BUSINESS AND ENTERTAINMENT

NEWS: WORLD ECONOMIC FORUM

Santer calls for security co-operation

By Guy de Jonquieres
in Davos

Mr Jacques Santer, European Commission president, called at the weekend for stronger co-operation in security and defence policy to be made a top priority at next year's inter-governmental conference on the EU's future development.

He told the World Economic Forum in Davos, Switzerland, that the EU was still unable to act decisively to prevent or help resolve crises in places such as the former Yugoslavia, Rwanda and Algeria, and that there were "serious deficiencies" in the functioning and structure of the inter-governmental "pillar" of its common foreign and security policy.

"We are not co-ordinating our policies adequately, nor our strategic planning. We are simply not defining our common interests sufficiently, hoodwinking ourselves with old formulas that hide the core of the problem; a lack of political will to work together as a Union, to share responsibility and the costs of joint action."

He recalled that the Maastricht treaty committed the EU to a common security policy and eventually to common defence. "This too will be a key issue at the 1996 intergovernmental conference. I am determined that significant progress should be made," he said.

He said the EU must not depart from the path to economic and monetary union laid down in the Maastricht treaty, and that the achievement of a strong single currency would be one of the

main priorities of his five-year commission presidency.

However, he said the EU might have to consider a multi-speed approach to European integration, though its purpose should be to allow some countries to align themselves with the process, not to exclude them from it permanently.

The strongly federalist tone of Mr Santer's remarks clearly upset Mr Michael Portillo, the UK employment secretary and a leading Euro-sceptic, who is also attending the conference. He said there were "no circumstances" in which his government could recommend to parliament in 1996 or 1997 that Britain subscribe to a single European currency.

Mr Santer said the forthcoming inter-governmental conference must also find ways to streamline the EU's institutional framework and decision-making procedures. That was a prerequisite to successful enlargement to include new central European members.

The most important objective of his presidency was to strengthen Europe's economy, to reduce unemployment and to improve economic competitiveness without jeopardising social cohesion and stability.

The single market must be completed, regulations simplified, internal trade flows expanded and technological performance improved.

He pledged that the EU would keep its market open,

play a constructive role in the World Trade Organisation and accept no unilateral interpretation of world trade laws.

See Observer

Value of world institutions in the balance

Peter Norman on issues of 'global governance' in the run-up to the G7 summit

If this year's World Economic Forum is any guide, international policy makers already have their buzzword for 1995: issues of "global governance", meaning the review and updating of the institutions and processes of international co-operation will absorb an increasing amount of governments' time up to and beyond this year's Group of Seven summit in Halifax, Nova Scotia.

The Forum, which this year brought together leading figures from business and government for the 25th time, last week saw the launch of a 350-page report on global governance from a commission

headed by Mr Ingvar Carlsson, the Swedish prime minister, and Mr Shridath Ramphal, a former secretary general of the Commonwealth.

In a satellite address to the meeting, US President Bill Clinton pointed ahead to Halifax by stressing the need to build a new "economic architecture" for an increasingly interdependent world that would be as important as the Marshall Plan in the years following the second world war.

The Halifax G7 meeting will cover more than economic architecture. Leaders of the US, Japan, Germany, France, Britain, Italy, Canada and the European Commission will

probably focus on the institutional framework for:

- Promoting growth and economic prosperity;
- Reducing poverty;
- Protecting the environment;
- Managing conflict;
- Preventing the proliferation of weapons of mass destruction;
- Combating terrorism, organised crime and drug trafficking.

It is already clear that some thorny institutional issues lie behind these headings. The report of the commission of global governance has queried the value of various United Nations institutions such as its Economic and Social Council

(Ecosoc) and the UN Conference on Trade and Development (UNCTAD).

Establishment of the World Trade Organisation raises questions about the future role of the International Monetary Fund, the World Bank and the 153-nation Organisation for Economic Co-operation and Development on trade issues.

Several UN agencies such as the UN Development Programme, the World Food Programme and the Food and Agriculture Organisation are involved in tackling poverty. It will be the job of policy makers to ask why.

But leading industrial powers will be conscious that they

cannot impose a blueprint for global governance on the rest of the world. Last autumn's annual meeting of the International Monetary Fund, when the G7 failed to win the support of other IMF members for a strictly limited increase in global liquidity, indicated the limits of the group's powers.

Meanwhile Messrs Carlsson and Ramphal are hoping their report will feed into the discussions ahead of Halifax. Some aspects such as the suggested dismantling of Unctad and Ecosoc would probably find strong support among the industrialised countries.

Others such as the creation of a UN Economic Security

Council to provide world leadership in the economic, social and environmental fields are likely to given a more cautious reception. Some of the global governance commission's ideas are almost certain to be rejected, including proposals for global taxes to finance specific UN operations.

Among proposals advanced in the report are an international tax on foreign currency transactions. The commission also suggested charges on global resources such as flight lanes and sea lanes for shipping, user fees for ocean fishing areas and activities in Antarctica and parking fees for satellites in stationary orbit.

Mideast computer fund sought

By Guy de Jonquieres

The foreign ministers of Israel and Egypt and senior executives of four European computer companies yesterday agreed in principle to ask the EU to fund a \$50m (£35m) five-year project to provide computer systems to students throughout the Middle East and the Arab world.

Mr Shimom Peres, the Israeli foreign minister, who initiated the project, said that using information technology to improve the education of the younger generation offered one of the best hopes of building a durable peace in the region.

Mr Peres said Mr Jacques Santer, president of the European Commission, was ready to chair an EU-sponsored conference on education this year, at which the project would be discussed. The conference, to be held in Europe, would be open to delegates from the Middle East and North Africa.

Mr Peres said he would like the project to be funded out of a proposed EU aid package for the region. Mr Amr Moussa, Egypt's foreign minister, supports the project, which would involve Bull of France, ICL of Britain, Olivetti of Italy and Siemens of Germany.

However, though Mr Santer is said to favour the project, it must still overcome disagreements within the European Commission which threaten to block funding.

The differences are due mainly to insistence by Mr Manuel Marin, Spanish commissioner responsible for relations with the Mediterranean and Latin America, that the initiative be credited not to Mr Peres, but to Spain's EU presidency in the second half of 1995.

The project would involve the establishment of information networks and technical research centres and the manufacture of standard low-cost producers.



Sutherland: 'a structural deficit in the world economy'

WTO director-general warns of 'a returning tide of protectionism'

Sutherland urges policy framework

By Guy de Jonquieres

Mr Peter Sutherland, the director-general of the World Trade Organisation, warned that the world risked being engulfed by "a returning tide of protectionism and nationalism of the worst kind" unless a stronger framework was developed for global economic policy co-ordination.

The most urgent priority, he said, was to create a high-level forum for decision-making which represented a wider range of economies and was capable of more effective leadership and policy implementation than the G7 or G15 groupings.

"We have a structural deficit in the world economy, in terms both of the making of policies and of their execution," he said. "If the world's present

widespread return to protectionism, Mr Sutherland renewed earlier calls for governments to use the opportunity offered by the establishment of the WTO to improve policy co-ordination. By working together closely, the WTO, the World Bank and the International Monetary Fund could provide analytical support for and ensure the execution of policies agreed at the global level.

Co-operation between the three bodies could take the form of Bank and Fund support for food-importing countries which undertook to liberalise their agricultural trade and assistance for transition economies which committed themselves in the WTO to irreversible economic and trade reforms.

Delaying effective institutional reform would put at risk the gains promised by the Uruguay Round world trade agreement, threaten unilateral economic liberalisation in many parts of the world and bring about a

Mr Sutherland did not propose any specific new structures for global policy making, but said they must be representative enough to command a broad consensus and be backed by firm political commitment. He called on G7 leaders to consider his proposals at their summit in Halifax, Nova Scotia, in June.

He said that those who feared that involving a wider range of governments in decision-making would produce deadlock need only ask how well the existing system was performing. "How can we expect the worldwide movement towards the principles of the open market to be completely credible as long as economic policy at the highest level excludes significant players?" he said.

Iran to welcome foreign investors

By Peter Norman in Davos

Iran is putting out the welcome mat for foreign investors during its new five-year plan, starting in March. Mr Mohammad Hossein Adeli, senior adviser to the Iranian president, said a law on foreign direct investment opened the way for non-Iranian companies to obtain more than 50 per cent of joint venture companies if the Foreign Investment Board agreed. Non-Iranian companies could also benefit from many tax incentives and operating rights enjoyed by domestic businesses, he said.

Mr Adeli disclosed that Iran plans to lower domestic oil consumption by doubling the price of oil products to consumers. With a litre of petrol costing about 2.5 US cents, the country currently has the second cheapest oil product prices after Russia.

At a meeting with bankers and investors, Mr Adeli played down concern over the recent decline in the value of the Iranian currency, the rial, rising inflation and Iran's record on servicing its debts.

tive assumption that oil prices would rise from \$14 a barrel to \$16.5 in the period.

Iran had completed five years in which real growth had averaged 7.1 per cent a year, he said. It had also diversified its exports, lifting non-oil exports to \$3bn from \$1bn a year over the period.

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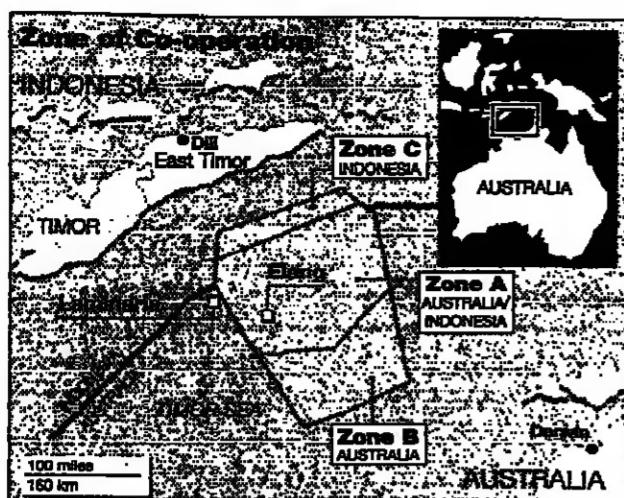
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NEWS: ASIA-PACIFIC



Oil muddies claims to Timor Sea

Nikki Tait on implications of a case starting at the Hague

Lawyers and academics representing the Portuguese and Australian governments are gathering at the International Court of Justice in The Hague for what has been described as one of the most important international law cases for years. At stake are potential oil riches.

The case, which opens today, centres on the Timor Gap treaty, agreed by Australia and Indonesia in December 1989 to reconcile their rival claims to a resource-rich area of the Timor Sea after Indonesia's invasion, and subsequent annexation, of East Timor in 1975.

While they had reached an earlier, interim agreement on seabed boundaries, they had excluded the area to the south of East Timor because the region was under Portuguese sovereignty. Australia and Portugal had never done a deal.

The Indonesians wanted a seabed boundary that was based on nautical mile jurisdiction, in effect ensuring that the offshore area of maximum resource interest was in their hands. Australia, which acknowledged Indonesia's sovereignty over East Timor in 1979, objected. After much disagreement, the two nations shelved their differences and formed an innovative "zone of co-operation" (ZOC).

This comprised a 61,000sq km area, divided into three parts. The bit nearest to Timor would be exploited by the Indonesians; the reverse held true for the area closest to Australia. The central "A" zone, thought to be the most prospective and possibly containing a large oil field, was to be developed on a co-operative, revenue-sharing basis.

While Indonesia and Australia emerged satisfied, the deal was not acceptable to Portugal, which had colonised East Timor in the 16th century and was administering it under a UN mandate when Indonesia invaded. The Portuguese claimed that the treaty disregarded the fact that East Timor was not a self-governing territory and had not been given the opportunity to exercise its right to self-determination. Portugal's rights, and those of the East Timorese, had been violated, Lisbon said.

There was little point in the Portuguese suing Indonesia, which does not recognise the International court, but they decided that their case could be brought against Australia. The court is being asked to declare that Australia had no right to sign the treaty with Indonesia because the UN still recognises Portugal and not Indonesia as the administrative authority in East Timor. It is also asked to order payment of reparations.

Australia is expected to counter by claiming that the case is artificial because Portugal's real dispute is with Indonesia. It will probably be late 1995 before the court rules.

Portugal insists the matter is one of principle, not a pursuit of oil riches. It would like to see an influential international institution declare that the invasion of East Timor was, in the context of international law, illegal. It says specifically that it is not seeking to have

the treaty declared invalid.

But from the Australian oil industry's standpoint - and Indonesia's - the case could have big commercial implications. Since the treaty was signed considerable exploration activity has started in the Timor Gap. According to the Darwin-based authority which administers the ZOC, drilling began under the new arrangements in late 1991 and 16 wells have been sunk.

A year ago, the results did not look too promising. But in September Woodside Petroleum, the operator of Australia's North-West Shelf liquefied natural gas project, announced a big oil flow at its Laminaria-1 well, 12 miles outside the zone, and its shares surged. Analysts have suggested that the field could contain 200m barrels of crude - which, if confirmed, would make this the biggest discovery in the region since BHP's oil strike at the Jaburu well in the mid-1980s. Meanwhile, within the ZOC and on a BHP-operated permit area, two wells called Elang-1 and Elang-2 have flowed at 5,800 barrels a day and 6,000 b/d respectively. A third wildcat well, 10 miles away, has flowed at 8,100 b/d. As Mr David Beddall, Australia's federal resources minister, said last month: "There's no indication yet that it's Eldorado, but this year is a much better prospect than last."

In general, companies involved in the permit areas are reluctant to discuss publicly the implications of the court case - referring to the matter to Canberra officials, or to the Australian Petroleum Exploration Association (APEA), a trade organisation. The former say blandly that Australia expects to win in the Hague. The latter suggests no one would have expended large exploration sums without being fairly sure that title was safe.

Some legal experts are not so sure. In a paper to an APEA conference last year, two lawyers at Sydney-based Phillips Fox suggested a ruling in Portugal's favour would leave the status of the permits granted by the joint authority "at the very least, questionable".

One possibility would be the freezing of exploration or further development in the area while Indonesia and Portugal tried to resolve differences, and an internationally acceptable self-determination process for the East Timorese was agreed.

Moreover, security of title in the Timor Sea has not always been guaranteed in the past. A handful of permits had been granted by Australia before the Timor Gap treaty was signed, and one bestowed by the Portuguese on Denver-based Oceanic Exploration. The holders of Australian permits saw these cancelled in 1988, and were none too pleased. Already, one big Australian company, Western Mining, has sued Canberra demanding compensation, and won in a federal court. The Australian government is appealing, and the matter could end up in the High Court.

June. The project, a joint venture between Western Mining Corporation, Normandy Poseidon and BHP, should help reduce energy costs and encourage downstream processing of minerals along its route.

One of the first users of the piped gas will be BHP's iron ore operations at Newman, which lie on the 14,000km pipeline route.

Construction of the privately owned project will begin in

AUSTRALIA

By Nikki Tait

Losers the world over, from sports stars to politicians, have a knack of blaming the press for their misfortunes. So it was with Mr Alexander Downer, the Australian federal opposition leader, who last week announced he was standing down after just eight months in the job.

More surprising was the extent to which the local media took the criticism to heart. By the end of the week, Australian papers were awash with articles looking at the role which journalists had played in Mr Downer's downfall.

Mr Downer's charges were levied at his outgoing press conference in Adelaide on Thursday. His broad complaint was that some in the media - by no means all - had published inaccurate and unsourced gossip as fact. This had fed the air of destabilisation in Canberra, and (by implication) compounded his dilemma in the polls.

In future, Mr Downer promised, he would be "kneecapped... the first lunatic journalist who writes fantasy, as has been the tendency of some journalists, not least the *Australian Financial Review*". Aus-

tralia's leading financial paper.

The press, whose pursuit of

Mr Downer began about six months ago, squirmed and bristled. Mike Seecombe, in the *Sydney Morning Herald*, expressed some sympathy.

"You can hardly blame a man

against those who really did him in - his own troops - for casting about for an alternative whipping boy. And there were undoubtedly some wild and wrong stories written about him."

But he took vigorous issue with "impartial observers" - such as media analyst Sam Lipski, writing in the *Melbourne Age* who argued that the media had come to like leadership fights, relished the chance to become players in the political game, and neglected analysis of government policy as a result.

It was true, admitted Mr Seecombe, that unsourced rumour had been reported and sometimes proved inaccurate. "But it is hard to know what to do about it, for if it is part of the journalists' code of ethics that sources remain confidential."

Indeed, he continued: "It is not uncommon for sources to leak something, wait for reaction, and then deny it if the reaction is hostile. There are those who think there should

be a change to the journalists'

code, such that if information

has been supplied for such an

improper purpose, then all bets

should be off and the source

revealed. But to do so would

be to end the reportage of

politics as we know it".

Peter Charlton, in Brisbane's

Courier-Mail, was also inclined

to paint journalists as the hapless messengers. He cited one

erroneous front-page story,

which had claimed that Mr

Downer "cried" after a particu-

larly damaging public gaffe. Mr

Downer had complained that

the journalist did not check the

report with him.

Downer was being ingenu-

ous," retorted Mr Charlton. "It

would have been an odd politi-

cian who admitted to a journal-

ist that he had broken down

and cried over a political mis-

take." In any case, the journal-

ist in question had paid

through a "humiliating retrac-

tion, public apology and... still

faces possible defamation ac-

tion". He added: "The jour-

nalist was set up by Liberal

politicians anxious to see

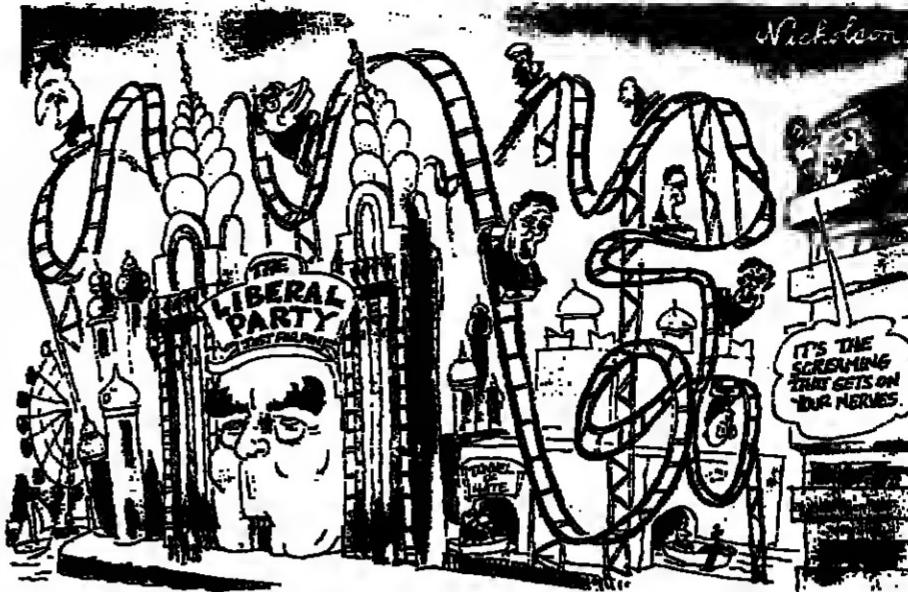
Downer portrayed in the worst

possible light."

A "vox pop" survey con-

INTERNATIONAL PRESS REVIEW

Journalists ponder role in Downer's fall



The Liberal leadership rollercoaster as depicted by Nicholson of the Australian

ducted by the *Sun-Herald*, the Sunday tabloid, on the streets of Sydney, suggested that few people were on Mr Downer's side. Among questions posed to passers-by was the extent in which the media had given the opposition a "fair go". Almost to a man, respondents had no cause for complaint.

But *The Sunday Age*, in its leader column, had a more telling point to make: "While the media, fed by calculated leaks and malicious gossip, report politics as though it were a blood sport... they have let good governance of the country become of subordinate concern. The Keating government, for all its faults and failures, has been allowed a dream run while the predominant focus has been on the trials and tribulations of the Opposition."

As for the cause of this angst, by the weekend he had swapped attentions of the print media for radio, making a guest appearance in a commentary box at the England-Australia cricket match. Wasn't this a rather premature return to the lion's den, asked one interviewer, warily. A cheery Mr Downer replied that Australian sports reporters tended to be a good bunch. Which is probably true. But the *theo*, again, when it comes to cricket, Australia is usually winning.

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Western Australia approves pipeline

By Nikki Tait in Sydney

The Western Australian government yesterday gave final approval for a \$400m (2195m) gas pipeline project to link the North West Shelf oil and gas production area, off the state's northern shores, with the main gold-producing district around Kalgoorlie.

Construction of the privately owned project will begin in

NEWS: INTERNATIONAL



Peruvian troops on their way to the border over the weekend

Peru clashes with Ecuador leave 23 dead

By Sally Bowen in Lima and
Raymond Colitt in Quito

Peru and Ecuador yesterday exchanged accusations and apportioned blame for weekend clashes which left 23 dead and aggravated long-standing hostilities over a border dispute.

The joint command of the armed forces in Quito, capital of Ecuador, reported 21 Peruvian and three Ecuadorian deaths as a result of combat over the weekend.

The crisis began early last week with skirmishes between the rivers Santiago and Zamora in the middle of dense jungle. The area has been disputed for decades and the populations of Peru and Ecuador are accustomed to periodic sabre-rattling and minor skirmishes on the stretch of their common border known as the "Condor Cordillera".

The clashes escalated abruptly on Friday, and Ecuadorian President Sixto Duran Ballén proclaimed a state of national emergency and called up the reserves. Peru responded by mobilising thousands of troops and massing them in the border area of Tumbes.

Ecuadorian officials maintain that Peru is now attacking territory that has been under Ecuadorian control for decades and is outside the area in dispute.

The Ecuadorian armed forces also accuse the Peruvians of using CH-47 Chinook and Bell-212 helicopters, which they say were used by the US to aid in Peruvian drug-fighting efforts. The civilian populations of several Ecuadorian border towns have been evacuated in case fighting spreads.

The two Peruvian international airlines suspended flights to the Ecuadorian capital Quito. The northern Peruvian oil pipeline was under heavy guard and the coastal town of Talara, home to one of Peru's largest oil refineries, was preparing for air raids.

The Ecuadorian authorities, meanwhile, ordered all Peruvian students to leave the country. Peruvian journalists and some Peruvian residents in Ecuador were complaining of harassment.

Each side accuses the other of provoking the conflict. Late on Thursday, Peru's foreign ministry issued a communiqué accusing the Ecuadorans of a "belligerent and aggressive" air attack on one of its guard posts in the Condor Cordillera. A subsequent Ecuadorian communiqué accused Peru of launching a number of attacks and claimed to have inflicted "serious setbacks on the aggressors".

Officially, each side insists it is a peace-seeking nation which is honour-bound to defend its sovereignty and national territory. The core of the dispute - dating back to the earliest independence period - lies in the exact position of the border.

Land squabbles have punctuated bilateral relations for more than 150 years. The last major conflict was in 1941, when Peru invaded Ecuador. A 10-day war ensued, ending with the signing of the so-called Rio de Janeiro Protocol, which defined the border between the two countries. Congresses of both Peru and Ecuador ratified the treaty and four countries - the US, Brazil, Chile and Argentina - accepted the task of being its "guarantees".

Mapping the Ecuadorian-Peruvian border was completed in early 1947 by the US air force, a long and complex exercise which cost 14 lives. Boundary markers were established along some 1,600km of frontier, but 78km in the Condor Cordillera stretch remained unmarked. This is where the dispute now centres and is an area believed to be rich in gold, uranium and oil deposits.

Ecuador has subsequently argued that it was obliged to sign the protocol under duress. Since 1950 it has dubbed the protocol as "impossible to execute" and lays claim to an area of around 130 square miles in what, according to the Rio Protocol, is Peruvian territory.

The most serious armed clash in recent years was in 1981, when Ecuador accused Peru of firing on one of its helicopters. There were an undisclosed number of

casualties on both sides.

Diplomatic initiatives were under way at the weekend as the military build-up continued. Mr Cesar Gavira, secretary general of the Organization of American States, made flying visits to Quito and Lima to discuss the conflict with the two heads of state.

President Alberto Fujimori of Peru accepted Mr Gavira's visit as a "gesture of goodwill" but insisted that "the guarantor countries represent the international framework in which the impasse can be resolved."

Argentine President Carlos Menem said his government would request a special United Nations Security Council meeting to discuss the conflict. Representatives of the four countries are expected to meet in Brasilia on Wednesday.

World pharmaceuticals sales resume growth

By Daniel Green

The world's pharmaceuticals markets have consolidated their modest recovery following a poor year in 1993, according to figures published today. Sales in the world's biggest 10 markets rose 5 per cent in the 11 months to November 1994, compared with zero growth in the same period of 1993 when many countries instigated programmes to control spending on medicines.

Total sales in the first 11

months of 1994 amounted to more than \$110bn, (£70.5bn), according to monthly figures on drugs sales issued by market researchers IMS. The US accounted for 40 per cent of the total. Growth there was 8 per cent, higher than in any other large market except the UK, also growing at 8 per cent.

Growth in France continued to accelerate after a slow start to the year when the French government indicated its desire to control drug spending. In the 11 months to

November 1994, sales in France rose 5 per cent to \$11.8bn.

Germany continued to grow quickly from a depressed 1993 when government reforms reduced sales by 9 per cent. However, the 8 per cent growth rate in 1994 to \$12.4bn still left total sales below 1993's levels.

UK drug sales reached \$5.1bn for the first 11 months of 1994.

The UK remains Europe's fastest growing market, building further on rapid growth in 1993. But total sales remain relatively low, partly because of

the conservative prescribing practices of UK doctors. Japan, the world's second biggest market, instituted drug price controls in April 1994. This cut sales growth for the first 11 months from 7 per cent in 1993 to 2 per cent last year.

Digestive tract drugs continued to grow strongly. Sales in the category, which include the world's biggest seller, Zantac, made by UK company Glaxo, grew 7 per cent to \$19.2bn (£13bn). With Zantac's sales slowing, much of the

growth came from a new drug, Losec, from Astra of Sweden.

This group of drugs was outsourced only by nervous system drugs, which include the increasingly popular anti-depressants such as Prozac, made by Eli Lilly of the US.

Source: IMS International

*Non-hospital market only *Increase excluding currencies

World pharmacy drug purchases January-November 1994 in US dollars (m)

	N. America	Japan	Germany	France	Italy	UK	Spain	Netherlands	Belgium
Cardiovascular	7,721	3,135	2,634	2,200	1,646	852	729	203	269
Alimentary/Metabolism	7,781	3,915	2,183	1,913	1,210	1,002	604	354	232
Central Nervous System	8,103	1,020	1,200	1,052	570	580	420	167	235
Anti-Infectives	4,379	2,507	1,220	1,423	844	366	459	100	174
Respiratory	4,655	1,556	1,271	946	433	777	366	222	141
Musculo-Skeletal	2,052	1,985	669	522	382	333	201	69	52
Blood Agents	2,152	1,682	479	692	399	83	211	66	60
Others	10,357	4,245	2,653	1,994	1,300	1,068	663	203	257
Total	47,514	20,132	12,395	11,745	5,783	5,061	3,653	1,577	1,480
% Change*	3	2	6	5	-6	8	5	6	3

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Energia

Koki Tada
President and Director

The Chugoku Electric Power Co., Inc. has the responsibility for supplying power to the Chugoku region. Its related operations include the construction of power plants and equipment for transmission, transforming and distribution, as well as management resources.

The Chugoku region comprises 32,000 square kilometres, and holds about 7,826,000 inhabitants. The Chugoku region is an important part of Japan's industrial economy. Chugoku Electric is dedicated to developing the region's potential as a supplier of electric power and is willing to contribute to the region making full use of its management resources.

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Tasuku Takagaki
President and Chief Executive Officer

The Bank of Tokyo Group is Japan's premier global financial institution with more than a century of experience in international markets and a network of over 400 offices, subsidiaries, branches and associated institutions worldwide.

In the year ended March 31, 1994, the Group posted strong financial results. Both the Group and the parent company achieved a double-digit increase in net income, and core business profit of the parent company was the second best in the Bank of Tokyo's history.

The Group's BIS capital adequacy ratio, at 10.37%, is the highest of Japan's 14 major banks.

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A truly global enterprise, Toray's international manufacturing and manufacturing network spans more than 180 subsidiaries and affiliated companies worldwide. In all of the communities it serves, the company strives to play a full and constructive role.

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Takatoshi Kawai
President and Representative Director

The corporate principle of Hitachi, Ltd., which was founded in 1910, is to contribute to society through technology. In the 84 years since its inception, the company has become one of the world's leading manufacturers of electrical and electronic equipment, with fiscal 1993 consolidated sales of \$74.00 billion, 858 consolidated subsidiaries, 231 of which are overseas companies, and more than 330,000 employees. Hitachi believes that corporate progress is driven by research and development. Annual expenditure on R&D amounts to over \$4.80 billion, or about 7% of sales. Hitachi's main products are computers, semiconductors, telecommunication equipment, power generating equipment, industrial machinery and consumer products. Hitachi's shares are listed on eight stock exchanges in Japan and on exchanges in New York, Frankfurt, Amsterdam, Paris and Luxembourg.

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Shiseido manufactures and markets quality make-up and skincare products, fragrances, toiletries, professional salon-use items, foods and pharmaceuticals in more than 40 countries.

In Japan, the company also manages restaurants, fitness clubs, and fashion boutiques. In fiscal 1994, consolidated net sales reached US\$3.29 billion, with consolidated net profits of US\$372 million before taxes. Net income per share was US\$0.35 and cash dividends were declared at US\$0.10 per share of common stock, on par with fiscal 1993.

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Pioneer Electronic Corporation is one of the world's pre-eminent manufacturers of home AV (audio/video) products and commercial and industrial electronics, primarily those related to laser disc (LD), as well as car electronics products. Pioneer has introduced several innovative products such as LD players, car CD players, laser karaoke systems, rewritable video recorders and high-definition LD players.

Today, Pioneer is emerging as a leading force in the new and expanding field of multimedia-related hardware and software, including advanced optical disc products, car navigation systems and cable TV systems, and also developing next-generation digital videodisc (DVD) with its wealth of expertise in optical disc technology.

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Kichiro Takeda
President

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Registered number: 0100677. Name of liquidator: Ian Hamilton-Fozey, Manchester	Date of appointment of administrative receiver: 12 January 1995. Name of firm representing the administrative receiver: National Westminster Bank Plc, Chancery Lane, London WC2B 4LS. Name of firm representing the office holder: Christopher John Biggs and Joseph Patrick Conville, 101 St. James's Street, London SW1A 1RL. Office holder number: 2041 and 1766. Coopers & Lybrand, Hilgate House, 26 Old Bailey, London EC4M 7PL.
Rule 3.3	Notice of appointment of Administrative Receiver Port Group Plc
Registered number: 0213043. Name of liquidator: Ian Hamilton-Fozey, Manchester	Date of appointment of administrative receiver: 12 January 1995. Name of firm representing the administrative receiver: National Westminster Bank Plc, Chancery Lane, London WC2B 4LS. Name of firm representing the office holder: Christopher John Biggs and Joseph Patrick Conville, 101 St. James's Street, London SW1A 1RL. Office holder number: 2041 and 1766. Coopers & Lybrand, Hilgate House, 26 Old Bailey, London EC4M 7PL.

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NEWS: UK

Markets braced for interest rate rise

By Robert Chote,
Economics Correspondent

The chancellor of the exchequer and governor of the Bank of England meet this week to discuss a possible rise in interest rates amid fears among some City analysts that delaying an increase for another month could unsettle financial markets.

Mr Kenneth Clarke, the chancellor, has hinted that he is unlikely to demand an immediate base rate rise at Thursday's meeting, arguing that the economy can grow more quickly than

its long-term trend "for quite some time".

But Mr Eddie George, the governor, is expected to argue that it is important to persuade the markets that the government is tightening policy quickly enough to keep inflation low.

The Federal Reserve's open market committee is meanwhile widely expected to agree a half-point rise in US interest rates to 6 per cent during its meeting on Tuesday and Wednesday for similar reasons. As in Britain, the impetus for higher rates is robust economic growth, which ran at a rate equivalent

to 4.5 per cent a year in the US in the last three months of 1994.

Speculation about a February UK rate rise has also been fuelled by unexpectedly high December inflation figures and a survey evidence that manufacturers are increasingly confident about their ability to raise prices.

A majority of analysts expects Thursday's meeting to agree an immediate increase, according to a survey by Iidea, the financial research consultancy.

David Kern, chief economist at National Westminster Bank, said rates were likely to go up by half a point to

6.75 per cent in the next few weeks, but added that they would peak at 7.25 per cent in the middle of the year.

Mr David Walton, UK economist at Goldman Sachs, the US investment bank, said the rate rise "could come as early as this week, although we would not be surprised if the authorities decided to hold off until March".

He said there was no evidence yet from Goldman's leading indicator of inflation that the two rates rises last year had been sufficient to ensure that any upturn in the underlying rate of price increases would prove short-lived.

Companies spend more on deals in Europe

UK companies doubled the amount they spent on European acquisitions in 1994, slightly outpacing the growth rate of all European cross-border deals last year, according to Translink, the mergers and acquisitions adviser. Steve Thompson writes.

UK companies spent Ecu1.2bn (\$13.95bn) in 1994, up 91 per cent on Ecu1.8bn in 1993, the highest since Translink first began collating the figures in 1989, on a total of 245 deals, up 133 per cent on 1993.

The total value of European cross-border deals was a record Ecu58.7bn, up 91 per cent on 1993's Ecu30.7bn. The number of European deals rose 29 per cent to a peak 1,663.

American companies were the most active buyers in Europe, completing 324 deals, up 31 per cent on the year, followed by British Dutch, (up 150 per cent) and Swedish (up 114 per cent) groups.

The engineering industry was the most acquisitive UK sector, completing 31 European deals worth Ecu17.2m, followed by banking and financial services, which spent Ecu57.6m on 24 deals and media and publishing which paid Ecu42.5m on 21 deals.

The main target of UK takeovers were engineering companies. France was favourite target country, with 64 deals completed worth Ecu4.7bn, followed by Germany, with 32 deals valued at Ecu23m.

Cook stirs up European debate

Kevin Brown on Labour's mission for EU reform



Today, Mr Robin Cook, the opposition Labour party's spokesman on foreign affairs, will signal that Labour must end a hard-edged campaign on reform of the European Union and international organisations such as the International Monetary Fund to party leader Mr Tony Blair's crusade for change within the UK.

The message, in a speech to a Labour conference on the EU's 1996 intergovernmental conference, is that the party needs a higher foreign affairs profile than it had until October under Mr Jack Cunningham, now shadow trade and industry secretary.

Mr Cook has been feeling his way, reviewing the policies he inherited, and trying to develop a coherent framework in weekly meetings with Mr Blair, Mr John Prescott, deputy leader, and Mr Gordon Brown, shadow chancellor. But in a series of speeches between now and the summer, he plans to set out a fresh Labour approach to foreign affairs focusing on five main issues:

- The need for reform of international organisations such as the IMF and the World Bank to prevent a cycle of deprivation leading to violence caused by the imposition of tough economic policies.

- A call for international agreement to resolve environmental problems that are no longer susceptible to

action by nation states, such as extending EU authority over social affairs, giving more power to the European parliament, and forcing through structural reforms to cope with EU expansion.

Some policies will have wide support, such as his advocacy of Common Agricultural Policy reform. Few will cavil at his plan to demand greater accountability from the Council of Ministers, starting with publication of its minutes.

But there will be controversy over his view that the Social Chapter of the Maastricht treaty, which the party is committed to sign, is just the first step in a process of using EU powers to improve social conditions across Europe.

Mr Cook will also have to face up to Conservative charges that reform of EU

Robin Cook (left), will be 49 years old next month. He was elected to Westminster for the Edinburgh Central constituency in 1974, and since 1983 has represented Livingston, a former mining town between Edinburgh and Glasgow.

He was appointed to his current shadow cabinet job in October last year, having previously been party spokesman on health and social security, Trade and Industry and European affairs.

One of Labour's most senior leftwingers, he last week gave his full backing to his leader's drive to rewrite Clause 4 of the party constitution which contains a commitment to public ownership. In doing so he reversed his earlier opposition to such a change and aligned himself with the party's modernisers.

Institutions will mean a weakening of the UK veto. He will argue that Labour also favours a veto on vital national issues, and the Tory government's reliance on the maintenance of the veto as the prime test of its success in Europe is marginalising the UK.

That may not wash with the voters, especially in the context of a general election campaign in which Mr John Major will present the Conservatives as the only guardians of UK independence in Europe.

But it meshes neatly with Mr Blair's theme that the individual and the community are interdependent. "Britain needs to take its place in a world community where it supports those same values that we want to practise in our own society," says Mr Cook.

UK NEWS DIGEST

BR projects facing cost over-runs

The financial projections behind the UK rail privatisation programme have been thrown into doubt after the discovery by Railtrack of large cost over-runs in the £1.4bn (£2.2bn) programme of capital investment it inherited from British Rail.

Of the 500 track, signalling and building projects which Railtrack took over from British Rail nine months ago, 200 have been found to be running at least 25 per cent above the original cost projections, even allowing for inflation.

An internal Railtrack financial review has discovered that all the other 300 projects are also now estimated to cost more in real terms than originally budgeted for when started by British Rail. It appears that the £1.4bn of projects Railtrack took on from British Rail will cost substantially more by the time most of them are finished later this decade. Final figures are still being worked out, but one estimate puts the likely total bill for these projects at about £2bn.

Specific projects said to have risen substantially in cost include the £300m Heathrow to Paddington rail link, which Railtrack is building in conjunction with the airports authority, BAA; an £80m international station at Ashford, Kent; and improvements to the North London Line.

Peter Marsh and Charles Batchelor

Car dealer groups extend ownership

The UK's 20 largest car dealer groups have bought nearly 150 more franchised dealers during the past year, bringing the total under their control to 1,047 - around one-sixth of all franchised dealers - according to Sewells International, the market monitoring group.

The statistics, published in Sewells' latest survey of the motor trade, indicate an accelerating trend in which individual dealers are selling out because they can no longer afford the high investments in premises and equipment demanded by vehicle makers. The survey, carried out in association with Coopers & Lybrand, the accountants, found that during the past year a total of nearly 500 dealerships had become part of groups. Ford, the UK market leader, has the highest number of dealers under group control - 302, or around a third of its network. John Griffiths

EDS ties up cheque deal with Scots bank

Royal Bank of Scotland is to contract out its cheque processing operation in a multi-million pound deal with EDS, the electronic data

systems company which is a subsidiary of General Motors of the US. The two-year contract will involve EDS in investing more than £30m in the setting up of two processing centres - in Milton Keynes and in Livingston - which are likely to become operational early next year. Initially they will handle more than 300 items a year for the bank.

Mr David Riffka, EDS director of payment services, said he believed that there was a big market in third-party cheque processing, and that EDS was currently in discussions with a couple of other financial organisations.

Last autumn, the Co-operative Bank reached an agreement with Unisys, the US computer manufacturer, to split off its payment processing function into a wholly owned Unisys subsidiary. Alison Smith

Probe ordered into tunnel train security

The government has ordered an investigation of security measures on Channel tunnel services following claims that procedures were lax. Mr Brian Mawhinney, transport secretary, has told the Eurostar and shuttle operators to report on allegations in *The Observer* newspaper yesterday.

The newspaper said passengers had been allowed to board the Eurostar without having their luggage checked or X-rayed and that unattended luggage had not been noticed by train staff. Mr Michael Meacher, Labour transport spokesman, said he was "extremely alarmed" at these findings and called for a government statement.

Both operators - Eurotunnel, which operates the vehicle shuttles, and European Passenger Services, which runs passenger trains - emphasised their safety precautions. Vehicles boarding shuttles can be tested for explosives while passengers boarding Eurostar trains pass through airport-style scanners and may have their luggage searched.

BA to renew Beirut run

The UK and Lebanese governments have agreed on new arrangements for flights between London and Beirut, allowing British Airways to begin flights at the end of next month.

BA, which has not flown to Beirut for 15 years, said it had been planning to start services to Lebanon from Heathrow at the end of March. The agreement between the two governments would allow it to bring forward the start of the service. BA plans two Boeing 767 flights from Heathrow to Beirut a week.

When the pips go ...

The first commercial advertising on apples is being pioneered by British Telecommunications this week to promote a 20 per cent price cut in calls to the US and Canada. Stickers on the Cox's apples read: "Corel 40g (83c) a minute to the Big Apple". The apples will be distributed to US passengers at Heathrow Airport this week and delivered to American companies in the UK. Last year BT was among the first companies to stamp advertising slogans on eggs. The "eggrivars" promoted the abolition of the peak rate for calls. Diane Summers

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MANAGEMENT

New age dawns in the boardroom

Personal development philosophies such as meditation are helping executives to motivate themselves, writes Vanessa Houlder



When the president of the United States sought advice from a fire-walking personal growth trainer, the Washington press corps scoffed. Critics saw Bill Clinton's interest in "new age gurus" in terms of a painless come-all that offered all the intellectual rigour of astrology.

But Bill Clinton is not alone. Many senior businessmen are enthusiastic about techniques which help them understand and motivate themselves. Endorsements of the "success trainers" such as best-selling authors Anthony Robbins and Stephen Covey, both of whom visited Camp David at the end of last year, come from managers of some of the largest companies in the US.

The interest in techniques promoting personal success has crossed the Atlantic to Europe, as demonstrated by the surging popularity of self-help manuals. But for every executive attending seminars and scouring the bookshelves for the secrets of personal effectiveness, there are plenty who see the subject as embarrassing and phoney.

"These ideas are often shunned over here [the UK] because of the belief that touchy-feely stuff has no place in the macho boardroom," says Ian Kennedy, a manager at Motorola who is an enthusiast for the "thinking skills" courses run by the Seattle-based Pacific Institute. But attitudes are changing, he says.

There is perhaps more interest in "personal development" skills among business people than meets the eye. Senior executives may be prepared to bare their souls in private, but rarely parade the results in public. "At board level, there is more power and more politics. People do not want to share their hopes and fears," says Victor Moreno, a facilitator at the London Personal Development Centre whose clients include Oracle, Zurich Insurance, BT and Rank Xerox.

None the less, many business leaders seek one-to-one coaching and counselling to improve their performance and alleviate the loneliness and pressure of life at the top, according to Alan Heeks, a Harvard MBA and former managing director of Cadron building products group, who now runs a Winchester-based development consultancy.

The themes underpinning many personal development philosophies appear straightforward: most people can achieve far more than they thought possible, if they try to understand themselves, set appropriate goals and overcome their self-limiting beliefs. But the techniques used to deliver these messages vary enormously. At one end of the scale, many "peak performance coaches" preach with evangelical fervour. Ex-junior Robbins, for example, aims to demonstrate "the unlimited power of the human spirit" with his blend of homespun wisdom, positive thinking techniques and uplifting case studies.

At the other end of the scale is self-discovery. Techniques such as meditation are used to unlock the "right brain" qualities of creativity and intuition.

Many psychologists who work in this field use a combination of techniques to suit the style of their client. "It needs to be in accordance with their own belief systems," says Lynn McGregor, partner of Decision Development, a London-based part-

nership, with clients including the Bank of England, British Gas, Cadbury-Schweppes and Mars UK.

Some of Decision Development's clients leave few stones unturned in their search for insights. When staff at Trebor, the confectionery company now owned by Cadbury, went on retreat in the Malvern Hills in the early 1980s, activities included meditation, affirmations, visualisation, the American Indian Medicine Wheel and work with crystals. The decision to try such unconventional techniques stemmed from the holistic philosophy of Ian Marks, then chairman. "If you work on all four sides, the physical, emotional, mental and spiritual, the person is a whole person. They understand themselves, they are more effective," he says.

The retreat yielded positive results with even the most hard-bitten managers, according to Jennifer Haigh, a participant who is now executive director of personnel at Lehman Brothers. "Against their expectations it gave them amazing insights into themselves," she says.

Not everyone responds to the more esoteric techniques on offer. David Lyon, chief executive of Bowater, is an enthusiastic user of Decision Development's psychological profiles for recruiting senior per-

sonnel, but found himself "getting lost" when he tried experimenting with crystals and probing the "dark side" of his personality in 1981. "I think it all gets a bit soft," he says.

Personal development work is mostly – but not always – voluntary. Employees may find the prospect of being sent on a programme somewhat intrusive and sinister. When Bob Duncan, chief executive of customer services of IBM, decided to use Decision Development to forge 20 senior managers

into a close-knit team with "single heartbeat", some were apprehensive.

"They were frightened," says Duncan. "They saw it as real psychotherapy." However, the enthusiasm of initial participants and the assurance that the exercise would not extend to "the deeply personal side" of the individuals allowed the completion of the programme, which, in the end, was deemed "extremely valuable". Preparing the ground before throwing individuals into the unfamiliar world of self-exploration is important. On one occasion, participants walked out of a team-building work-

shop organised by the London-based Sporting Bodymind, another partnership of psychologists with a blue-chip client. It is, because – unusually – they had not been consulted in advance about the contents of the session.

Mostly, however, feedback from Sporting Bodymind's workshops is more enthusiastic. Work with BP's research and development teams has been "exceptional, really interesting," according to Dr Bernard Bulkin, head of manufacturing, supply and distribution at BP International. "We started out with a ton in the water approach but people just keep coming back for more," he says.

Sporting Bodymind uses a range of techniques, largely derived from Gestalt psychology, on problems relating to communication skills, team work and dealing with change. Techniques range from visualisation to assembling montages from pictures cut from magazines. Weird as these activities sound, people find they yield surprising insights, says Jonathan Males, senior consultant. "They are getting them out of a logical way of thinking and getting them into a deep part of the mind which deals with images."

Many techniques are relevant to both business people and sports people. For example, using visualisation to reassess memories of a past failure can help business people who dread negotiations or sports stars who seize up with nerves before competing.

Some clients, however, prefer to stick with structured learning techniques. "We have done a few meditation exercises but not much," says Bulkin. "I think if we went far in that direction we would have some resistance from our staff."

He says that part of Sporting Bodymind's appeal is its ability to use anecdotes drawn from its work with sports stars, such as the Tottenham Hotspur football team. The parallels between sport and business are numerous, according to Bulkin. In both fields, there are stars and supporting players and a pressing need to build team unity, despite frequent changes to the composition of the team.

The approach is very powerful, he says. "They have some techniques that teach you how to work more effectively which are easy to remember. After a couple of days

we find we are using them in meetings."

The people who usually get most out of it are the people who are interested in themselves, says Males. However, more analytical, number-orientated and task-driven individuals can reap benefits if they open up. "They can be the people to benefit the most because they are rigid; it is amazing the amount of energy it has got locked up in keeping things rigid."

Francis Kinsman, a Bath-based consultant, believes he has cracked the problem of how to make personal development training appealing to those in an analytical strait-jacket. He has devised a "personal audit and forecast" programme, designed to make people look at their "personal and creative lives using the language of an accountant, namely assets and liabilities, debts and creditors. Because they are used to the language they feel

it benefits a prophet to call on heaven. But there can be few appeals to the Almighty which had a sharper sting in the tail than Professor Parkinson's 40 years ago.

"Heaven forbid that students should cease to read a book on the science of public or business administration ...," he wrote in apparent support of members of the British establishment then advancing greatly increased provision of management education. "The trouble was his added condition ... provided that these works are classified as fiction."

This sort of training yields positive results, according to Harry Alder Associates, a Northampton-based training consultancy. One client was Kirstin Cranstone, a manager at Reed Travel. She believes that learning NLP techniques, such as visualisation, dream work and relaxation, helped her handle difficult people better and prepared her for a promotion.

Nonetheless, Harry Alder recognises that the technique is not widely accepted. "A lot of people feel it is fringe stuff and new age stuff – it will pass, just give her the tablets," he says.

Some consultants believe they can provide this. For example Sporting Bodymind, which charges directors up to a £1,000 a day, says its work yields measurable increases in creativity, productivity and profitability. Others claim that personal development training is a vital component of modern management thinking in that it encourages a move away from a "command and control" management style towards a philosophy of empowerment, team building and total quality.

But many of the benefits promised by personal development training are too subjective to lend themselves to rigorous appraisal. The credibility of these techniques depends on the endorsements of individuals who have tried them. Even enthusiasts acknowledge some of the techniques proffered by personal development trainers are worthless and – in the wrong hands – potentially dangerous. Nonetheless, it is hard to ignore the testimony of individuals who believe they have benefited from this sort of training. While few would advise a credulous acceptance of these techniques, a blanket scepticism may be equally inappropriate.

While accepting that exponential growth is ultimately limited by finance, he argued that for organisations the fear of running out of money is like the fear of death for self-indulgent individuals. Until collapse is felt to be close at hand, the deterrent rarely becomes effective.

The implication is that organisational behaviour is at best inexplicably non-rational – which may explain why his laws have been little studied in business schools. Remaining

merely committed to the 18th-century ideal that all processes can be governed by the rational intellect, the schools tend to ignore evidence to the contrary.

Academic neglect, however, has not prevented his teachings from being taken up in practice. One notable example in his 88-year lifetime – he died in March 1993 – was the assault on

governmental bureaucracy on Margaret Thatcher, although he would have grinned to see the upsurge of quangoism which has followed in its train.

A more spectacular reflection of his work is the so-called "delayering" which have ripped tiers out of corporate management structures to the extent of inspiring optimists to suggest that Parkinson's laws have been thrown into reverse. But their originator would surely have doubted it.

The reason is that the empire-building process he defined is in evidence in the earliest written records, and so seems rooted in the very nature of human ambition. The probability must be that such a deep-seated drive, even if suppressed temporarily, will spring up again.

Parkinson had little to propose on how it might finally be overcome, beyond exhorting politicians to stamp excessive taxation. Having identified a universal problem, he was content to leave its solution to others. As he said: "It is not the business of the botanist to eradicate the weeds. Enough for him if he can tell us just how fast they grow."

Parkinson's Law: John Murray 1962. The Law and the Profits 1962.

Michael Dixon

Having some fun at the giant's expense

Over the weekend, PepsiCo launched its latest big-bucks television advertising campaign. It will be seen in 30 countries and renews Pepsi's assault on Coca-Cola. This has prompted Coke to claim haughtily that comparative advertising is only for "wannabe products trying to relate to the market leader".

That is not how Pepsi sees it, although Andrew Hopkinson, the Pepsi account director at London advertising agency Abbott Mead Vickers, concedes that you probably wouldn't choose the comparative route unless there was something in your sights worth knocking. "Pepsi sees itself as a little hit checker, livelier and younger than the market leader," he says, "so it is appropriate to have a little fun at the giant's expense."

I wish comparative advertising was used more widely, for I equate cheekiness with self-confidence. Big companies would not twist their competitors if they were not confident that their own products could

withstand robust counter-taunting. I bank at Midland, for example. Not a bad old bank. I spoke crossly to one of its tele-girls the other evening for ringing me at home and trying to sell me some tomfool product when I was in the middle of producing *peloton con funghi di bosco*. Yet I cannot, in 26 years, recall a significant error or piece of rudeness visited by Midland Bank upon any of my accounts or on any part of my person.

I am a satisfied customer, and would enjoy nothing more than to see Midland try to steal some business with a knocking attack on one or more of its rivals. But I don't suppose it will. Is this because bank advertising is usually pompous? Or because satisfied Midland Bank customers are like extra-terrestrials – hard to find when you need one?

What I like about the future is that it should be fairly quiet. We will be at home, safe in our kraals, surfing

the nets. The only noise will come from the people locked outside – billions of them, probably, milling breathlessly about.

Things are already getting queer. For a start, TV commercials seem to be much less strident. In olden times, many commercials were vulgar and noisy. They were deliberately irritating. This was to make us remember them, though so far as I know no one has discovered that irritating commercials are more effective than non-irritating ones.

David Abbott, chairman of Abbott Mead Vickers, told me why commercials had improved. "The general executional level is now of a

very high standard. Technology has helped us do impossible things. I think also there's a recognition that the viewer – the consumer – is of a visually literate generation. There's less pounding on the door, more subtlety."

Because of media proliferation, advertisers will soon be speaking to us almost one to one. And they will have to be polite. Persuasion will still be all-important, but unless they get their tone of voice right, we will give them the boot.

I like chocolate. I used to have a

Dalmatian, and he liked chocolate. We could scratch our way through a box of chocolates in 2½ minutes. I still like chocolate, though my purchases have plummeted since the Dalmatian's demise.

Sometimes I buy KitKat, at other times After Eight. These used to be British brands. Indeed, I was once escorted down the entire length of the KitKat production line at Rowntree's chocolate factory in York by the KitKat brand manager. I was so worn out by this excruciating experience that I had to sit and recover.

They are British brands no longer, Nestlé having purchased Rowntree in 1988. However, until reading an article by David Haigh, managing director of Puhilicis, in a recent issue of Admap, it had not occurred to me to view KitKat or After Eight as tax exiles or "brands of convenience".

That is how Haigh sees them. With such vast intangible asset values as the Rowntree brands, he

says, Nestlé has naturally tried to manage its affairs efficiently. It declared... policy [being] to centralise the ownership of all its brands in Switzerland and to license their use to foreign subsidiaries". (Switzerland, of course, is Nestlé's home base.)

Haigh says that so far there has been little talk about the relocation of UK brands offshore, but that the technique is gaining popularity as a tax-planning device. For example, a number of UK food and beer brands are said to have been sent offshore.

Increasingly, says Haigh, international tax and regulatory authorities are scrutinising this flight to the sun. But he reckons that the urge to send brands offshore will become "irresistible".

I expect he is right. Soon, I plan to visit a small island, east of Nuku'alofa and astride the International Date Line, where I hope to establish a luxury offshore resort for brands of all kinds. Room rates will be colossal.

Telecommunications Forward Survey Programme 1995

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March 1995
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BUSINESS TRAVEL

European floods

Flooding
Rising rivers forced hundreds more people from homes in northern France, after heavy rain flooded many European offices of the weekend, reports *Reuters*.

There were fatalities in France and Belgium, and heavy flooding also hit the Netherlands and Germany, notably Cologne's Old City district. Many rivers were reported to be levelling off, but more rough weather was predicted for Wednesday.

In north-eastern France the Meuse river reached

recent levels overnight on Saturday, causing the evacuation of 500 people in Charleville-Mézières, near the Belgian border. In Paris, the Seine neared 13ft above normal yesterday, having forced the closure of riverside expressways and caused traffic jams since last week.

In Brittany, the economic effects of the floods were worsening. High water left more than 10,000 workers idle at a Girod auto plant, while other factories and businesses were shut by flooding in several northern French towns.

In Germany, the Rhine rose further yesterday.

Further upstream at Koblentz, where the Rhine and Mosel converge, water levels were still rising, and electricity supplies were cut in some areas.

Three people died in accidents in southern Belgium. Belgium's national railway company (SNCB) said international trains were running normally again after debris from a landslide on Saturday night was cleared from the Paris-Liège line.

In the Netherlands, thousands of people abandoned their homes. Officials predicted the floods would get worse in the next few days.

Flights from Stansted
Air UK is launching new flights to Zurich (twice daily) and Madrid (daily) from Stansted, London's third airport, starting on March 26.

The services will use Fokker 100 jets and take the number of international destinations served by Air UK from Stansted to 13. It also operates six UK routes from there. Flights to Zurich will depart at 6.45am and 3.35pm. The other way, 10.15am and 7.10pm. Madrid depart late morning, return early afternoon. Managing director Andrew Gray says Air UK's Stansted traffic grew by 28 per cent last year, to 1.1m passengers.

Smoking ban discussed
In another step towards smoke-free aircraft, the US Department of Transportation last week proposed antitrust immunity to eight US and foreign airlines to discuss a mutual smoking ban on transatlantic flights, AP reports from Washington.

The grant of immunity allows the airlines to talk without fear that the Justice department will allege that their action violates antitrust laws. The carriers involved are American, Continental, Northwest, Trans World, United, USAir, British Airways and KLM.

The announcement follows last November's agreement between the US, Canada and Australia on banning smoking on flights by their carriers between the three countries.

Transportation secretary Federico Pena noted that the International Civil Aviation Organisation has set a July 1 1996 deadline for banning smoking on all international flights.

A number of international airlines recently outlawed smoking on some or all flights. Non-US carriers that have reduced the number of smoking flights include Lufthansa and Singapore Airlines.

Likely weather in the leading business centres

	Mon	Tue	Wed	Thu	Fri
Valencia	Cloudy	7	8	9	8
Hong Kong	Cloudy	14	12	13	15
London	Cloudy	6	13	11	6
Frankfurt	Cloudy	7	8	10	9
New York	Sunny	4	5	4	4
L. Angeles	Sunny	23	22	25	24
Milan	Cloudy	7	9	8	9
Paris	Cloudy	9	10	12	11
Zurich	Cloudy	7	4	10	11

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Lufthansa Cargo

In a room of her own

Angela Wigglesworth on what female executives want in a hotel

I should have realised that Tubby Fanshawe needed my help when I got a bunch of carnations for Christmas, instead of the traditional bottle of Scotch. But it was not until we met at Nairobi airport for the flight to London that the gravity of his situation came home to me.

I was standing in the check-in queue, browsing through my copy of the *Official Airline Guide*, when a familiar voice broke my concentration.

"Take a detour at this old chap! Two more club class flights to Africa, a decent BT phone bill, throw in the Christmas spending on my NatWest card and the odd bunch of flowers, and I reckon I'm there."

"Where?" I asked, somewhat irritably, as I was on the verge of working out an alternative route from Nairobi to London via Dubai.

Tubby thrust what appeared to be a bank statement in front of me, and prodded the last entry with his forefinger. I took a second look, and realised that it was Tubby's British Airways Air Miles record.

"Just over eight thousand," he beamed. "Another 400 and bingo! Free return ticket London-Nairobi. I'll take the plane to Mombasa."

After we had checked in, I took a closer look. Tubby had a problem. All the signs were there - irrational brand loyalty, the special offer fixation, the something-for-nothing delusion. The poor chap was afflicted by a condition that affects an increasing number of travellers: Systematic and Compulsive Collection of Air Miles Syndrome (Scams).

Tubby seemed to have signed up for everything, from a NatWest Access card (100 Air Miles) to the BT premium line (50 miles for enrolling, one mile for every £10 spent). There was also an entry that explained something that had been puzzling me.

"I wondered what had happened to my Christmas bottle of Scotch," I told him. "What did I get this time?"

Michael Holman offers smart advice on the Air Miles scheme to hapless fellow passenger Tubby Fanshawe

Burden of flying free

Bloody carnations! Thought you had gone on the wagon!

Tubby was unrepentant: "Flying Flowers, bunch of 12 carnations, quote your executive club number, and another 20 Air Miles in the bag."

That clinched it. A severe case of Scams. As we made our way past the immigration check, I tried to reason with him. "What it amounts to, Tubby, is that you are spending more money than you need, often on goods you don't really want, in order to be given things you neither need nor want. But because they seem to be free, you lose all discrimination."

Tubby defended himself vigorously. "Fact is," he said plausibly, "I am not actually spending more money. I have got to buy plane tickets, fill my car with petrol, hire cars, stay in hotels, send presents..."

I snorted, patience exhausted. "You miss the point, Tubby. You are no longer a discriminating shopper. You have deprived yourself of choice. You have been lured into brand loyalty not necessarily because the particular product is better, but because of the ultimate indictment - what the chaps behind this scheme call 'the allure of travel'."

Tubby was still not convinced. "Air Miles tickets are BA's way of saying thank you to their regular travellers." For an accountant who does much of his business in Nigeria, Tubby retains an enduring trust in human nature.

I read from an Air Miles management fact-sheet I just happened to have with me: "Air Miles operates to a win, win, win formula." I quoted, "Clients - that's the companies you've

signed up with, Tubby - have the opportunity to produce sustained, long term changes in behaviour... and generate incremental business."

Tubby shrugged. I still wasn't getting through. "What's the bet that when you need petrol, you'll buy from Shell, even if Texaco is cheaper?" I asked him. "You hire your cars from Hertz in Zimbabwe, but Europcar is cheaper. You stay at the Hilton in Nairobi when you could get a better deal from the Inter-Continental. Take the wretched carnations. Twelve carnations cost you £10. You can order them from Guernsey for £8.50."

Tubby wouldn't give in. "Over 1m people have travelled free with Air Miles," he said.

"No doubt," I replied. "And I expect there have been nearly 1m fare paying companions. After all, you may travel free on your family holiday, but you'll be paying for your wife. And

deal from the Inter-Continental. Take the wretched carnations. Twelve carnations cost you £10. You can order them from Guernsey for £8.50."

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"No doubt," I replied. "And I expect there have been nearly 1m fare paying companions. After all, you may travel free on your family holiday, but you'll be paying for your wife. And

PEOPLE

your seat would probably have otherwise been empty. And if your ticket wasn't 'free', I doubt that you would have considered that holiday in the first place. It's what the clever chaps at Air Miles call 'selling additional seats without dilution'."

Tubby made one last effort. "Why do you imply that the Air Miles tickets are not free?"

"Because our companies indirectly paid through the nose for them, by buying full fare tickets, the only kind that qualify for Air Miles. As often as not, cheaper tickets would have served the same purpose."

I did a few calculations. "It will take 17 return club class tickets, costing £2,000, earning 250 Air Miles for each leg, to qualify for an economy class return ticket. You have to book at least two weeks in advance, and there is limited availability. Some reward. You can fly London-Mombasa return on a bucket shop ticket for £350."

Alas, Scams still held Tubby in its dreadful grip. "Some routes are better rewarded," he said. "London to New York club class tickets at £2,300 a throw would bring me 750 Air Miles. Six return journeys, and Nairobi's in the bag!"

"True," I acknowledged, "but you are still paying a high price. I reckon you could save the cost of the Nairobi ticket in a single purchase if you shopped around for an airline that offered cheaper business class fares to New York."

By this stage we had reached the departure hall. To Tubby's consternation, I abandoned him at the entrance to the first class lounge.

"But you're on an economy ticket, just like me," he protested, as he was harried from entering.

I waved my BA executive club gold card. "Mercury has its privileges, old boy. But you have to rack up 1,000 points to qualify, not to be confused with Air Miles." I could not resist a parting shot: "What's more, carnations don't qualify."

A survey of 400 top British women executives shows many are critical of the hotel service they receive when travelling alone.

The questionnaire was organised by London's Atheneum Hotel and sent to women MPs, managing directors, top PAs and self-employed consultants. "Other hotels have done surveys with their own guests," says Sally Bullock, the Atheneum's executive manager. "But I think this is the first nationwide survey of women executives."

"A lot of people here thought he was his secretary or wife, rather than business equal or boss. Staff language was often an irritant, with male guests referred to as 'sir', but 'madam' discarded for 'my dear' or 'love'. And there was criticism of bodily car parks, room keys with clearly visible numbers, lack of ironing boards, hairdryers and well-lit mirrors in bedrooms. Above all, there was criticism of the lack of bedroom safes for jewellery and documents."

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MEDIA FUTURES

Video discs: out to avoid a format war

Toshiba holds sway in standards battle, reports Alice Rawsthorn

Only a few weeks ago, senior executives of Sony and Philips gathered in the US for the first public demonstration of their digital video disc which combines the functions of audio compact discs and video cassettes. They hoped it would be one of the hottest new products of the late 1990s.

The two groups are now frantically rethinking their strategy after last week's announcement that most of their fellow consumer electronics companies – and many leading Hollywood film studios – were backing a different version of the video disc devised by Toshiba, the Japanese electronics concern, and Time Warner, the US entertainment group.

Sony and Philips have two choices. They can abandon their original plan to launch their own disc in favour of trying to strike a compromise with the Toshiba camp. Or they can press ahead with the launch, thereby plunging the electronic industry into yet another format war.

Publicly the two companies claim they still hope to per-

suade the industry to accept their disc. Privately they admit that, as the Toshiba version has attracted so much support, they have no real option but to negotiate a compromise with the rival camp in order to avert a format confrontation.

The electronics industry is no stranger to format warfare. Sony, Philips and the other electronics groups all compete fiercely in the field of product development to try to gain a technological edge.

Each company can develop its own distinctive versions of the different categories of electronics hardware, such as television sets or compact disc systems. After all, it does not matter whether a Sanyo television set works differently from one made by Panasonic, providing they fulfil the same function for the consumer by receiving andelaying the required broadcast signals.

But if a new format, or the device that creates a new category of products such as a cassette tape or compact disc, is to fulfil its commercial potential, it must be adopted by the entire electronics industry. Otherwise consumers may be confused by the different

options, and it will be difficult to persuade the industry's software suppliers, in the music and film businesses, to make their products available in a particular format.

Such a scenario has already unfolded in the audio sector. Sony launched its MiniDisc, a miniaturised compact disc system, in 1992 at roughly the same time as Matsushita and Philips introduced their jointly developed digital compact cassette.

Both formats have been marketed to consumers as formats that combine the portability of cassettes with the high audio quality of compact disc. Neither has succeeded in establishing itself as a standard choice for consumers.

Perhaps the most dramatic, and damaging, format war of recent times was the battle over video cassettes. Sony and Matsushita invented different formats – Betamax and VHS respectively – during the mid-1970s. Neither company was prepared to concede defeat, so both forged ahead with launch plans by manufacturing and marketing their own versions.

Betamax was generally accepted in the industry as the

technically superior format. However, Matsushita, the world's largest consumer electronics concern, not only had the advantage of being a bigger business than its rival; it also had more commercial clout in persuading other manufacturers to accept its format.

Sony battled on throughout the late 1970s and 1980s, although it found it increasingly difficult to persuade retailers to stock Betamax, or the movie studios to release films on its format as well as on the more popular VHS cassettes. The company finally admitted defeat in 1989 when it started to manufacture VHS video systems.

Today Sony accepts that it made a serious misjudgment in backing Betamax for so long. It has not actually lost money from the product. Betamax was profitable overall and actually beat VHS by establishing itself as the leading format in some markets, mostly in Latin America. The company still manufactures several hundred thousand Betamax systems a year.

However, its commitment to Betamax meant that Sony was a late-comer in video cassettes

and recorders, one of the most buoyant product sectors of the 1980s. As a result, it lost the opportunity to make a great deal of money. It is this knowledge that has prompted it to take a conciliatory line on digital video discs. "We won't make another wrong decision because of corporate pride," said an executive.

Toshiba now has an opportunity to establish its disc as a standard format by swinging the entire industry, including Sony and Philips, behind it. To do so, it must negotiate the financial terms for using its video disc technology with the rest of the industry.

One option would be for Toshiba to declare the product a "conference format", whereby it makes the technology available to competitors free of charge. Sony adopted this approach for its 8mm video cassette.

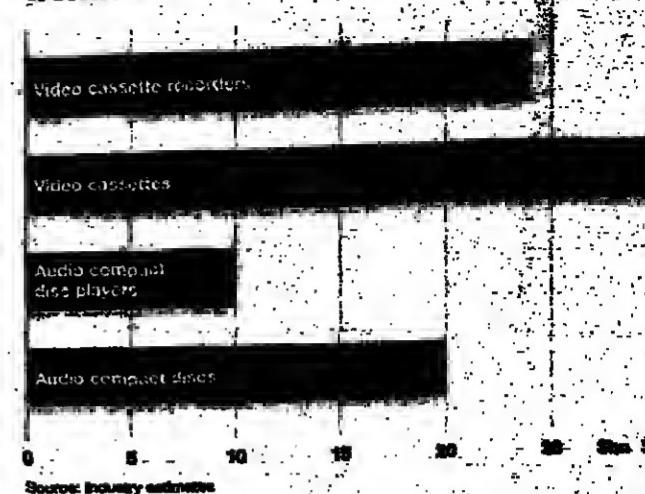
In such circumstances, the licensor negotiates different royalty terms with each prospective licensee. The value of the terms varies according to the strategic relationship between the different parties and whether the licensee has contributed any proprietary technology to the product.

Matsushita, for instance, was given favourable royalty terms

for the audio-CD as it has a patent exchange agreement with Philips and some of its technology was used in the product specification.

Sony and Philips hope to secure favourable terms from Toshiba, given that a number of their partners will almost certainly have been used in its video disc. Indeed, they claim, they are only pursuing their conciliatory stance on the assumption of securing reasonable terms from Toshiba. The two camps have now begun exploratory discussions in

Worldwide sales 1994



for Tokyo to try to find a compromise. A fully-fledged format war seems to have been averted on the digital video disc front, at least for the moment, but the industry is braced by the threat of future battles over other formats.

One possibility is a skirmish over the next generation of discs. Pioneer's engineers are already working on a miniaturised version of the laser disc, due to be launched early next century. Yet Pioneer's competitors may well have ideas for discs of their own.

The march towards digital telephony

By Alan Cane

In Britain, at any rate, analogue mobile phone services of the kind offered by Vodafone or Cellnet reign supreme. But their dominance will be short-lived.

Their technology is mature and reliable, and geographic coverage more than adequate, but within a few years it seems certain that services based on digital – or computer – technology will have taken their place.

Digital technology squeezes substantially more capacity out of the available radio frequencies, while digital handsets are smaller, lighter and cheaper to make than their analogue counterparts.

Battery life is longer, too.

And, remarkably, Europe is setting the pace in digital telephony, with a standard called GSM (Global Standard for Mobile Communications) that looks like being adopted by a majority of countries worldwide.

A constraint is that GSM handsets are expensive at present – up to £600 retail for a de luxe model.

But prices are on the slide, helped by research of the kind being carried out by The Technology Partnership, a small, innovative consultancy based near Cambridge, England.

According to Tony Milbourn, head of the partnership's telecommunications group, the market will soon be flooded with low-cost GSM handsets from a variety of

manufacturers, in the same way that the personal computer market was flooded with low-cost clones of the IBM personal computer.

An important factor in that revolution was the emergence of semiconductor designers like the US firm Chips & Technologies, which developed functionally identical electronics to IBM at lower prices.

Milbourn says he wants the partnership to be the Chips & Technologies of the GSM business.

He is working with manufacturers including Hitachi, of Japan, and Analog Devices, of the US, to develop a GSM handset which can be sold for £140 or less.

The aim is not to sell the

technology to Nokia or Motorola, the world leaders in mobile handsets.

He freely admits: "There is nothing we can offer that Nokia cannot develop."

Instead, his target market is second-tier manufacturers: companies that may not be in the mobile phone business at all just now but are anxious to take advantage of the market opportunity.

Milbourn can offer such companies everything from specially designed chips and software to a custom-designed handset.

He already has some 20 customers in Europe and the far east. Telecommunications products account for about a quarter of the partnership's revenues.

However, an obscure row over European technical standards has thrown something of a shadow over the GSM project.

The effect of the row has been to call into question the ownership of much of the intellectual property involved in telecommunications standards, including GSM.

As a result, a number of potential customers have decided to put their mobile handset projects on ice until questions of ownership and royalties are resolved.

Milbourn says that at least three customers have decided to delay their decisions.

At £500,000 for a basic set of chip designs, it is proving a costly dispute for the partnership.

"A digital time bomb is ticking away within the halls of corporate America. Electronic records, unverifiable and easily tampered with, can explode into staggering liabilities that undermine electronic commerce," says Scott Strenzke, Surety's chairman.

The Digital Notary

software

creates a unique "digital fingerprint" for each electronic document, and sends the fingerprints to a Digital Notary co-ordinating server over the Internet, a leased phone line or an ISDN connection.

Based on information sent back by the server, the software then issues timestamped certificates for the electronic documents and stores the certificates in a local database.

A single-user version of the software can be downloaded from Surety's World Wide Web server at <http://www.surety.com>. For \$49, users will receive the software, account set-up, and 50 certificates.

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A guard against tampering

By Louise Kehoe

A software system that enables businesses to certify that computer documents have not been altered or tampered with has been launched by Surety Technologies, a company formed by researchers from Bellcore, the US telecommunications industry research laboratory.

Alimed at companies

involved in electronic commerce, the system could be used, for example, to certify a contract or payment order.

The Digital Notary system creates the digital equivalent of a paper audit trail. It enables users to "freeze" the contents of a computer document by affixing a secure digital time-stamp – without revealing the contents of the document to a third party.

Surley says that the system has already generated interest from Wall Street firms which want to certify millions of stock trades automatically as they occur, as well as from the pharmaceutical industry where it may be used to establish precedence for patient claims.

The main function of the system is to detect automatically if electronic documents

ARCHITECTURE

Worthy winner at Windsor

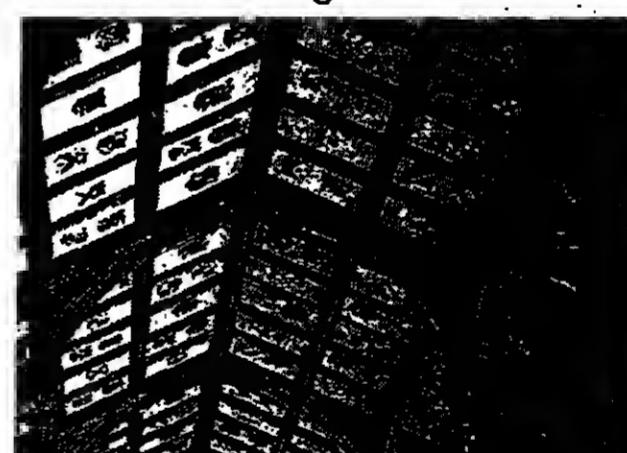
Colin Amery on plans for rebuilding the castle and converting Banksyde

The richness of architectural life in England was celebrated last week by the simultaneous announcements of two major architectural competitions. The plans for the rebuilding of the fire-damaged parts of Windsor Castle were revealed, and the selection of a relatively unknown Swiss firm of architects to redesign the interior of Banksyde power station, near Southwark Bridge, central London, as the Tate Gallery of Modern Art, was made public after an international competition.

At Windsor, the decision was taken by two committees to restore the majority of damaged rooms to the condition they were in before the fire. There was wisdom in that because of the miraculous survival of most of the furniture and contents. There are five major state rooms which will be reinstated: the green drawing room and the crimson drawing room, both by Sir Jeffrey Wyatville (1766-1840); the state dining room and the adjoining octagon dining room, with some furniture from Carlton House and some by the 15-year-old Pugin; and the grand reception room by Wyatville, which is a bold and fascinating exercise in rococo revival.

The three other major rooms that were totally destroyed – the private chapel and the Stuart and Holbein room, as well as the ceiling of Saint George's hall – were made the subject of an architectural competition. The winner is the Sidell Gibson Partnership, which was selected from an international shortlist of six firms.

The new work is to be com-



Windsor plan: to be commended for its contextual integrity

use as a royal residence. This makes it unique, and it would have been wrong to build something temporally fashionable unless it was of the highest possible design quality.

Of all the entrants in the Windsor competition, the design by the remarkable Hungarian architect Imre Makovecz was the most intriguing. He left the fire-damaged walls of the hall as bare stone and then proposed painting them gold.

His roof for Saint George's hall was to be of timber, glass and steel, and hung with statues of angels – in Makovecz's words, "guardians of the truth". His plans for the old private chapel were to fill it with plants and leave the fire

scorched gothic detail as a reminder of the tragic fire. Makovecz was thought to be too radical, as was the mixture of classical and gothic rooms proposed by Christopher Smallwood.

The Sidell Gibson partner responsible for the Windsor design is Giles Downes, who as a young man was inspired to study architecture by his experience of a visit to the Church of the Holy Family by Antoni Gaudi, in Barcelona. For Windsor he is evolving a 21st century version of gothic, using timber in a structural way. The new ceiling of Saint George's hall will be the largest green oak structure to be built anywhere, and the octagonal roof makes extensive use

of little known in Britain.

Wait and see seems to be the best approach to the Tate. There will be an opportunity to see more in an exhibition of the architects' proposals from Jan

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MARTIGNY
The main attraction of this small town in French-speaking Switzerland is the Fondation Pierre Gianadda, which regularly mounts exhibitions of international appeal. The latest, opening on Friday, is devoted to Egon Schiele, regarded today as one of the great Austrian Expressionist painters. At the time of his death in 1918 at the age of 28, many were shocked by his erotic drawings.

LONDON
The celebration of Sir Michael Tippett's 90th birthday begins in earnest this week. On Sunday the Barbican embarks on its "Tippett: Visions of Paradise" festival, embracing many of the composer's major works. Sir Colin Davis, long a supporter of Tippett's music, conducts the London Symphony Orchestra in the oratorio "A Child of our Time", written as the Nazi shadow darkened over Europe. Tippett's second opera, "King Priam", opens at English National Opera on Friday.

ARTS

MUNICH
An unusual exhibition of traditional African art opens at Villa Stuck on Thursday. Instead of another display of sculpted figures, the show is devoted to various types of seating - from simply-carved everyday chairs to richly ornamented wooden thrones and ceremonial stools. Most of the 150 exhibits date from the early part of this century.

NAPLES
The high spot of the Neapolitan opera season promises to be Giacomo Trittico's "Il convito di pietra" (1783), opening at the Teatro S. Carlo on Wednesday. Trittico is better known as the teacher of Bellini and Spontini than for his own creative efforts. This new production, conducted by Peter Maag (left), may help redress the balance.

BRUSSELS
Puccini's "Trittico" is a long evening: most opera companies drop "Suor Angelica" and keep "Il tabarro" and "Gianni Schicchi". But a recent trend in northern Europe suggests the full trilogy is back in favour. The Monnaie adds it to its repertory on Friday, in a staging by Stein Winge. The conductor is Antonio Pappano, and Jose van Dam sings Schicchi.

Pixillating the pixels

Nigel Andrews on the digital revolution hitting cinema screens

The old saying declaims: "The camera does not lie." But will future film-going generations believe that? At their disposal today is an art form, now reaching its centenary, which is beginning to turn every day of the year - not just its birthday - into a conjurer's party.

It is called the digital revolution and most of us have seen its best recent tricks. In *Forrest Gump* a well-known two-legged actor appears with no legs. In *Speed* a 30-foot gap appears in a Los Angeles flyover that has no gap. In *StarGate* pyramids fly and Egyptian towns sprout in the Arizona desert.

Time, space and reality are plasticine in the hands of special effects experts wielding nothing larger than a computer. Anything is possible, including the impossible. Tom Hanks never shucks hands with JJK, but we see him do it. Jim Carrey never turned into a cartoon version of himself, but in *The Mask* he keeps doing so. And the Florida Keys' bridge was never blown up; but ever since the life-like simulation of that action in *True Lies*, the state tourist board has been besieged by callers asking how to get to Key West while the road is down.

In the old days - which lasted until roughly two years ago - filmgoers could hug their audiovisual scepticism amid all the reality/fantasy switchbackings. They could watch Charlton Heston part the Red Sea and say, "Wonderful. But we can see the joins." Twenty years later in *Star Wars*, they could see the shimmering dark outlines that said "matte shots": those composite images in which one piece of footage is wedged into or laid over, another.

Today, though, digital technology has conquered moviedom. Jim Morris is the head of Industrial Light and Magic, which has led the FX field ever since the company was founded by George Lucas (*Star Wars*). Morris and his men have been responsible for the likes of *Gump* and *Mask* and are now buffing up the old *Star Wars* trilogy prior to releasing it in digitally renovated form.

"The revolution has been so dramatic," Morris says, "that in just two years all the old technologies have been mothballed. Around 1988 it really hit critical mass. Suddenly it was cheaper to do certain things digitally than photo-chemically."

In the photo-chemical days effects were done in the camera during filming or on the optical printer

after it. Wobbles, outlines, two-dimensional results. Today, computers have pushed that era aside and also created a universe of new possibilities.

One is an almost infinite freedom in "compositing". Take the shot of the Harrier jet landing on a Miami street in *True Lies*. In reality the plane was lowered by cables. But during seven months of computerised massaging, 30 different trick elements were added or deployed, from digitally-added smoke and heat-shimmer to erased suspension cables.

The other breakthrough today is synthetic characters. Advancing from the water teatot in *The Abyss* to the T-1000 cyborg in *Terminator 2* and then to Jim Carrey's human chameleon in *The Mask*, these bio-magical beings have all been conjured by experts sitting at their workstations pixillating the pixels.

Not surprisingly, Hollywood is awash with kinetic sci-fi films right now. *StarGate* and *Star Trek Generations* both contain sequences that would have been unfilmable three or four years ago.

StarGate went to the Yuma desert and turned it into Ancient Egypt. Effects supervisor Jeff Kleiser explains, "We'd take a background plate shot in Arizona, then digitally add pyramids and sun and lens-flare. In the computer, we'd fix up some palm trees, and we'd build a whole desert city from a couple of photos of stucco buildings. Then we'd take a shot where we had a thousand extras in the desert and turn them into ten thousand. All done digitally."

Soils easy and as a business practicality it is. Kleiser himself checked in at Carolco Pictures (*StarGate* HQ) with his computers, linked them up to his own HQ in Massachusetts, and was ready to roll.

David Carson, director of *Star Trek Generations*, which opens in Britain next month, also used digital technology to cut corners which it would once have been impossible even to turn. But if computers take the "Can't do" out of cinema effects, they don't do so for free. The most expensive single-shot effect to *Star Trek* came in at \$180,000: a camera pull-away into deep space at a moment of climactic collision for Captain Kirk's ship.

In another recent movie, Jan De Bont's *Speed*, there was an exorbitantly complex trick that audiences weren't even aware was a trick. "The shot of the gap in the raised freeway, seen through the wind-



Jim Carrey in 'The Mask': time, space and reality are plasticine in the hand of the special effects department

screen of the approaching bus, was created digitally. We had to "erase" that section of road, then paint in a new background, all by computer." The shower shot, the easier it usually is, *The unnoticed deception* takes the time and trouble.

At Digital Domain, a top effects facility in Venice, California founded by director James Cameron of *The Terminator* and *Aliens*, they have experimented with John Bruno, Oscar-winning Effects Supervisor on *The Abyss* and later image-magician on *Terminator 2* and *True Lies*, was responsible for the most famous showy-but-simple effect in modern movie history.

He and Cameron puzzled long over how to design the shape-changing killer android for *T2*. Theo Bruno had the brainwave of using "reject" software from *The Abyss*, the first trial-and-error manifestations of the earlier film's water tentacles. "That liquid metallic surface like undulating mercury fitted the other-worldly look of the cyborg and enabled the transformations to be fluid and realistic."

Audiences went barmy for it; and for the then-new "morphing" technique that enabled the cyborg to sprout, seamlessly and at will, its multi-kill killing limbs. Today, disconcertingly, Bruno is blasé about morphing. "It's something anyone can do. You can do it at home on your Macintosh."

It is the speed of modern movie progress: yesterday's mind-boggling

device becomes today's technology.

Rob Legato, a Digital Domain fellow wizard who designed the effects for *Interview With The Vampire*, agrees that big, showy effects are both easier to do and quicker to lose their appeal. Unlike *T2*'s, the tricks in *Vampire* were intended to be subtle and "under the top." But they involved creating entire landscapes out of absolutely nothing.

John Bruno did the same in *True Lies*.

The opening shot shows a

NASA-style hardware rolling

through space - into images of

Odeon-worthy verisimilitude. Add that heat shimmer programme in those smoke-whirls; turn down to noon or noon to dusk.

Where, I asked at one point, is the

director in all this: Ron Howard of

Cocoon and *Backdraft*? "Oh I think I

get him down into the parking lot

once," said someone vaguely.

Other effects-movie directors are more hands-on. The project causing most gibes of excitement in Tinseltown today is *Godzilla*: partly because the monster film is sitting on its starting blocks priced at a monstrous \$100m. Even that will not be enough, believes its assigned director, Speed's Jan De Bont. "It demands technology that's not even available yet," explains De Bont.

But why? *Godzilla* films have been made before.

"But *Godzilla* himself has always been in the background," says De Bont. "We make him into a character. He's 250 feet tall. And the interaction of a photo-realistic monster that sits with real landscapes, towns and water, that's never been done. The 'miniatures' alone would have to be gigantic."

Japanese-owned Sony-Columbia, not surprisingly, are keen on the project. So will they give their director the extra \$30m he says he needs? ILM's Jim Morris thinks De Bont is right. "We've reached the stage when no visual effect is not do-able." But with a film of that scope you run into financial problems. The rule of thumb is that approximately every two years you get a doubling of computer speeds for the same cost. So Columbia either need to up the budget for *Godzilla* or do it two years down the line."

By that time, though, we may have moved on from movies altogether. I left Hollywood with one last whip-round question. What about *Virtual Reality*? Isn't sitting passively waiting for images to be thrown at us becoming old hat? Won't we all soon demand the right to walk through interactive environments, feeling, touching and tasting as well as seeing and hearing?

Everyone bumbled and bab'd and

Jim Morris summed up the general

feeling: "It won't spoil narrative

cinema. It's good for theme parks

and arcades, but not all audiences

want to 'participate'. Teenagers

growing up with computer games

may want that interactive experience. But most of us want to sit and be entertained and let someone else do the work."

That *Godzilla* itself is dry is a measure of this particular leader's style - the composed composer. Blue Note should cherish him: it would be a pity if this maturing talent were lost again to the fatuity of the FM waveband.

Jazz

Grodnick: maturing talent

It is hard to make a good living out of jazz, which goes some way to explaining why New York pianist Don Grodnick's considerable talent for post-bop has been hidden behind his more lucrative AOR (adult-oriented rock) work. He has a formidable reputation among musos as an exceptional session player and producer: his hands are behind hits from James Taylor, Linda Ronstadt and Steely Dan. And although he has a brace of excellent Blue Note albums under his belt, Grodnick remains less well known to jazz fans than his famous sidemen.

The company Grodnick is keeping on this first UK tour is an indication of his standing in jazz circles, however. Out front, longtime associate tenorist Mike Brecker with trumpet playing brother Randy stand beside Robin Eubanks (trombone) and Marty Elrich (reed and flute); Pete Erskine (drums) and Peter Washington (bass) provide a superior rhythmic pulse.

In the first of two beautifully paced sets at the Cambridge Corn Exchange, his septet moved gracefully through Grodnick originals, precisely arranged to show soloists off within finely cast harmonies, the leader dabbing out chords of encouragement. *Heart of Darkness* and "Five Bars" hung in the air like Ellington blues, while churning interplay reminiscent of Mingus moved the others.

This sensuously smouldering sound seemed to have set in for the night until percussionist Don Alias ambled on to spark the band into a flaming version of "What Is This Thing Called Love". Thereafter, the four horns exchanged blazing solos, the formidable Brecker stepping up the temperature, Elrich's gripping bass clarinet feeding off the leader's two-handed comping.

In the second set, Alias and Erskine fully warmed up and Elrich's reeds swapped for flutes, Grodnick switched to Latin mode with pieces from Andrew Hill and Wayne Shorter, closing with the pliable harmonies of "Cost Of Living" and the Monkish "One Bird One Stone".

Garry Booth

Performances at Billingham (31) and Leeds (Feb 2). Sponsored by Contemporary Music Network

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The Masked Ball: by Verdi.

Conducted by Franz Welser-Möst and produced by Michael Hampe at 7.30 pm; Feb 5 (4 pm)

Glinka at 8.30 pm; Feb 7

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with soprano Jessye Norman. Pierre Boulez conducts Berg, Bartók and his own compositions at 8.30 pm; Feb 1, 2

Maxim Vengerov and Imer Golani: an evening of violin and piano recitals by Mozart, Beethoven, Prokofiev and Shostakovich with violinist Vengerov and pianist Golani at 8.30 pm; Feb 6

Viennese Philharmonic Orchestra:

Bernard Haitink conducts Bruckner at 8.30 pm; Jan 30

Opera Comique Tel: (42) 96 12 20

Lakmé: by Delibes. Conducted by Frédéric Chaslin and produced by Gilbert Blin at 7.30 pm; from Jan 31 to Feb 18

translated by Christopher Hampton at 7.30 pm; to Mar 19 (Not Mon)

Arena Stage, Fiddler's Theater Tel: (202) 488 3300

Long Day's Journey into Night:

Eugenio O'Neill's classic American drama, directed by Douglas Wager at 7 pm; to Feb 5 (Not Mon)

Kennedy Center Tel: (202) 467 4600

How to Succeed in Business Without Really Trying: co-production with the Kennedy Center. Directed by Des McAnuff and starring Matthew Broderick as J. Pierrepont Finch, the little window-washer with big corporate dreams at 8 pm; to Feb 28 (Not Mon)

Studio Theater Tel: (202) 332 3300

Conversations with My Father:

Herb Gardner's autobiographical work, directed by John Gielgud. Sun 2pm and 7pm otherwise at 8 pm; to Feb 5 (Not Mon)

■ WASHINGTON

CONCERTS

Kennedy Center Tel: (202) 467 4600

Washington Chamber Symphony:

Stephen Simon conducts Tower,

Mozart and Mendelssohn at 7.30 pm; Feb 3, 4

OPERA/BALLET

Washington Opera Tel: (202) 418 7800

• Semirac: by Handel. Conductor

Martin Pearlman. Roman Terlecky directs a Zack Brown production at 8 pm; Feb 2, 6 (7 pm)

A better European policy for Britain



The ratchet effect of Euroscepticism now risks doing damage to British interests. For too many months, the debate on the Conservative party has been shifting destructively in the direction of disengagement and isolation. Britain's national interest and the best strategy for pursuing it - questions that should be central to the concerns of a governing party - are being subordinated to short-term, tactical considerations of party management.

The Conservative agenda on Europe is no longer determined by the needs of government, but by the search for olive branches towards those for whom constructive membership of the European Union is unacceptable. In the search for party unity at any price, UK foreign policy is being dragged into a ghetto of sentimentality and self-delusion.

A new language of semi-detachment is being created. The world outside Britain is being recast in the hope of making political life at home easier to manage. The UK's capacity to define, articulate and pursue credible, coherent interests at the European negotiating table risks being cast away.

Instead Britain seems increasingly reconciled to an opt-out mentality, which foresees a future increasingly detached from Germany, France and the European mainstream. Rather than defining common interests and solutions with Bonn and Paris, the UK is expected to leave it to them to shape their future, and decide later whether to join arrangements which it has played no significant part in moulding. This is a profoundly negative prospect, humiliating to a great nation that aspires to world influence.

The components of this developing tragedy are clear. Mr John Major's government has struggled to build its European policy not on a substantial majority in both Houses of Parliament, but on the non-existent unity of a single party.

At no time has there been a viable possibility for any British government. When the UK

joined the EU in 1973 and during the referendum of 1975, the governing parties of the time included irreconcilable cores of opposition, anxious to thwart membership. They were defeated by the determination of those governments to mobilise a wider majority in Westminster and in the country.

The current government could have pursued the same approach. It had the opportunity to do so in 1992, when the Commons overwhelmingly endorsed its achievement at Maastricht. But this position of strength has been progressively undermined by a reluctance to press ahead with early ratification, both before and after the Danish No vote; by continual rhetorical concessions to the Eurosceptics; by the espousal of a vision of "multi-speed Europe", which so easily converts into Britain

UK foreign policy is being dragged into a ghetto of sentimentality and self-delusion

stalled in the slow lane of a two-speed Europe; by a misguided search for votes as a nationalist party; and by a willingness to concede ground to those expelled from the parliamentary party in late 1991.

The British can stop progress in an EU context, but not in a bilateral one. The UK commitment to widening the Union without facilitating its decision-making increases the likelihood that France and Germany will go their own way, on their own terms, with a few privileged friends. If we make the EU unworkable, they will find other solutions that exclude us.

On the basis of current UK policy, this hard-core solution would be heralded as a triumph for pluralist, multi-speed Europe, with few consequences for Britain. In fact it would be a national tragedy of huge proportions. Conservatism seriously committed to Britain's being at the heart of Europe, most notably those who remain in Mr Major's cabinet, have a very real duty to ensure it never happens.

Geoffrey Howe

Lord Howe was UK chancellor 1979-83, foreign secretary 1983-89 and deputy prime minister 1989-90

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In 1975 a budget crisis nearly bankrupted New York City. A financial restructuring brought it back from the brink. Now, 20 years later, the city is in trouble again.

New York cannot make ends meet. Mr Rudolph Giuliani, the new Republican mayor, has slashed spending by \$3.4bn since coming to office last year, but still cannot find enough money to pay the city's bills. Standard & Poor's, the US credit rating agency, is threatening to downgrade the municipal government's debt from single A minus to triple B unless it can set out a convincing financial plan by April.

At the root of New York's problems lies a mismatch between the high cost of its public services and its ability to fund them with taxation.

Historically an entry point for immigrants, the city has a long tradition of generosity towards the needy. Its network of social services is the most extensive in the US. No other cities, for example, run 17 public hospitals, as New York does; nor do they offer a programme called "home relief" that supports about 250,000 unemployed single people with welfare payments even though they have no dependents; nor do they provide 17,000 homeless people with automatic entitlement to food and shelter.

During the postwar economic revival, New York could afford to be generous. In the 1960s it even started picking up part of the bill for welfare programmes funded by New York State and the federal government, so that it could offer bigger benefits than those bodies would otherwise have been prepared to support. But when the recovery fizzled out and turned into the recession of the 1970s, New York's revenues fell and the city started meeting its growing deficit with increasing amounts of short-term debt.

In 1975 the bubble burst when financial markets refused to lend any more. The city narrowly escaped bankruptcy by instigating big cuts in its bureaucracy, in return for a debt restructuring arranged by the Municipal Assistance Corporation and its chairman, Mr Felix Rohatyn, the Lazarus Frères investment banker.

That crisis could have presented an opportunity to look at ways of cutting the city's spending permanently, but as Mr Rohatyn recalls, the impetus for change evaporated once recovery took hold. Between 1979 and 1984, the city probably hired back all the people who had been taken off the payroll

also on the agenda: and the prime targets are welfare programmes for the poor.

According to the Manhattan Institute, a rightwing think-

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that the pruning is overdone.

Mr Peter Salina, senior fellow at the institute, says the city's spending on social services is more than four times the average for other cities on a per capita basis; but most of the spending is lost in bureaucracy and never reaches the needy.

"This city has a lot going for it if you can just top off some of the 'aberrations' hanging around in neck," says Lazard's Mr Rohatyn. But for the moment, the aberrations seem to be hanging determinedly on.

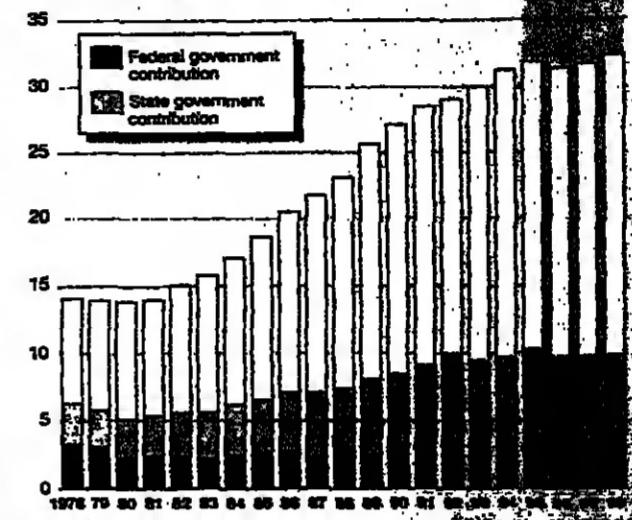
Blight on the Big Apple

New York City's finances are once again in deep trouble, says Richard Tomkins

New York: can you spare a dime?



New York City's spending, financial years Adopted budget, \$bn



Source: New York City

"We were in a fiscal crisis when I took office, and we continue to be in one." But he adds: "We see the fiscal crisis as an opportunity, as opposed to bemoaning it."

The opportunity Mr Giuliani took office a year ago as New York's first Republican mayor in a generation, it was with a commitment to end the city's long tradition of expansive government. In the event, the commitment looked superfluous. The city faced a budget deficit of \$2.3bn for the year starting July 1992, necessitating drastic action.

Mr Giuliani closed the budget gap by ordering a permanent reduction of 15,000 in the city's workforce of 216,000 - the biggest cut since 1975. But last October, halfway through the financial year, the city found a new gap of \$1.1bn had opened up because city revenues had been hit by Wall Street's declining profits. Mr Giuliani announced a further 7,000 job cuts - only to discover last month that another gap of \$600m had opened up.

Worse is to come. The deficit for the financial year beginning in July is \$2.5bn and rising. "Crisis is not too strong a word for it," Mr Giuliani says.

also on the agenda: and the prime targets are welfare programmes for the poor.

According to the Manhattan Institute, a rightwing think-tank, the pruning is overdone. Mr Peter Salina, senior fellow at the institute, says the city's spending on social services is more than four times the average for other cities on a per capita basis; but most of the spending is lost in bureaucracy and never reaches the needy.

"This city has a lot going for it if you can just top off some of the 'aberrations' hanging around in neck," says Lazard's Mr Rohatyn. But for the moment, the aberrations seem to be hanging determinedly on.

LETTERS TO THE EDITOR

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We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5938 (please set fax to 'Ans'). Translation may be available for letters written in the main international languages.

Position cannot be exploited

From Dr Patrick McCloskey

Sir, Your editorial, "Northern Ireland awaits" (January 23), makes the point that because the Ulster Unionists now hold the balance of power in the House of Commons, they may exploit their strengthened position to the detriment of the peace process.

We should, however, bear two things in mind. First, similar fears of an unfair advantage in negotiations over the future of Northern Ireland were expressed two years ago, when the government seemingly did a "deal" with the Unionists in order to get its Maastricht bill through. Some deal. What happened next was particularly good news for nationalists: talk of all-Ireland institutions with possible executive powers for Dublin.

Second, I doubt whether Mr James Molyneaux, the Ulster Unionist leader, et al can credibly hold to ransom the Conservatives and in the process get the peace package they want. Rather, Mr Molyneaux and his friends should bear in mind that, if they push too far, they just might find themselves on the other side of the House, with the Conservatives, facing the still "green" Labour party. Now they wouldn't want that, would they?

Patrick McCloskey,
Department of Economics and Accounting,
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Liverpool L69 3BX

Expediency is behind US budget

From Mr Jan F Wagner

Sir, It is unfortunate that Michael Prowse ("Why the fiscal rules must be changed", January 23), an otherwise astute observer of American politics, fails to see the "balanced budget amendment" for what it really is: fiscal fraud.

Beyond the question of whether the balanced budget is desirable, it is obvious that lawmakers who currently advocate a balanced federal budget are not seriously interested in balancing it by the year 2002. If they were then it would cease being long on rhetoric and short on specifics.

But their motives are easily deduced. They are not concerned with sound fiscal policy. This entails making hard decisions on cutting all wasteful government spending, most notably entitlements.

Instead, these supporters of a quick fix are, to no one's surprise,

concerned only with political gain. Why else would many of them propose, at the same time, substantial increases in defence spending and tax cuts that would, according to the US Treasury, explode the deficit? Consider the \$1,200bn in spending cuts or tax hikes needed to achieve the sacred balanced budget by 2002. How preposterous, indeed, even to make such proposals.

If the balanced budget clears Congress, which is not very certain, such pseudo-deficit hawks can return to their constituents in 1996 and say, "Look, I voted for a balanced budget. But that doesn't mean I'll see to it that we'll get fewer federal dollars or that your taxes will be raised."

And the fact is he or she will be able to get away with gross irresponsibility, for many on Capitol Hill recognise that the

balanced budget amendment will almost certainly not be ratified by two-thirds of the states.

The governors and legislatures in those states simply cannot stomach the consequences: drastic cuts in federal spending.

I'm sorry, Mr Prowse, the current debate on the balanced budget amendment in the House of Representatives isn't about good or bad economic policy. Rather, it is about what is politically expedient, or, stated more bluntly, how we can deceive a misinformed public for political gain. To explain Republican unwillingness to disclose specifics as an attempt to shield the amendment from the interest groups which the amendment is intended to thwart, is naive.

Jan F Wagner,
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Borrowers will find prospects appalling

From Professor Tony Eccles

Sir, May I add one more factor to those in Barry Riley's perceptive article on the gloom in the housing market ("Big Brother is eyeing your house", January 21)? In a period of low inflation, new borrowers face a prospect that appals. One day they might actually have to pay most of the mortgage back.

This problem did not afflict those of us who took a deep breath and borrowed heavily in the 1970s and 1980s, for we could rely on the old Rockefeller dictum - "borrow real

money now and pay back wooden nickels later". With generally rising house prices and mortgage rates that frequently fell below inflation and pay increases, particularly with tax relief, we could do it. Provided that we had the borrowing capacity, the nerve and the cash flow, a few inflationary years on that daunting mortgage looked meagre.

Now the borrower faces significant real interest rates, little relieved by tax rebates, and negligible capital appreciation, itself partly caused by these

very factors. The total return from house buying may be negative and the bulk of the real value of the mortgage debt will remain. What young borrowers are going to feel confident to take on a big mortgage in these conditions?

That is why commentators who naively claim that the present ratio of house prices to wages makes houses more "affordable" than ever are still living in the 1980s.

Tony Eccles,
12 Greville Place,
London NW6 5JH, UK

Devolution for Scotland: not a nationalist issue

From Dr Donald Grant

Sir, In the debate over devolution for Scotland, surely the question which must be asked and answered before all others is this: "Can one legislature based in London adequately represent the diversity of peoples at present living in the British Isles?"

The prime minister, John Major, has nothing to fear from a devolution of power which is not dressed up in the clothes of nationalism. Indeed, his justly acclaimed peace process may

founder unless it can

FINANCIAL TIMES

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Monday January 30 1995

A treaty worth saving

The nuclear non-proliferation treaty has been in force for 25 years, and has been signed by 168 countries. This year, under its own terms, the signatories have to decide whether it should "continue in force indefinitely", or be extended "for an additional fixed period or periods". They are to do so at a conference in New York, starting in April.

Last week the final session of the preparatory committee for this conference revealed a widening gap between proponents and opponents of the treaty's indefinite extension. The former, led by the US, include three of the other four recognised nuclear powers (the UK, France and Russia), Japan and the whole of Europe. The latter comprise a growing number of what are still, anachronistically, called "non-aligned" states. It is not yet clear which side is in the majority.

That in itself probably puts paid to any hope of indefinite extension. Legally, the decision can be taken by a simple majority. But legality is only half the battle. The treaty is virtually impossible to enforce against a state that makes up its mind to flout it, as North Korea made embarrassingly obvious last year. Its value is above all moral: it is the very fact that so many states have signed it, it establishes non-proliferation as a universal norm. It cannot by itself stop proliferation, but it does ensure a favourable international climate for more direct and practical measures of prevention or enforcement.

If the treaty was extended with a large minority of states voting against or abstaining, this moral value would be largely nullified. Desirable though an indefinite extension may be in itself, it would not be worth achieving at that price.

Imbalance of power

The US and its allies have to face the fact that their objective - indefinite extension by consensus, or by an overwhelming majority - is not attainable. The issue which prevented agreement on the treaty's duration when it was first negotiated is still there: a significant number of non-nuclear states is unwilling to let it stay in force indefinitely, because they believe this would perpetuate an unacceptable imbalance of power.

The morality of animal rights

British animal rights protesters claimed victory on Friday when Swansea airport dropped plans to take cargoes of livestock. Earlier this month, protests also blocked shipments of live lambs and calves from the West Sussex port of Shoreham. Now the demonstrators are targeting other British ports and airports which accept live cargoes. The government would be wrong and would be acting illegally - if it gave in to the pressure and stopped exports.

The protesters' objective is a ban on the £200m annual UK trade in selling livestock to continental Europe. Lobbyists claim that animals should not be sent on long journeys, and object to the practice of keeping calves in small, dark crates to increase the tenderness of the meat.

The protests have won the support both of radical animal rights groups and of more conservative people. In this, the row represents recent lobbies against road-building. Unsurprisingly, given the issue's appeal in the traditional Conservative heartland of southern England, Labour has rallied to the calves' cause. Last week it called for a referendum of farm animals in the Treaty of Rome as "sentient beings", rather than "agricultural products". It also wants an eight-hour limit on journeys and a ban on the veal trade.

Labour is right to recognise that this is a peculiarly resonant issue in the UK. It is part of a wider popular unease about "1980 values", as well as a pronounced trend during this century towards greater sympathy for animals.

But the pursuit of this cause through violent demonstrations is unacceptable. It is objectionable that a small band of lobbyists should prevent people carrying out a legal activity.

Shaky basis

Moreover, the moral basis of the protesters' arguments is shaky, particularly the claim that animals have rights. The concept of rights makes little sense outside a framework where those rights can be exercised. To begin ascribing rights professedly undermines the concept. Should animals have the right to live, or just not to be put in crates? If they have the right to live, should they be protected just

from people, or from each other?

A second, equally strong argument, that people have a moral obligation not to mistreat animals, has the virtue of coherence. In the UK, that principle is recognised in several laws. But some countries feel that position reflects a peculiarly British sentimentalism about animals - an attitude which many see as inconsistently applied, moreover, given the British tolerance of fox hunting.

Trade laws

However, although the UK has banned putting calves in crates since 1990, it does not have the means to impose that stance on other countries. Under current laws, it cannot prevent foreign purchasers of British animals treating those animals in whatever manner they choose. Nor, under existing European trade laws, can it ban exports because of distaste about their eventual fate.

Moreover, the UK does not have a clear moral right to impose its views on animals on other countries. Even countries which agree that cruelty towards animals is unacceptable differ widely on the definition of mistreatment - some do not regard veal crates as cruel.

There are also grounds for holding that in this area - in contrast to questions about the treatment of people - countries should be allowed to choose their own standards. To wage a moral war on other countries on this issue is wrongly to elevate its importance towards that of human rights.

If protesters want to advance their cause, the right route is to urge MPs and Euro MPs to muster support among European Union countries for a change in rules. Mr William Waldegrave, UK agriculture minister, has taken the first step in doing so. The European Commission plans to review the use of veal crates this year, although some agriculture ministers' lack of interest means that an early revision is unlikely. But if protesters can change European law through legitimate representation, that is all to the good.

However, they should not be allowed to prevent others from pursuing a legal trade. They must recognise, too, that, on this question, the UK does not have the means or the right to impose its views on other countries.

Mr Felipe González, the prime minister who has run Spain for two-thirds of its time as a modern democracy, is facing the most serious crisis of his 12 years in power.

After unexpectedly winning a fourth term in the 1993 election, Mr González is in a predicament. The domestic political climate is worsening and international financial markets - where the peseta has been hit by this month's volatility surrounding the Mexican peso and the Italian lira - are worried about his economic policies.

The chief threat to Mr González's minority Socialist government stems from a stream of disclosures of corruption and impropriety. These include allegations of top-level government involvement in an undercover war against Eta, the Basque separatist movement, during the early 1980s.

Four former interior ministry officials have been arrested on charges of organising death squads. Opinion polls indicate that half the Spanish electorate do not believe Mr González's declaration that he knew nothing of the affair.

Equally damaging have been revelations of illicit interior ministry "secret funds" and accusations of financial malpractice levelled at persons connected to the Socialist administration, including the former governor of the Bank of Spain.

"At least, González has been unwise in his choice of friends," comments one leading Spanish diplomat.

The Popular party, the conservative opposition led by Mr José María Aznar, has tried to capitalise on Mr González's unpopularity by demanding general elections to coincide with regional and municipal elections on May 28. The Socialists are expected to suffer losses in these local polls, adding to their setback in the European elections last June when the Popular party gained 10 per cent more of the vote than the Socialists.

The prime minister has rejected early general elections, saying he will stay until the legislative term ends in 1997 and insisting that corruption scandals do not amount to instability, even if they have weakened the government politically.

Economic problems have added to the government's troubles. Mr Pedro Solbes, finance minister, has tried to play down the political and economic uncertainties that have depressed the peseta this month by 3 per cent against the D-Mark. Reaffirming his commitment to economic deregulation and a gradual reduction in the budget deficit and inflation, Mr Solbes said in an interview in Madrid: "We have a majority in parliament... We will continue to put in place our [reform] measures."

David Marsh and Tom Burns assess the political prospects for Prime Minister Felipe González

Hard decisions for Spanish leader

But the chief economist of a leading Spanish bank delivers a different message. To win back the confidence of the financial markets, Mr Solbes needs to cut government spending more sharply than planned this year, he says, perhaps by as much as 2 per cent of gross domestic product. He adds there is a "50-50 chance" that Mr González will be out of office by the summer.

Mr González wants to avoid this, above all since Spain takes over the presidency of the European Union in the second half of 1996. His government hopes to use the presidency to shift EU attention and resources, currently focused on Europe, towards the Mediterranean and the troubled countries of North Africa, particularly in preparing next year's inter-governmental conference on EU reform.

Even the prime minister's erstwhile supporters doubt his capacity to survive, however. El País, the leading Madrid newspaper that was previously Mr González's chief media ally, said recently the government was in a "death agony".

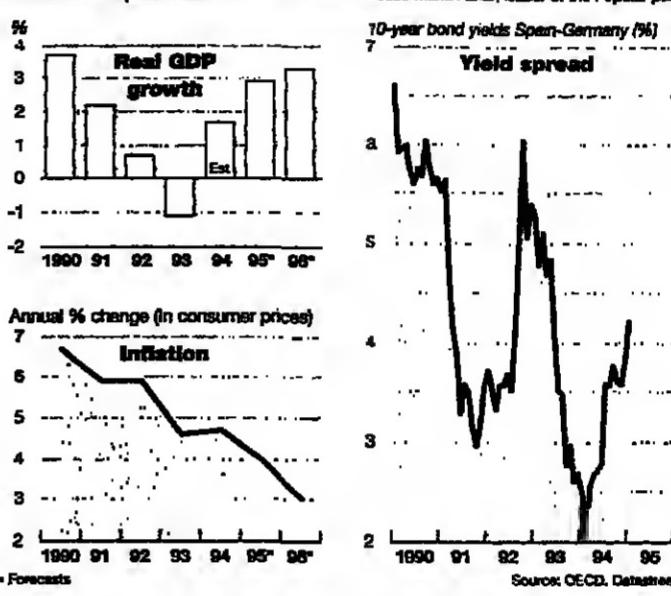
As for the opposition, Mr Rodríguez Rato, the Popular party's economics spokesman, says: "I don't think Mr González will last until 1997." Unless Mr González submits voluntarily to early elections, Mr Rato says he could be forced to do so by a fresh Socialist defeat in the May regional and municipal elections and by more foreign exchange turbulence.

Mr González's immediate future depends on maintaining parliamentary support for the Socialists from 17 deputies from the Catalan party, CUP, whose votes give him a parliamentary majority. Mr Jordi Pujol, the Catalan leader, has stopped short of entering a formal coalition with Mr González, but is continuing to back the government's economic policies at the same time as demanding increased funding and power for Catalonia.

The next two months will be crucial. Unless there are further damaging disclosures from judicial investigations into corruption cases, some of Mr González's political anxieties could start to ebb. A parliamentary vote next month on the annual State of the Nation debate is



Prime Minister Felipe González; Jose María Aznar, leader of the Popular party



likely to confirm that Mr González still commands a relatively comfortable majority.

Meanwhile, Mr Solbes has outlined plans for further economic reform. The finance minister says the government will bring in deregulatory steps ranging from telecommunications liberalisation to increased competition in housing and insurance.

The financial markets remain nervous, however, about Mr González's capacity to steer through tough measures, above all more fiscal tightening, at a time of weakening political support. Underlying structural weaknesses in the economy are illustrated by three successive years of economic growth below the EU average.

An additional worry is that a rise in Spanish growth this year, forecast by the government at 2.8 per cent - just under the EU average - could undermine progress in reducing inflation, currently at an annual rate of 4.3 per cent. Inflationary pressures have been increased by higher import prices caused by the weakening of the peseta to 87 against the D-Mark, as opposed to 84.8 at the beginning of January. As a result of the latest slide and three

formal peseta devaluations in the EU's exchange rate mechanism, the currency has fallen 26 per cent against the D-Mark since summer 1992.

Following emergency Bank of Spain action on January 4 to raise its benchmark money market interest rate to 8 per cent from 7.35 per cent, coupled with heavy foreign exchange intervention, the currency has stabilised during the past fortnight. Yet Mr Solbes' confidence that "the peseta crisis is over" may be premature.

The worldwide tightening of credit since early February 1994 has had a particularly severe effect in Spain, driving up yields on 10-year Spanish bonds by more than 4 percentage points during the past 12 months. Underlining the risk premium now demanded by foreign holders of Spanish assets, the yield gap compared with D-Mark bonds has more than doubled - from 2 to 4.5 percentage points - over the past year. Foreigners' concerns about the peseta were highlighted by a sharp 27 per cent fall in non-resident holdings of Spanish bonds in the week to January 20, from Pt2.523bn (\$25bn) to Pt2.560bn, according to Bank of Spain figures.

Reflecting the higher rates the finance ministry needs to pay on newly issued peseta bonds, interest payments on Spain's public sector debt could jump Pt400bn or more this year, according to estimates from economists in London and Madrid.

This will add to Mr Solbes' difficulties in bringing down the budget deficit from an estimated 6.7 per cent of gross domestic product last year to 3 per cent in 1997, in line with the Maastricht targets for economic and monetary union.

On Friday, Mr Solbes unveiled to a cabinet meeting plans for an initial Pt150bn cut in public spending this year, to keep to his target for a 1995 deficit of 5.9 per cent.

However, he admits that the government will have to make bigger spending cuts next year. According to Salomon Brothers, the US investment bank, Mr Solbes will be able to achieve his deficit targets only by a major reform of pensions, health and unemployment benefits, or a complete elimination of subsidies to state companies.

Mr González thus needs to make some hard decisions. If he plays safe on the political front and postpones tough economic action, he will probably be punished by the foreign exchanges. Yet if he proposes the budgetary cuts needed to retain financial market credibility, he will further lower his popularity and heighten the risk of eventually losing his parliamentary majority. Either route would probably lead to a general election before 1997.

The real lesson from Mexico's debacle

Will the sky fall in if Robert Rubin and Larry Summers of the US Treasury are prevented from countering \$40bn in loans for Mexico? Alan Greenspan, the Federal Reserve chairman, apparently thinks so. So do the majority of opinion formers in the global financial community.

I rather sympathise with the misgivings of rank-and-file members of the US Congress who cannot understand why so massive a financial guarantee is required. Being unsophisticated, they regard the deal as an unfair reward for crassly imprudent policies in Mexico and see no justification for an implicit bailout for wealthy Wall Street firms and investors, especially when Congress is about to cut welfare for poor mothers.

Global finance supposedly requires special treatment because of "contagion effects" and "systemic risks". Mr Greenspan argued last week that, if only the health of the Mexican economy were at stake, he would not support the proposed bailout. The problem was that if the fear of default by Mexico was not swiftly countered, investors would pull money out of other markets, threatening economic development in the rest of Latin America,

in Asia and in heavily indebted industrial countries. Before the Treasury announcement, a "flight to quality" had begun to erode equity, bond and currency values throughout the world.

The argument is plausible, but not necessarily sound. Let us remember what happened. A medium-sized developing country ran up an impossibly large external deficit (8 per cent of gross domestic product) and accumulated excessive quantities of short-term dollar-denominated debt. It defaulted late in the day, having assured investors that no such action was conceivable. The ensuing scramble to withdraw funds set off financial shock waves, prompting a review of the riskiness of other investments. Is the global financial system really incapable of withstanding so routine a shock?

I think investors in capital markets are more resilient - and more rational - than timid policymakers suggest. But we shall never know for certain unless governments and international agencies resist the temptation to mount ambitious "rescue packages". Markets always overshoot: the immediate movements in share and bond prices are rarely a good guide to equilibrium values. The fundamental attraction of emerging markets is the prospect



MICHAEL PROWSE
on
AMERICA

of higher returns than are available in more mature economies. Mexico's debacle is a timely reminder that the price of high returns is high risk.

But problems arose with Mexico not because investors are fickle but because the Mexican authorities failed to pursue sound economic policies. Except in the very short run, the investment strategies of pension funds, banks and mutual funds cannot be guided by emotion rather than logic, because that would be a recipe for disastrously low returns. There is no logic in pulling money out of countries that do not make Mexico's mistakes, just because they are emerging markets. Money will not, therefore, be withdrawn on a sustained basis. Hence

the contagion risks so feared by financial authorities are likely to be manageable without heavy-handed interventions such as the US bail-out scheme.

Just as the contagion argument is questionable, so is the claim that disorder south of the Rio Grande will seriously threaten US prosperity. Mexico is too small economically to exert much impact - good or bad - on the US: its gross domestic product is only about 4 per cent that of the US. The case for the guarantees is to ease the pain of economic adjustment in Mexico by enabling it to refinance large amounts of maturing short-term debt and thus ride out a liquidity crisis. If the economy is indeed "fundamentally sound", as the Treasury claims, there is only a small risk that the US would have to make good on its loan pledges - and this risk is offset by steep fees and a (dubious) claim on Mexican oil revenues.

Yet the deal is still fraught with difficulties. Congress and the Clinton administration are squabbling over the conditions they should set for the guarantees. There are plans to supervise everything from fiscal and monetary policy to wage settlements and industrial policy: some US politicians want Mexico to

pledge new restraints on illegal emigration in the US.

The US is asking for trouble if it tries to impose this kind of conditionality on its southern neighbour, given the history of Mexican resentment of Yankee "imperialism". This role is better played by neutral multilateral agencies established for this purpose such as the International Monetary Fund, which last week tentatively agreed a loan of nearly \$300m to Mexico. It is absurd to argue that a body backed by virtually the entire world is too small to help one developing country.

The lesson from investors' sudden loss of confidence in Mexico is not that new forms of intervention are required, or that financial flows should be restricted, but that players in global markets (small and large) still do not properly grasp the risks inherent in market capitalism. The system offers unlimited potential prosperity, but only to those who are prudent and responsible.

The Clinton administration is faced with difficulties - such as excessive public borrowing or low personal saving - tend, eventually, to be heavily penalised. The trouble set for the US is to increase the risk of future instability.

Financial Times

100 years ago

Channel Tunnel
The ordinary general meeting of the Channel Tunnel Company Ltd was held yesterday, Baron Emile D'Erlanger presiding.

The Tunnel was still very popular although it was not fashionable. The chairman wished the time had arrived when they would be asked to come to some practical meeting, but he was sorry to say it had not arrived yet... All he could recommend was a policy of patience. Their time would come, he was convinced.

50 years ago

US confidence in UK
New York: In an article entitled "How Broke Britain", the United States Chamber of Commerce publication the National Business says that America "may well raise her eyebrows at any suggestion that Britain is impoverished or discouraged", citing figures and quotations of British leaders as evidence that "it is not bankrupt and intends to emerge from the war to become again the world's leading country in international trade".

OBSERVER

Doing nicely, thank you

It is surely a trifle premature to be talking about a successor to Harvey Golub, the pugnacious chairman of American Express. Golub may have stemmed the card group's losses, but he has barely begun the business of returning the company to the growth patterns of yesterday.

Nevertheless, the latest episode in the rapid rise of Kenneth Chenault has set tongues wagging. Could this 42-year-old former "Bain" be American Express's next boss?

Chenault, who was named a vice-chairman and member of the executive committee last week, has been on board since 1981, when he joined Amex from management consultancy Bain. Following closely in Golub's footsteps, he has run the company's US consumer

Passenger terminal for new site will cost \$1bn

Three-nation group wins Hong Kong airport deal

By Ian Hamilton Fazey
in Manchester and
Simon Hollobert in Hong Kong

A consortium of five British, Chinese and Japanese construction companies has won the \$1bn-plus contract to build the passenger terminal for Hong Kong's new airport. The project was claimed yesterday by Amec, one of the UK members, as the world's biggest ever for a single building.

The contract, worth HK\$10.1bn (\$1.2bn), is the largest part of the multi-billion-dollar airport project. Work will start immediately, with completion scheduled in 28 months for mid 1997, when Britain relinquishes sovereignty over Hong Kong to China.

The consortium, which calls itself the British Chinese Japanese Joint Venture, consists of Balfour Beatty and Amec International of the UK, China State Construction Engineering Corporation, Kunagai Gumi, Hong Kong and Maeda Corporation of Japan. Each has a 20 per cent share.

They beat three other multinational consortia for the right to build a 1.2km structure, covering an area of 490,000 sq m, to a design by Sir Norman Foster, the British architect, Mott Connell and BAA, the privatised former British Airports Authority.

The new airport, on Chep Lap Kok island, will replace Hong Kong's present overcrowded Kai Tak airport in Kowloon. It will handle 5,000 people and 40 aircraft movements an hour, approaching the figures for London Heathrow.

Recent experience in advanced airport construction played a central role in winning the contract. The terminal's 85m of steel fabrication will be carried out by Watson Steel of Bolton, an Amec subsidiary responsible for structural steel fabrication at the new Kansai International Airport at Osaka. Watson also did the steelwork for Manchester Airport's £25m second terminal, an Amec-managed project, which opened last year.

Sir Alan Cockshaw, Amec chairman, said yesterday: "This

contract represents the biggest challenge and greatest opportunity in airports worldwide over the foreseeable future."

Modern airport terminals are high-technology structures with complex mechanical, electrical, energy and electronic systems, requiring hundreds of thousands of interrelated engineering drawings and advanced project management skills during construction.

Although most of the labour for Hong Kong will be recruited locally, Balfour Beatty - a BICC subsidiary - and Amec will be contributing management, expert knowledge and specialised trade skills from the UK.

Key personnel will transfer to Hong Kong to work on the project.

At the weekend, Hong Kong's Provisional Airport Authority also let a HK\$1.88bn contract for the building services in the airport terminal to Ellis Mechanical Services of the UK, Astar Associates Termolimpanti of Italy and Hsin Chong Astar Building Services of Hong Kong.

French to act over profits from cash deposits

By Andrew Jack in Paris

French retail banks are poised this week to remove a regulation dating from the Middle Ages that has allowed them to make substantial profits on cash deposited or withdrawn by customers.

The Association of French Banks is expected to recommend today at its annual meeting that banks must immediately credit clients' deposits and debit withdrawals made in cash.

The advice, already approved by the banks and which could come into effect tomorrow, will cost the banks up to an estimated FFr600m (\$113m) a year.

At present, under the *dates de valeur* or valuation dates system, many banks debit a client's account two days earlier than the date that the withdrawal request was made, and credit an account two days after any deposit.

This gives them a four-day "float" of money and allows them to invest the sums involved and earn interest, which they keep rather than handing on to customers.

The banks had maintained they needed this delay to allow the money to be checked and transferred, but modern electronic clearing systems have made this argument difficult to justify.

The existing delay is partly the legacy of a medieval system which argued that calculations using a full year of 365.25 days were extremely complicated and so allowed banks to make assessments of interest payments based on a year consisting of 360 days.

The court of appeal in Paris ruled in January in a case between Crédit du Nord and a client company that this system was no longer justifiable in the computer age.

A combination of the court judgment, growing international competition and increasing pressure from French consumer groups has finally persuaded the banks to act. They met a few weeks ago to draw up proposals for change.

A few banks, including Société Générale and the post office, will not be affected as they already offer immediate credit on cash deposits, but most will be forced to change. Other banks have argued that the current system compensates them for many other services for which they do not charge customers and which operate substantially below cost.

The total four-day float permitted under the current system is estimated to be worth about FFr1bn a year, of which only about 10 per cent derives from deposits and withdrawals in cash. The banks have shown no indication yet of shifting to immediate deposits and withdrawals for other forms of money, such as cheques.

THE LEX COLUMN

German utilities in focus

By moving into telecoms, German utilities are for once making a smart diversification. They may know little about the sector but such is Deutsche Telekom's inefficiency that even companies without much expertise in the industry should make it possible to make a decent return. Moreover, Veba and Viasat have sensible allied themselves with foreign partners - Cable and Wireless and British Telecom - who do know the industry.

However, these recent moves do not disguise the fact that the big three utilities - Veba, Viasat and RWE - have over decades developed into sprawling conglomerates. They have used the large and stable cash-flows from electricity to finance expansion into other areas, although little of the cash found its way to shareholders as dividends.

The advice, already approved by the banks and which could come into effect tomorrow, will cost the banks up to an estimated FFr600m (\$113m) a year.

At present, under the *dates de valeur* or valuation dates system,



Source: FT Graphics

It can only be a matter of time before such consolidation crosses the Atlantic. In one respect, the need is greater: competition with British Telecom is already a reality.

Though some rationalisation has occurred, the industry is still fragmented. But TeleWest is now quoted in London, three other operators have quotes in the US and a further batch is preparing to float in London this year. The ability to pay in shares rather than cash should make consolidation easier to finance.

UK bank bids

Britain's retail and investment banking sectors may be ripe for restructuring. But the stories going the rounds are odd. In retail banking, technological advances and deregulation are revealing just how overbanked the UK is. So there is much to be said for rationalisation - with mergers among building societies or between banks and societies the best solution. That, indeed, is still TSB's strategy. Yet its conclusion provides a clear advantage for the bidder over a white knight, since the opening bidder is guaranteed the last say. Restricting the time-frame of a bid would appear a more sensible means of controlling excesses while ensuring that investors receive the highest value for their shares.

Italy is about to relaunch a privatisation programme, and would benefit from access to overseas investment funds. The regulatory laws demonstrated in this bid are unlikely to encourage investors, unless they become a catalyst for change.

Cable television

The US cable television industry has been swept up in a whirlwind of billion-dollar deals. Last week alone saw two: Time Warner's \$3.2bn purchase of Houston Industries' cable properties; and a \$2.3bn agreement by an associate of TCI to buy Viacom's cable interests.

The logic of consolidation is powerful: larger groups can command lower prices for programmes and equipment while forming the industry into contiguous clusters allows savings in constructing and maintaining networks. Re-structuring is also dictated by the need to be fit for the coming battle on the "superhighway" when cable companies will be free to offer telephone services and telecoms groups able to pump television programmes down their lines.

Similarly, both Kleinwort Benson and S.G. Warburg might fit well within a larger investment banking group. Neither will be able to fulfil its global ambitions by remaining independent. But it is hard to see the logic of a continental European bank such as Dresdner buying Kleinwort, the rumour that sent its share price soaring last week. What the continental banks lack most is what Kleinwort and Warburg also lack most - a strong presence in the US.

If poor commercial logic were not enough of a barrier to such deals, banks need to raise sufficient capital adequacy limits set by their regulators places another obstacle. To acquire Kleinwort or Warburg would involve paying roughly twice net assets; in TSB's case, the multiple would be higher.

None of this, of course, may be enough to deter a potential bidder, bids have been mounted with less logic in the past. But any bidder would have to be alive to the prospect of having to write off large amounts of goodwill, seriously damaging all but the strongest balance-sheets.

QE2 cruise passengers take first step towards lawsuit

By William Lewis in London

A group of passengers who travelled on the Queen Elizabeth II's ill-fated Christmas cruise from Southampton to the US have taken the first step in their intended legal action against Cunard, the ship's owner.

A claim letter has been sent to Cunard's offices in New York and Southampton by New York lawyers Kreindler & Kreindler ahead of the filing of a class action suit, probably this week.

"Each passenger has suffered damages of from \$50,000 to \$100,000," the letter states. Passengers are demanding a full fare refund plus damages for mental stress, physical injuries and impaired health.

The list of grievances includes:

- Exposure to asbestos dust and other noxious fumes.
- Fear from unsafe practices, including "blocked passageways to the deck areas in case of a need to evacuate the vessel, or to reach deck areas in an emergency".

Offered total compensation of \$7.5m to all passengers affected by the vessel's problems.

The disclosure was made in Trafalgar's offer document for Northern Electric, the UK national electricity company for which it has launched a bid.

"Some passengers are reported to be considering legal action, but it is not possible at the present time to determine the likelihood, nor to predict the outcome, of any possible litigation," the document said, "although, on the basis of current information, it is not expected to have a material effect on the group."

Last week, Trafalgar said improved terms offered to about 400 passengers who travelled from Southampton to the US "could be dealt with within the £7.5m we have set aside".

Trafalgar is offering passengers a full refund for their trip as well as free tickets for a cruise during 1995, on any Cunard vessel, to the same value as the tickets they purchased for the QE2 cruise.

Wellcome acts to counter Glaxo offer

Continued from Page 1

holders. The trust is then obliged to accept the offer unless a higher bid is received within 21 days. Glaxo is not thought likely to send the offer out this week.

London's financial community is looking for pre-tax profits of £720m (\$1.1bn) and earnings of

about 50p per share, compared with £667m and 46.4p in 1993, when turnover was £2.04bn.

Wellcome is expected to argue that other recent bidders in the pharmaceuticals industry have paid relatively higher prices than Glaxo is offering.

Last year, American Home Products acquired American

Cyanamid for \$10bn, equivalent to more than six times its revenues, while Roche bought Syntex for \$5.3bn, more than four times revenues. The Glaxo bid is estimated at less than four times Wellcome's turnover.

Glaxo's offer represents a premium of just under 50 per cent to the price before the bid.

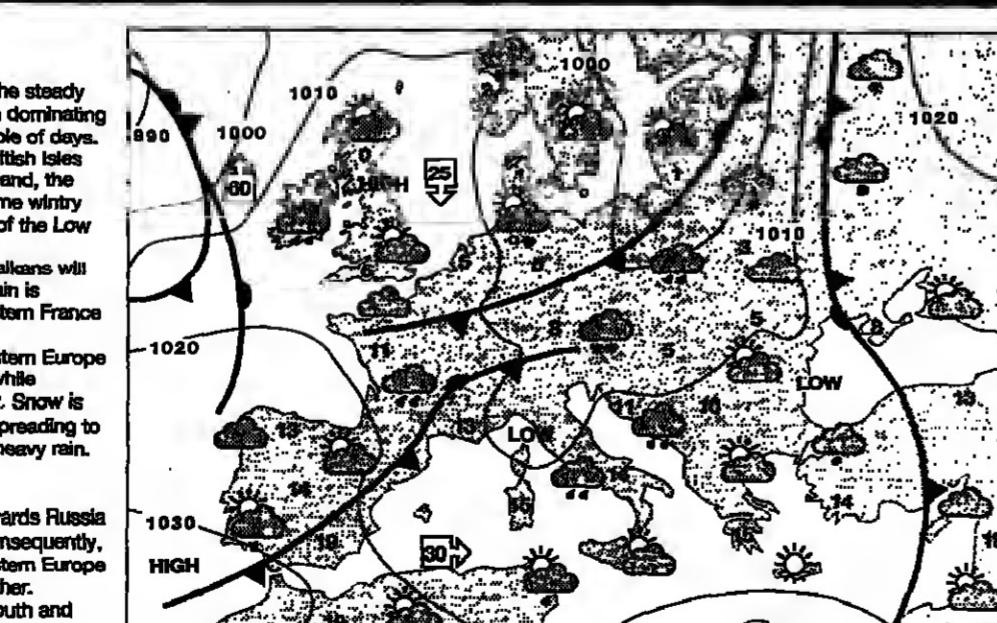
FT WEATHER GUIDE

Europe today
There will be a temporary break in the steady south-westerly flow which has been dominating western Europe during the last couple of days. A ridge of high pressure over the British Isles will bring tranquil conditions to England, the Benelux and Denmark, although some wintry showers will occur along the coast of the Low Countries. Spain, Portugal and the southern Balkans will have a mixture of cloud and sun. Rain is expected, however, over south-western France and a large part of Italy.

The western Balkans and north-western Europe will be overcast with rain at times, while western Scandinavia will have snow. Snow is also expected in the Baltic states, spreading to Eastern Russia. Poland will have heavy rain.

Five-day forecast

High pressure will move quickly towards Russia on Tuesday while strengthening. Consequently, the south-westerly air flow over western Europe will resume, bringing unsettled weather. Conditions will not improve in the south and south-east of Europe as a series of low pressure areas crosses the region. However, south-western Europe will become settled again later in the week.



TODAY'S TEMPERATURES

	Maximum	Beijing	rain	fair	28	Faro	fair	16	Madrid	fair	14	Rangoon	sun	33
Abu Dhabi	fair	23	Balgard	rain	6	Cancas	fair	8	Frankfurt	rain	18	Reykjavik	snow	0
Accra	fair	32	Berlin	shower	8	Chicago	cloudy	1	Gibraltar	fair	18	Rio	cloudy	38
Algiers	fair	16	Bermuda	rain	7	Cologne	rain	21	London	fair	18	Rome	rain	14
Amsterdam	showers	5	Bogota	rain	16	Dakar	fair	12	Manchester	fair	18	S. Africa	cloudy	16
Atlanta	fair	19	Bolivia	rain	32	Hamburg	fair	13	Madrid	fair	21	S. Frac.	cloudy	16
B. Aires	sun	28	Budapest	cloudy	7	Delhi	sun	23	Hong Kong	fair	24	Soul	fair	-3
B. Bonn	fair	4	Chile	fair	0	Dubai	sun	23	Istanbul	fair	24	Singapore	cloudy	51
Bangkok	fair	34	Cairo	fair	17	Dubrovnik	rain	8	Honolulu	fair	27	Stockholm	rain	8
Barcelona	fair	16	Cape Town	fair	26	Edinburgh	cloudy	13	Jakarta	thund.	27	Tokyo	fair	31

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FINANCIAL TIMES COMPANIES & MARKETS

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Monday January 30 1995

MARKETS THIS WEEK

ROBERT CHOTE:
ECONOMIC NOTEBOOK
For 25 years Britain's relatively poor economic performance has been blamed largely on an inflexible labour market. So why is inflation now barely stirring when unemployment is falling at near record speed? Page 20

PHILIP COGAN:
GLOBAL INVESTOR
A bond market collapse, a Mexican peso devaluation, a devastating Japanese earthquake and US short term interest rates; US private investors have had plenty of confidence-sapping events to absorb over the past year. Page 20

BONDS:
Japanese bond market investors have remained remarkably sanguine following the Kobe earthquake, in spite of the sharp set-off on the Tokyo stock market and warnings by business leaders who believe some of the initial damage estimates were too low. Page 22

EQUITIES:
London - The market has gained barely 1 per cent over a week which has brought the prospect of the biggest corporate deal in history, New York - When everyone is almost absolutely sure something will probably happen, that is when they are most likely to be wrong - especially when one is speaking of the Federal Reserve. Page 21

EMERGING MARKETS:
For decades South African stockbrokers have sought in vain to remove the automatic equation between the Johannesburg stock exchange and political risk in the eyes of international investors. Just 10 days ago, however, that linkage seemed, once again, to be more than justified. Page 21

CURRENCIES:
Currency markets look set for an interesting week. The central banks in the US, Germany and the UK are all meeting to decide on interest rate policy, the January employment report in the US will be released on Friday, and France has joined the list of European countries whose currency is under pressure. Page 21

COMMODITIES:
The annual Pulp and Paper Producers' Conference beginning today in Montreal is likely to attract more than the usual amount of international interest following the steep rise in prices for the industry's products that has shocked consumers over the past year. Page 20

UK COMPANIES:
Sir Christopher Bland, the new chairman of NFC, admitted to angry shareholders at the transport and logistics group's AGM in Harrogate on Saturday that the company had made mistakes in the past year. Page 18

INTERNATIONAL COMPANIES:
Sony's European operations are expected to register double-digit growth this year due to strong sales of components and peripheral equipment, the company said. Page 19

STATISTICS

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This week: Company news

US COMPANIES

GM accelerates after worrying third-quarter

The US reporting season continues, with full year figures expected from General Motors and Ford. Fewer big names are officially due this week than last; however, many US companies give no advance notice of their figures. TODAY: Two of General Motors' giant subsidiaries report full year figures GM Hughes, the electronics and defence company, and Electronic Data Systems (EDS), the computer systems group. Hughes' auto components business should be booming, and the defence industry is proving remarkably robust in the face of government cuts. A dip in earnings per share is expected for the final quarter, but the full year should show growth of around 12 per cent.

The unstoppable rise of EDS seems set to continue, with final quarter earnings up perhaps 20 per cent at \$0.50 per share. The market will be alert to any suggestion that the company is to be spun off.

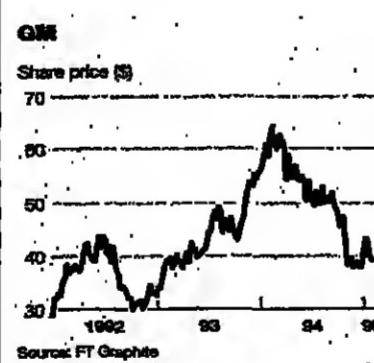
Today also brings figures from US Steel, where full year earnings are expected to top \$2 per share compared with losses the year before.

TOMORROW: The heaviest day of the week, with results from General Motors itself, RJR Nabisco and a clutch of imaging companies.

GM is expected to show a sharp rebound from the awful third quarter, which was due largely to delays in launching new models. Estimates for the quarter range widely from around \$1.10 to \$1.55 per share, compared with \$1.08 last time.

Last week's very strong figures from Philip Morris suggest a similar recovery in US tobacco from RJR Nabisco, with quarterly earnings expected at about \$0.12 per share against \$0.01 the previous year. There will also be interest in the performance of the Nabisco food business, especially since RJR has recently made moves towards buying it off.

The imaging companies - Eastman



OTHER COMPANIES

Electrolux set to spin profits into orbit

Electrolux will launch one of the best reporting seasons in Swedish corporate history when it announces its 1994 figures tomorrow. The world's leading producer of household appliances is expected to report profits of around SKr6bn (\$810m). The huge jump from SKr1.55bn in 1993 will be inflated by nearly SKr3bn of capital gains, but it will also reflect cost-cutting and improved market conditions in the US and Europe. The dividend, which was halved two years ago, is likely to be increased.

■ Fyffes: The disruption to Caribbean banana production, caused by Storm Debbie in the last quarter of 1994, is not expected to have made an impact on the Dublin-based fruit importer, when it reports its figures for the year ended October 1994 on Thursday. Brokers in Dublin expect the results to be in line with forecasts with pre-tax profits at about £2.40 - a rise of more than 20 per cent - marking an increase of more than 30 per cent for the year.

Other results tomorrow should include the long-distance phone company Sprint. The expectation is for a healthy 20 per cent rise in quarterly earnings, to around \$0.66 per share.

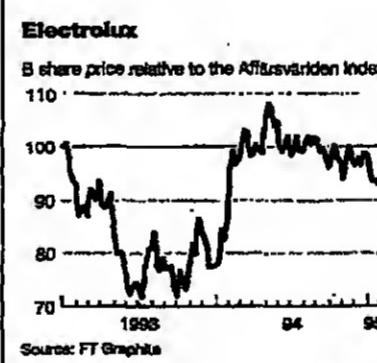
However, there is room for caution: Sprint has been embroiled in marketing wars in the US long-distance phone market, and the signs are that AT&T has come off best.

Tomorrow should also bring full year figures from the Washington Post newspaper and magazine empire.

WEDNESDAY: Ford's figures should show continued progress, with earnings roughly doubled for the quarter at around \$1.35 per share. Like GM, Ford will probably report a record year. The big question for both companies will be how much assurance they can offer about the year ahead.

A good quarter and year are also expected from Avon, the door-to-door beauty people.

The rest of the week should be quiet, barring results from publishing groups Knight Ridder and Pulitzer on Friday.



addition, they are expecting that there may be a negative impact from the decline in activity in the capital markets during the fourth quarter of the year.

■ Fiat: The Italian automotive and industrial group, is expected to release the first official news on its 1994 results on Thursday with the annual "letter to shareholders" from chairman Gianni Agnelli. The company will confirm that it returned to profit last year after the record losses of 1993. Analysts expect the group eventually to report net consolidated profits of around £500m (£312m).

■ Paribas: The French bank, is expected to report profits of FF1.5bn-2bn (\$343m-\$381m) for the financial year to December 31 1994 on Wednesday afternoon.

Some analysts are still expecting the bank to be forced to make additional provisions on doubtful debts such as property, in line with its competitors. In

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Telford.

Saatchi top job turned down by former Reed chief

By Tim Burt in London

in the High Court of cases involving other senior executives.

Publicity over the legal action and the departure of Mr Maurice Saatchi is thought to have influenced his decision to reject the company's overtures.

Close associates of Mr Davis, who resigned from Reed Elsevier last June following a clash over management styles, said he was more committed to other projects. He was regarded as a possible front-runner for the job, given his media experience.

"Peter knows Saatchi well and would probably have jumped at it in happier circumstances," said one associate.

Mr Davis had considerable dealings with Saatchi & Saatchi during the 1980s when he was assistant managing director of J. Sainsbury, the UK's largest grocery retailer.

At the time, Sainsbury was one of the agency's largest clients.

Meanwhile, Harris Associates, the Chicago-based fund management group, which played a substantial role in ousting Mr Maurice Saatchi, has taken on Goldman Sachs to help it raise money by attracting an outside investor.

PosTel restructures European portfolio

By Norma Cohen in London

which the composition of the stocks mimics those of a key European equities index.

"Typically, our pattern is to have a large core portfolio which is passively managed," PosTel explained. "And we like the active portion to be truly active, taking a risk." The European equities portfolio had been almost entirely actively managed.

Under PosTel's unusual investment strategy, an in-house team of active managers picks and chooses stocks from the core portfolio, which holds all of the stocks in the index. The complex procedure allows the team to "sell" shares, which it thinks will underperform the equity market, while "buying" those which it expects to outperform.

The restructuring will bring in-house the bulk of the portfolio which had formerly been managed externally by Schroder Investment Management. Schroder will retain a portion of the portfolio which it will manage "actively".

The largest part of the portfolio will be managed internally by PosTel on an indexed basis, in

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December 1994

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COMPANIES AND FINANCE

'We made mistakes' NFC chief tells shareholders

By Geoff Dyer

Sir Christopher Bland, the new chairman of NFC, admitted to angry shareholders at the transport and logistics group's AGM in Harrogate on Saturday that the company had made mistakes in the past year.

In his first public appearance since taking over from Mr James Watson, who retired in December, he said: "Some of our acquisitions have not been that clever in the short term."

The former chairman of LWT said the price for the £263m rights issue in December 1993 had been "toppy". The pressure on margins experienced last year had not diminished.

The 300 shareholders who braved the snow and the 10.30am start, over half of whom were retired NFC staff, vented their frustration at seeing the share price fall from a high of 222p last year to 183p on Friday. Mr Harold Clark, a former national accounts manager at Lynx Express, NFC's parcels business, was loudly applauded when he said there was "little to show for the cash raised" in the rights issue and accused management of a "dogmatic approach to the core businesses".

Sir Christopher told the AGM that he would maintain the strategy of focusing on logistics and moving services

adopted by Mr Peter Sherlock, the former Bass director who resigned as chief executive of NFC in August. But he added: "We are not building on our strengths and translating them into superior profits."

In a veiled reference to Mr Sherlock, who hired McKinsey to help with his strategic review, Sir Christopher said: "We need to become less dependent on consultants." He added that the group's organisational structure needed to be "de-layered and simplified".

Sir Christopher would not say when a new chief executive would be appointed, or whether it would be an internal or external candidate.

BBA makes \$40m disposal

By David Blackwell

BBA Group, the engineering and motor components company, has continued its disposal programme with the sale for \$40m (£26m) of Scandura North America, the conveyor belt manufacturer.

Mr Roberto Quarta, the chief executive charged with overseeing BBA, said yesterday that the deal was part and parcel of the £78.5m rationalisation programme announced last year. It brings the total raised from disposals in the past 12 months to £130m.

The buyer is Harvest Partners, a New York-based financial group, through its affiliated company Scandura Acquisition Corporation. The consideration comprises \$35m cash and \$5m in 7.75 per cent senior subordinated debt from the affiliate.

Scandura makes belts for the mining sector and other industries. It had sales of \$65.4m and operating profits of \$1.3m in 1993, and net assets at the end of the year of \$31.7m.

The sale will cut BBA's pro forma gearing at the end of June 1994 from 17.9 per cent to

12.5 per cent.

Earlier this month BBA made its first acquisition under Mr Quarta, paying \$11m cash for Terram, the textiles subsidiary of Exxon Chemical. The deal underscored the group's determination to make bolt-on acquisitions where it could guarantee high margins and strong growth prospects, Mr Quarta said yesterday.

Mr Quarta said the latest disposal did not mark the end of the programme, although he would give no indication of how many companies remained up for sale.

The sale will cut BBA's pro forma gearing at the end of June 1994 from 17.9 per cent to

Hickson and Unilever fail to negotiate settlement

By Tim Burt

Hickson International, the specialty chemicals company, has failed to reach agreement with Unilever on compensation following the Anglo-Dutch group's decision to stop buying the controversial manganese catalyst used in Persil Power and other detergents.

The company has been seeking a settlement from Unilever Brothers, Unilever's UK detergent subsidiary, since it decided last month to wind down stocks of the catalyst.

Initial negotiations, however, have ended without a deal.

"There were differences of opinion over how the contract should be interpreted," according to a source involved in the talks.

Regulatory concerns are likely to dog the share sale campaign, as they did for the second tranche of the British Telecom privatisation. Every time Prof Littlechild speaks, lawyers preparing the prospectus and the banks leading the marketing campaign, are likely to get nervous.

Record electricity prices recently have obviously drawn increased regulatory attention and revived the threat of reduced price caps or a referral to the Monopolies and Mergers Commission.

Then, there is the regulator's fondness for competition. National Power and PowerGen together control about 60 per cent of the market for power generation, down from 75 per cent at privatisation. This is expected to fall further as Prof Littlechild encourages others to move into generation.

Nor should investors ignore the political risk faced. Should a Labour government become a reality, a windfall tax might not be far behind.

So, why does almost every analyst's note published in recent weeks recommend both companies shares as a buy, with little between them?

With 17 banks involved in

A t least people might believe now that we don't control the electricity industry regulator," said a weary Treasury adviser on Friday after a sleepless night. "We could have done without this right now."

He was referring to Professor Stephen Littlechild's decision to warn PowerGen and National Power that he was monitoring their actions following record electricity prices earlier in the week.

The statement was delivered in advance on Thursday night to the government as it was preparing to print the pathfinder prospectus for the sale of its 40 per cent stake in the two power generators.

In the end, the government's advisers decided that Prof Littlechild had said nothing new. However, the government - preparing for what could be its last big fund-raising exercise before the next election - could not take any chances that the £600 offer might not succeed. The pathfinder has now been delayed to reflect Prof Littlechild's comments.

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With 17 banks involved in

Different pulls of power

Peggy Hollinger on the £4bn generators' offer



Stephen Littlechild: when he speaks, lawyers get nervous

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With 17 banks involved in marketing the generator shares around the world, there are few truly independent brokers. Yet even the independent houses claim the regulatory risk may have been overplayed. The generators avoided a MMC referral last year by agreeing the price caps, and are expected to do so again if the issue is revived.

There are, however, some basic attractions in the offer. Firstly, its partly paid nature over three tax years gives income funds a strong reason to apply. The dividend will be paid in full from year one, even though only a third of the offer price has been paid.

More fundamentally, both companies are highly cash generative, enjoy strong finances and high dividend cover. Forecasts are for annual dividend growth of an average of 18 per cent for both generators to the turn of the century.

Yet prospects in the UK will never be exciting, with regulatory issues unlikely to dis-

reflect the way National Power and PowerGen have diverged.

Mr John Baker, chief executive of National Power, is known as the visionary. "He is very cerebral," says one leading London electricity analyst. "He takes the big strategic look at the ways of moving the company forward." Mr Baker is aided by a group of energy industry executives recruited from outside National Power.

Ed Wallis, chief executive of PowerGen, is a muz and baba man, the engineer who worked his way up to the top. "He is a hands-on man," the analyst says. "Wallis wants to know everything that is going on. He has chosen a team of former power station managers to support him.

The two men are intense rivals, as are the companies they lead. Each obviously feels the strategy he has chosen to be the right one.

Critics can find fault with both, however. For National Power, such an aggressive move abroad brings greater risk. "Overseas generation is very attractive, but it is new and no one really knows how the market will develop," says one analyst.

PowerGen's decision to move into upstream gas has also drawn the criticism that if investors wanted exposure to the gas sector, they would invest directly.

Given the long-term nature of the non-core businesses, however, investors will have to wait two to three years to see a return from either strategy.

PTS to join market with expected £20m price tag

By David Blackwell

PTS, a Milton Keynes-based plumbing and sanitaryware distributor, will announce today plans to float through a placing towards the end of March.

The group, which is expected to be valued at about £20m, was founded in 1984, and now has 22 branches in south-east England and the Midlands.

Profits in 1993 were £207,000 on turnover of £40.4m. Turnover for last year has been estimated at about £50m.

The directors own 7.5 per cent of the shares and will be selling some shares to pay off personal debt. The staff own a further 5.3 per cent, with the rest held by institutions.

Sponsor to the placing will be Albert E Sharp.

Chamberlain Phipps buys safety shoe maker for \$9m

By Steve Thompson

C

Chamberlain Phipps, the shoe and footwear company re-listed on the London market last year, has moved quickly to expand its interests in North America by acquiring Knapp, the US industrial shoe company, for \$8m (£5.7m).

The acquisition - Chamberlain's first since the £75m flotation - marks another step in its strategy of increasing its interests in the higher margin safety shoe business.

The Boston-based Knapp

manufactures boots in Maine and imports the rest from the east Asia. Chamberlain already has a presence in Canada, CP Canada, which designs, manufactures and markets industrial boots and branded outdoor footwear.

The Chamberlain business was taken over in 1988 by Evode, the chemicals group, but performed badly in a recession-affected climate, which saw US businessman Mr Dan Sullivan buy into the group with the backing of Legal & General Ventures.

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2. Interest Amount payable on Interest Payment Date: 285.53 Per £1,000 nominal or £855.31 Per £25,000 nominal

3. Interest Payment Date: 26th April, 1995

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On 29th February, 1995 interest of U.S. \$4,778.27 per U.S. \$1,000 nominal amount of the Debenture will be due for payment. The rate of interest for the period commencing 2nd March, 1995 to 31st March, 1995 will be 6.8375% per annum.

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FINANCIAL TIMES

MARKETS

THIS WEEK

Global Investor / Philip Coggan

Test of nerve yet to come

A bond market collapse, a Mexican peso devaluation, a devastating Japanese earthquake and rising interest rates; US private investors have had plenty of confidence-sapping events to absorb over the past year.

Given that US portfolio capital drove the bull market of 1981-1983, it ought to be a good sign for world markets that the US private investor has failed to panic in the face of all the recent bad news.

Although US bond mutual funds have faced redemptions, equity funds are still experiencing net inflows. Furthermore, a Micropoll survey of Latin American open-ended funds found only minimal redemptions in the last two months of 1994, a period when the funds' asset values fell 20 per cent.

This may be because markets do not seem that bad to the man on the Long Island Expressway. For all the talk of bear markets in Europe, the FT/A World Index is, in dollar terms, marginally ahead of its level at the beginning of 1994.

The dollar's weakness is the main cause in D-Mark and yen terms. The World Index is more than 10 per cent below its end-1993 level. Furthermore, the index's largest components, Wall Street and Tokyo, are little changed on a year ago.

So the real test of whether the recent correction in world

markets will turn into a proper bear market is yet to come. It is estimated that around three quarters of all the money in US equity mutual funds has been invested over the past three years. That money has been invested at an average level on the Dow of 3450.

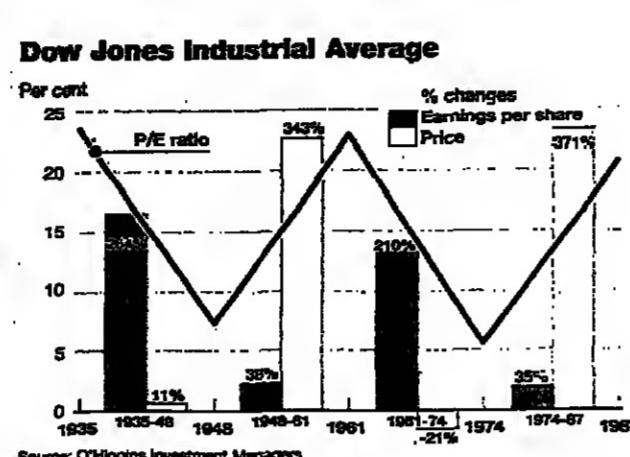
The test of investor confidence may come if the Dow drops that far. If it does, it is hard to see world stock markets escaping the impact.

The Dow held up so well in 1994, despite being one of the worst bond market since 1927 and a near doubling of US short term interest rates, because strong corporate earnings growth came through.

But US fund manager Mr Michael O'Higgins points to historical evidence that the key influence on the US stock market is not of size of earnings growth but changes in the price-earnings ratio.

The main graph shows the p/e of the Dow Jones Industrial Average, from peak to trough, between 1935 and 1987 (O'Higgins ignores 1982 when the p/e was distorted by write-offs; the numbers are based on the Dow's yearly high or low, against annual earnings).

What is odd is that the best periods of stock market performance did not coincide with the best periods of earnings per share growth. From 1938 to 1948, for example, the earnings



Source: O'Higgins Investment Managers

per share of Dow companies rose by 264 per cent. But because the p/e fell from 23 to 7.2, the Dow rose just 12 per cent over the entire period.

Similarly, between 1961 and 1974 earnings per share rose 210 per cent. But thanks to a decline in the p/e from 23 to 5.6, the Dow fell over the period. Between 1948-61, the period of best earnings growth was quite modest, but a rebound in

the p/e cycle delivered substantial returns to investors.

Mr O'Higgins thinks the p/e peak in 1987 may have marked the start of another phase of the cycle, which means that the Dow may be no higher in the year 2000 than it was just before the crash.

Markets rarely conform to the next patterns demanded by believers in cycles, however. There has been another roller-

	Total return in local currency to 26/1/95			
	US	Japan	Germany	France
Cash	0.11	0.04	0.09	0.10
Week	0.51	0.20	0.44	0.46
Month	3.99	2.00	5.51	7.88
Year	3.99	2.00	5.51	5.28
Bonds 3-5 year	0.33	0.33	0.27	0.50
Week	1.05	0.63	0.55	1.18
Month	2.53	0.73	1.08	0.75
Year	2.53	0.73	1.08	0.75
Bonds 7-10 year	0.23	0.11	0.65	0.50
Week	0.71	-0.18	0.22	0.47
Month	2.11	-0.55	0.62	0.44
Year	2.65	-0.55	0.62	0.44

Sources: Cash & Bonds - Lehman Brothers.
Equities - FT-Accus World Indices are jointly owned by The Financial Times Limited, Goldman Sachs & Co. and NatWest Securities Limited.

Coaster ride in p/e since 1987, been

and 1974? The p/e of the Dow has tended to be inversely correlated with interest rates. The smaller graph, which compares three-month certificate of deposit rates with the inverse of the p/e on the S&P Industrials (roughly equivalent to the earnings yield), shows a close relationship since 1980.

Could the Dow be on its way down to another p/e low, of the type experienced in 1948

the boost to economic activity given by lower interest rates, which leads to higher expectations of earnings growth. Since interest rates are strongly influenced by the level of inflation, it is the rate of increase in retail prices which has a strong effect on the range in which the p/e moves.

A rule of thumb for the US, says, is that the p/e and the inflation rate should add up to 20. In the 1970s, high inflation led to lower p/e; lower inflation in the 1980s and 1990s has allowed the multiple to rise. In a low inflation era, the p/e could move in a 16-18 range, compared with the current level of 17.

If Mr Hughes is right, p/e's will not test previous lows, although he does believe that the up-rating of markets caused by low inflation is over.

Perhaps the p/e cycle theory might best be applied to Japan rather than the US. The p/e on the Tokyo market is now 6.3, according to Datstream, not far from its highs in the late 1980s bubble period.

Many people argue that p/e's are irrelevant in analysing the Japanese market. But Mr Steven Nagasawa, global strategist at Lehman Brothers in New York, thinks Japan is still, without justification, priced as a growth stock. The Mexican crisis will make it more difficult for emerging

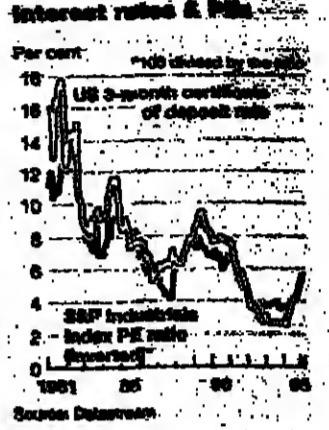
markets to finance their current account deficits, thereby restricting the potential for Japanese export growth.

As the market adjusts to Japan's reduced growth prospects, the forthcoming rebound in corporate earnings could, in share price terms, be negated by the decline in the p/e.

Perhaps the result will resemble the Dow cycle from 1961-74, and those who are buying the Nikkei because it is less than half its late-1980s peak will be disappointed.

As 1995 begins, some of the strongest doubts concern the US and Japan, rather than the second tier markets. If those doubts are justified, the recent correction will turn into a bear market.

Interest rates & PEs



COMMODITIES

Pulp turmoil is no fiction

The annual Pulp and Paper Producers' Conference beginning today in Montreal is likely to attract more than the usual amount of international interest following the steep rise in prices for the industry's products that has shocked consumers over the past year.

Earlier this month North American and Scandinavian pulp producers announced that from March the price of northern softwood bleached kraft pulp, the industry's benchmark product, would rise \$75 to \$825 (522) a tonne. This will be the

sixth rise since the end of 1993, when the price stood at \$800. Newsprint prices, inevitably, have followed.

The latest increase stemmed partly from strong demand in Europe, the Far East and the Middle East, but also from labour disruptions at several important mills in British Columbia.

With demand continuing to be very strong, customers fear that the 1993 price record of \$840 a tonne by the end of the year as European stocks recover and consumption slackens. But Mr Michael

Valois, manager for market development at Repap, a large Canadian producer, believes that many analysts have been underestimating demand and expects to see no more than a levelling-off in prices during the course of this year.

Mr David Pinneault, economist at Resource Information Systems in Boston, has predicted that NBSK prices could temporarily fall back to about \$700 a tonne by the end of the year as European stocks recover and consumption

slackens. But Mr Michael Valois, manager for market development at Repap, a large Canadian producer, believes that many analysts have been underestimating demand and expects to see no more than a levelling-off in prices during the course of this year.

● Other events this week include today's Commodity Derivatives Conference in Dallas and the opening on Sunday of the three-day Grain World '95 conference in Winnipeg, at which delegates will give their views on the outlook for world grain and livestock markets.

DANONE
1994 CONSOLIDATED SALES UP 9.6%
OPERATING INCOME UP 7.4%

Sales	+9.6%
Operating income	+7.4%
Net profit (Group share)	+3.0%
Cash flows from operations	+8.7%
(provisional data)	

Danone Group reported consolidated sales of FF76.8 billion in 1994, up 9.6% on FF70.1 billion in 1993.

Strategic expansion during the year, notably outside Europe, led to the first-time consolidation of a number of companies and contributed nearly FF5 billion to sales. When restated for constant structure and exchange rates, Group business grew twice as fast as in 1993, rising 3.8% in 1994 compared with 1.9% in 1993.

Provisional unaudited figures are as follows:

• Operating income (i.e., before interest expense and taxes) is set to exceed FF6.8 billion, up 7.4%, and net income, Group share, will total around FF3,525 million (+3%).

• Cash flows from operations should exceed FF7 billion, a rise of 8.7%.

CONSOLIDATED SALES
FF 76.820 million in 1994
FF 70.108 million in 1993



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EQUITY MARKETS: This Week

NEW YORK

Lisa Bransten

Wall St near certain of half point rate rise

When everyone is almost absolutely sure something will probably happen, that is when they are most likely to be wrong – especially when one is speaking of the Federal Reserve.

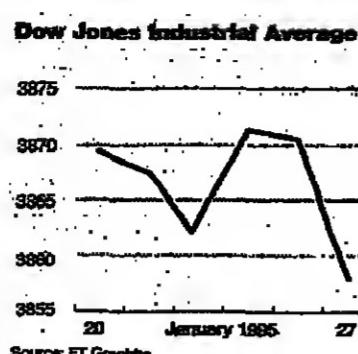
This time last year, the conventional wisdom held that interest rates would hold near 8 per cent through most of the year. Ask Mr Robert Citron, former treasurer of Orange County, California, what he thinks of that and he might storm out of the room. Mr Citron got burned last year by betting the county's portfolios on steady monetary policy while the Fed raised rates six times.

The current consensus is that the Fed will raise interest rates by 50 basis points at the two-day meeting of its Open Market Committee beginning tomorrow.

It is, of course, anybody's guess what the Fed will do. According to the few and far between dissenters from the conventional wisdom, the Fed could leave monetary policy unchanged or raise rates by 25 or 75 points.

Some days, however, it seems Mr Alan Greenspan, chairman of the central bank is the only one who is unsure. Fedologists – who certainly studied under the ex-Soviet Union's best Kremlinologists – made much of comments by Mr Greenspan when he told a Congressional panel he did not know what the FOMC would do.

While market players are waiting for any signals from the Fed, they will have important economic data to digest as well. Perhaps the most important will come on Friday when the Labor Department releases January figures on jobs and wages. Although job growth in



1994 was the strongest in a decade. wage inflation for the year held below 3 per cent.

Analysts have been looking for an increase in wages since unemployment began dropping, but some do not expect to see it in January. Ms Marilyn Schatz of securities house Donaldson, Lufkin & Jenrette expects a 0.2 per cent increase in average hourly earnings for January compared with the 0.3 per cent increase reported for December.

Figures on personal income and consumer spending are due today. After the weak December retail sales figures released earlier this month, analysts put spending growth at 0.4 per cent for December against November's 0.6 per cent. As for personal income, analysts expect it to have risen slightly in December, reversing November's 0.1 per cent decrease.

Another important figure due this week will come from the National Association of Purchasing Management. Economists at Chemical Securities expect the NAPM Index for January to show a slight dip to 57.5 per cent after December's extremely strong 57.8.

The NAPM figure is due on Friday – by then the Fedologists should be forming a consensus on what the central bank will do next.

LONDON

Terry Byland

Bid activity not enough to lift the gloom

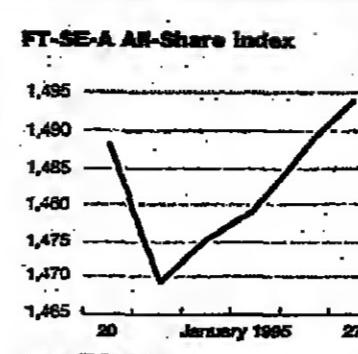
Traders in UK equities are living in a different world from their analyst colleagues in the backrooms just at present. While dealing desks are awash with bid speculation, the strategists eye the investment fundamentals with much less confidence. Scrutinies around the playing field look a good deal less edifying from the directors' boxes in both the football and the securities business.

The market has gained barely 1 per cent over a week which has brought the prospect of the biggest corporate deal in history, as well as clear signs that the pharmaceutical, telecommunications and banking sectors are heading into the long predicted global restructuring. And that rise owed as much to a late improvement in interest rate prospects as to bid speculation.

Another threat is that the cost of rebuilding in Kobe may cause Japanese investors to retreat from overseas markets for the time being. So, the international horizon remains dark, even if the Mexican situation has lightened somewhat.

This month, and probably this week, is likely to present markets with the definitive moves on interest rate trends in the UK and in Washington. At the beginning of January, London analysts believed rises in base rates would be held back until the second quarter of the year. But domestic GDP figures, the CBI report on pricing prospects and accelerating manufacturing output prices have cut the timescale. Many now believe rates could go up next month, and few expect them to remain at present levels until the end of March.

More bid moves in the near future are almost certain. But bid activity on its own is clearly not going to be the salvation of the London stock market.



delayed reaction to the implications of the Kobe earthquake.

Nomura says that, "given the amount of money that foreigners pumped into the Japanese equity market last year, the actual and psychological impact ... should probably not be underestimated."

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Global offerings

Seita opens heavy 1995 new issuance calendar

Although the international equity market has managed to absorb two large US corporate offerings in the last fortnight, many European issuers have been reluctant to test the water, in spite of their heavy 1995 issuance calendar.

However, many dealers expect activity to pick up in the coming weeks, spurred in part by governments' eagerness to keep up with their privatisation schedules.

The first European privatisation issue of the year kicked off last week with the launch of Seita, the French tobacco monopoly best known for its Gauloises and Gitane brands.

Of the 51.8m Seita shares it owns, the French government is offering some 31.5m shares, including about 13.3m to global institutional investors. If the number applied for by French investors exceeds the 13.3m offered to them, up to 20 per cent of the international tranches can be reallocated to the domestic tranche.

A group of long-term, "stable" investors will be sold a further 25 per cent (12.9m shares). The state will retain 10 per cent, with the balance going to employees and state-licensed tobacconists.

The government last week set an indicated price range of FF125 to FF135 a share. Credit Lyonnais and Crédit

Commercial de France are global co-ordinators and Société Générale is to lead the global tranche.

In Sweden, Incentive, the industrial concern controlled by the Wallenberg family, has launched the sale of the new Cardo group, an engineering company specialising in industrial doors, pumps and railway brake systems.

Incentive acquired Cardo in June 1994 to obtain its controlling 58 per cent voting stake in the medical equipment specialist Gambo. Its 50 per cent shareholding in Wabco USA and Cardo's share portfolio.

Having stripped these assets out, Incentive is re-floating the rest of Cardo in an offering combining a rights issue to former Cardo shareholders and an IPO aimed at international investors – announced during last year's acquisition. Merrill Lynch and Svenska Handelsbanken are joint global co-ordinators.

Incentive has set an indicated price range of SKr77 to SKr87 a share. Under the rights offering, which began on Friday, former shareholders can purchase the shares at a discount to the share price of SKr125. On Tuesday, the rights closed at SKr129 bid. The issue is expected to total 30m shares, including a 10 per cent overall option.

Conner Middelmann

Some 60 per cent of the shares will be placed under the rights offering, with the rest sold to international investors. The international roadshow starts today, the London presentation is set for February 8, and pricing for February 15.

After the successful issue of 45m new shares, worth \$1.1bn, for Nabisco Holdings two weeks ago, the sale of British Telecom's holding of 35.2m shares in AT&T last week met further strong investor demand for US paper.

The paper was priced on Friday at \$49 per share, 1% below Thursday's last traded price, raising \$1.78bn. AT&T also granted underwriters the option to buy up to 5.4m newly issued shares to cover over-allotments, which would raise another \$368m.

Another telecommunications offering is being prepared for Globalstar, which held roadshows in Asia and Europe last week for its forthcoming 12m share IPO. At an indicated price of \$34 to \$36 a share, the issue is set to raise \$300m for the development and operation of a worldwide low-earth orbit communications system. Pricing is expected in early February and Lehman Brothers is the global co-ordinator.

Conner Middelmann

fourth-quarter GDP data from the US, out overnight last Friday and expected to play a key role in the Fed's decision on interest rates, due on Wednesday.

An interest rate rise of 50 basis points – which would be mirrored in the colony, via the US/HK peg – has been broadly factored into Hong Kong stock prices.

Locally, the focus will

continue on interest rate-sensitive sectors, property and banking. Banking stocks came

under pressure at the end of last week, following weaker than expected results from Banks of East Asia, the colony's third biggest quoted bank.

Compiled by William Cochrane

OTHER MARKETS

FRANKFURT

Over the past two weeks, investors have been treated to partial previews of the Thyssen group figures, due tomorrow. Its steel subsidiary reported on January 18, and its trading and services, and its engineering operations on different days last week.

RWI, one of Germany's leading economic institutes, has recently made positive noises about steel industry prospects in 1995; and Thyssen also made a joint move into German telephone services with BellSouth, the largest US regional telecommunications operator. Mr Eckhard Frahm of Merck Finck in Düsseldorf

notes that its brokers have revised their earnings forecasts upwards, from zero to DM4 a share in 1994, and from DM1 to DM1.5 for 1995.

SAP, the computer software group, trebled its third-quarter earnings and is an unashamed growth stock on a prospective 1995 p/e of over 30. Merck Finck EPS forecasts for tomorrow are DM23 for 1994, and DM32 for 1995.

PARIS

An active French news season continues with final results due from Paribas, Rhône-Poulenc and Total tomorrow. Paribas has weakened with other French financials as a spate of

property losses has hit the sector; the chemicals group, Rhône, has seen its share price fall against a falling market since it made its last asset sales, in a debt reduction process, just before Christmas.

Oil stocks were a focus of investment interest last week with renewed tips for Shell and gains on results for Elf Aquitaine. UBS expects a 3 per cent improvement in net income for Total, to FF7.5bn.

AMSTERDAM

KLM, the Dutch airline, saw institutional buying following presentations to UK analysts earlier this month. UBS forecasts a 3.6 per cent rise in net profits from F1.15m to

F1.67m when the Dutch airline produces third-quarter figures on Thursday.

MILAN

Indications of Fiat's 1994 performance should emerge after Thursday's board meeting, ahead of the subsequent publication of the annual, so-called Agnelli news letter to investors which sets out the figures in more detail.

Mr Nicholas Potter at Credito Italiano International expects the company to report net profit for last year of L1.80bn to L1.85bn, after the L1.90bn loss in 1993. For the current year Mr Potter expects net profit to double.

On the political front, the

new government of Mr Lamberto Dini is expected to have an easy passage through the confidence vote in the upper house on Wednesday. However, strategists are split on the outlook for the Italian market.

Merrill Lynch notes that Italian equities have risen 14 per cent over the past month in dollar terms and says that profit-taking may dominate in the short term, although it expects outperformance over the next 12 months.

STOCKHOLM

Electrolux, the household appliance group, reported a seven-fold rise in profits for the first nine months of 1994.

Although institutional

investors forecasts prepared by the Estimate Directory indicate full-year gains of 87 per cent in profits and 224 per cent in earnings per share.

TOKYO

The rally in construction stocks eased some of the pressure from overseas investors and institutions last week. But although the "reconstruction theme" may become a long-term trading incentive for investors, analysts say much of the current buying is coming from individual investors and dealers looking for quick profits.

Fourth-quarter GDP data from the US, out overnight last Friday and expected to play a key role in the Fed's decision on interest rates, due on Wednesday.

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Compiled by William Cochrane

EMERGING MARKETS: This Week

The Emerging Investor / Mark Suzman

Johannesburg holds steady course

For decades South African stockbrokers have sought in vain to remove the automatic equation between the Johannesburg stock exchange and political risk in the eyes of international investors.

Just 10 days ago, however, that linkage seemed, once again, to be more than justified.

Although it had been expected that last April's elections would introduce a modicum of stability to the country, rumours that deputy president F.W. de Klerk might pull his National Party out of the coalition government of national unity with the African National Congress and Inkatha Freedom Party seemed to belie this fact.

In response, the market and currency dropped sharply, while bond rates rose.

But, while the situation may have been familiar territory for traders who have dealt with the politically inspired ups and downs of the past five years in South Africa, the reality is that the situation has fundamentally changed for the better, an assessment which the markets have ultimately accepted. The recent slide halted only half a day, and within 24 hours shares had recovered all of the losses of the preceding day.

One of the main reasons for the market's revival was the realisation that, even if the National Party and Inkatha were to pull out of the administration, the economic consequences would prove far less

catastrophic than they might have six months ago.

With the notable exception of Mr Chris Liebenberg, the finance minister, who is not a member of any political party, all the top economic officials in the government are now from the ANC, and, more to the point, are largely converted to the virtues of the free market.

In practice, however, largely for political reasons, net foreign investment for 1994 in equities was a paltry R18.5m, while during the past six months the year foreigners were sellers of stocks, disposing of a net R78m. The situation in gilt is only slightly better.

In doing so, however, they missed out on one of the better performing markets in the world, as the All Share index rose some 15 per cent on the year. And although the market has dropped in recent months – the combination of the Mexican fall-out and a lower gold price means it is currently 12

months on the Johannesburg bourse, foreign investors have been "the dog which did not bark".

After having received a net R2.8m (£0.5m) in foreign money during calendar year 1993, local brokers predicted grandiosely that sums of R50m or more would pour into the exchange after last April's elections.

For the coming year the stock exchange should be assessed more on economic than political grounds, and on close examination, matters look quite positive for international investors, even in the wake of the "tequila effect" emanating from Mexico's peso devaluation.

Nevertheless, for the past 12

months the All Share index has reached last September – South Africa remains a relatively attractive option.

Most notably, in April the JSE officially becomes part of the IFC emerging markets index, accounting for more than 30 per cent of the total capitalisation. As many international funds are required by constitution to carry their emerging markets exposure in proportion to index weightings, this should attract the flow of some new funds to Johannesburg, as should the comparison with many alternatives.

After April, investors will be forced to assess South Africa alongside Latin American and Asian markets, and at the moment we compare quite favourably," says one local dealer. "We are not as indebted as the Latin countries and we are cheaper than the Asians."

This is largely true. Before the recent correction, South Africa's p/e ratio of around 19 was starting to look a little overvalued, but a surge in corporate earnings, combined with the recent fall in share prices, has reduced that to a much more manageable 17.

And analysts are confident that the situation will improve over

WORLD BOND MARKETS: This Week

NEW YORK

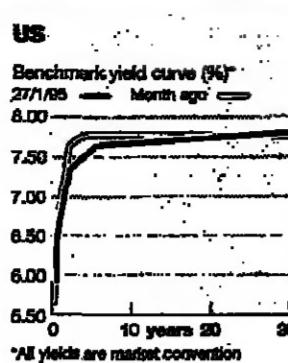
Maggie Utley

The bond market ended the week with a flourish, with the long bond gaining 1½ points on Friday, bringing the yield down to 7.72 per cent. Investors are hoping this week's expected 50 basis point rise in interest rates will mark the beginning of the end of the Federal Reserve's tightening of credit, and the economy will soon show clear signs of slowing down.

Although Friday's fourth-quarter GDP figures showed the economy still expanding at a cracking real rate of 4.5 per cent on an annual basis, they suggested inflation was still low. Markets also took comfort from Mr Alan Greenspan, chairman of the Fed, saying he thought growth was slowing.

As a result, investor buying following the GDP numbers sent traders with short positions hurrying to cover them, adding to the rally.

Aside from the Fed's Open Market Committee meeting tomorrow and Wednesday, this

*All yields are market convention
Source: Merrill Lynch

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

■ TODAY

Abbey Natl Stg Cap 104% Sd Bd 2% £103.72
BOC 7% Gld Bd 1987 £550.0
Burling Bldg Scy FRN Jan '95 £19.95
Canadian Pacific C\$0.08
Do Non-Cm Pf C\$0.02
Do Bldg Non-Cm Pf 0.688687p
Do Bldg Non-Cm Fr 0.688687p
Deutsche Oeans Fr Gld Am. FRN '04 £1615.25
Dow Chemical 50.65
Northern Bldg Scy 35% IL ln '21 £2.9225
Powergen 2.2p
Redland Cap 73.4% Cv Bd 127.25
Sunbeam Inds FRN '97 Y198230.0
Tata Group Bd 100.75
Texas Instruments 50.25
Thomson Corp Ltd 1.75p
TNT FRN Jan 1998 Y199194.0
Whitcroft 1.5p
Do 5.1% Cm 2.55p
Woolwich Bldg Scy FRN '98 £157.10

■ TOMORROW

AEGON 2.71p

Altairus Plc 1.5p

Alstom Bldg Inv Tst 2p

Altairus Inv Tst 5p

Alstom Bldg Inv Tst 5p Cash Pmt FRN \$151.15

Amcor 1p

British Gas Scy Div Pmt Do 2000

£165.33

Battle 0.9% Pf 2.1p
Bridport-Gandy 1.75p
Britannia Bldg Scy 13% Perm Int Scy
£25.0
British Airways 3.25p
Bt. Petroleum 5.5% Cm 1st Pf 2.8p
Do 9% Cm 2nd Pf 1.5p
Campbell Soup 5.251
Ciccarelli Bros. FRN Jan '97 £149.54
Commodities Sector Sec (No 4) Mgt Bd
FRN '27 252.14
Do (No 8) Mgt Bd FRN '27 £11.65
Do (No 12) Caste A Mgt Bd
FRN '27 252.14
Control Techniques 7p
Crichton 3p
Davies Inv Fr (Cayman) Sd FRN '01
£100.00
Devon Valley 10/6% 1st Mgt Bd '19 £2.8404
Deswabtch Pf 4.875p
Dow 5.25p
East Surrey Holdings 5p
Esp. & Spanish Inv 64% Do '28 54.125
Do 11/6% 2014 52.50
Fitzwilliams 5.25% Cm 1st Pf 3.5p
Do 8.25% Cm 2.5p
Fleming Inv. Inv Tst 5.75p
Gulfmore Euro. Inv Tst 5.50
Global Stock Inv Pf 5% Cash Port.
\$0.10
Do Global High Inv 50.14
Do UK High Inv 5.25p
Govett Inv Tst 5.50
Gowen Inv Tst 2.01p
Granada Cm 3.75p

Guaranteed Export Fr FRN '95 £292.62
Hanson 9/6% Cv Bd 95 547.50
Hestemore Ests. 10/6% 1st Mgt Bd '16 £5.25
Herrington Props. 10/6% 1st Mgt Bd '23
Hewitts Inv Tst Cap 31/4% Bd '08 £21.25
Henderson Estates 7.1% 1.65p
Henderson Strata Inv 0.5p
Hopkins Inv Tst 5.5% Cm 1st Pf 2.50p
Island (Fins 2) 14/6% Lm '16 17.25
Italy (Frn) FRN '97 831.255
Do Class A 215.847.78
River Plate & Gen Inv 8.35p
Royal Bank Can. Rtg Rev Do '05 £25.0
Santander Inv Tst 5.5% Cm 1st Pf 2.50p
Schroder U.K. Growth Fd 1.5p
Scottish East. Inv Tst 8/6% Bd 2024 £42.25
£42.25p Do 2020 8/6% 8.75p
Do 12/6% Do 2012 8.5.175
Scottish & Newcastle 7% Cv Fr 3.5p
Sectoral Inv Tst 5.5% Cm 1st Pf 2.50p
Tf 17.1
Do Mezzanine 2018 £190.82
Seaboard 4p
Selwin Healthcare 2.2p
Shaw 5.25p
Skipton Bldg Scy 12/6% Perm Int Brg £44.375
Smith & Neff 10/6% Cm 1st Pf 1.25p
American Inv Tst 5.5% Cm 1st Pf 1.75p
Smiths Inv 11/6% Do 05/2000 £5.625
S & 31/4% 5.5% Cm 1.96875p
TGI 0.85p
31 Cm 2.25p
Temple Bar Inv Tst 7% Pf 2.45p

Orbis 0.185p
Pembury Donation Fd 10/4% 1st Mgt Bd '18 85.125
Premier Grp 0.04
Prestige 10/6% Pf 2.25p
Prestige Inv Tst Cap 31/4% Bd '08 £21.25
Rendleman Sats. 80.95
Rank Org Cr Pf 4.125p
Renshaw Inv Tst 5.5% Cm 1st Pf 2.50p
Rex 12/6% 12/6% Un Lm '08 20.25
Do Class A 215.847.78
River Plate & Gen Inv 8.35p
Royal Bank Can. Rtg Rev Do '05 £25.0
Santander Inv Tst 5.5% Cm 1st Pf 2.50p
Schroder U.K. Growth Fd 1.5p
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American Inv Tst 5.5% Cm 1st Pf 1.75p
Smiths Inv 11/6% Do 05/2000 £5.625
S & 31/4% 5.5% Cm 1.96875p
TGI 0.85p
31 Cm 2.25p
Temple Bar Inv Tst 7% Pf 2.45p

Tesco 4% Un Deep Discount Lm '08 £2.0
Throgmorton Tst 7/6% 1st Pf 2.3575p
Tinley Robot 0.333p
Castrol 0.4p
Chelsea Bldg Scy Sd FRN 2004 £201.25
Do 12/6% 12/6% Un Lm '08 20.25
Rank Org Cr Pf 4.125p
Rex 12/6% 12/6% Un Lm '08 20.25
Do Class A 215.847.78
River Plate & Gen Inv 8.35p
Royal Bank Can. Rtg Rev Do '05 £25.0
Santander Inv Tst 5.5% Cm 1st Pf 2.50p
Schroder U.K. Growth Fd 1.5p
Scottish East. Inv Tst 8/6% Bd 2024 £42.25
£42.25p Do 2020 8/6% 8.75p
Do 12/6% Do 2012 8.5.175
Scottish & Newcastle 7% Cv Fr 3.5p
Sectoral Inv Tst 5.5% Cm 1st Pf 2.50p
Tf 17.1
Do Mezzanine 2018 £190.82
Seaboard 4p
Selwin Healthcare 2.2p
Shaw 5.25p
Skipton Bldg Scy 12/6% Perm Int Brg £44.375
Smith & Neff 10/6% Cm 1st Pf 1.25p
American Inv Tst 5.5% Cm 1st Pf 1.75p
Smiths Inv 11/6% Do 05/2000 £5.625
S & 31/4% 5.5% Cm 1.96875p
TGI 0.85p
31 Cm 2.25p
Temple Bar Inv Tst 7% Pf 2.45p

Bell Atlantic 8.09p
BellSouth 50.59p
CALA 4% Pf 1.4p
Castrol 0.4p
Chelsea Bldg Scy Sd FRN 2004 £201.25
Do 12/6% 12/6% Un Lm '08 20.25
Corus Butterstein 80.045
Cooper (F) 1.7p
Dodge 4.859p 2.425p
Dow 7.5% 1st Pf 1.75p
Northamer 0.5p
Northern Water 41% Bd '12 £2.125
Do 7% 1st Pf 1.75p
Dudley Borough Council 7% Lm '08 20.25
£3.50
Dunham Inc Growth Inv Tst 37% Pf 0.175
Eduardo New Tiger 0.4p
Ferring Mercandise Inv Tst 1.4p
£4.25p Do 2020 8/6% 8.75p
Finnair 7% Cm 2nd Pf 2.45p
Southwest Bell 30.385
Teachmark 50.28
Tf 17.1
Do 5/6% Do 2012 £2.625
US West 6.525p
Whitbread 12.5% 1st Pf 1.7575p
Witney Inv 2.25p
Do 7% 2.45p
Lincoln National 0.43
London Inv 3.5p
Lyne 1.04p

Merchester 301 1981 Rd £1.50
Merchesse 10.55% Pf 1.625p
Met. Water New River
3/4% Do 1.50
Morley Inv 1.2p
Monsanto 1.5% 1.4p
Novartis 1.5% 2.1
Do 7% 1st Pf 1.75p
Bradford & Bingley Building
Society FRN Feb '98 £159.11
Cranwick 2.45p
Bridge Poole A Rest/Vig
2.6p
BHF 2p
EuroDolar 1.5p
Greene King 4.1p
Lowndes Lambert 2.75p
Mitsubishi 1.5% 1.5p
Motocross Inds 1.5p
Maytree 41.25p
Pal Comms 105
Scapa 1.7p
Sidney 6.5p
Thames Water 8.2p
West Street Fin & Sec 34%
Cv Bd '04 £37.50
Whitbread 5.35p

■ FRIDAY

FEBRUARY 3

Blacks Leisure 0.75p
Boeing 0.19p
Do A Peas/Vig 0.2p
Boots 5.95p
Bradford & Bingley Building
Society FRN Feb '98 £159.11
Cranwick 2.45p
Bridge Poole A Rest/Vig
2.6p
BHF 2p
EuroDolar 1.5p
Greene King 4.1p
Lowndes Lambert 2.75p
Mitsubishi 1.5% 1.5p
Motocross Inds 1.5p
Maytree 41.25p
Pal Comms 105
Scapa 1.7p
Sidney 6.5p
Thames Water 8.2p
West Street Fin & Sec 34%
Cv Bd '04 £37.50
Whitbread 5.35p

■ SATURDAY

FEBRUARY 4

Warsburg (SG) 8/6% Cv Bd '04 £32.50

UK COMPANIES

■ TODAY

COMPANY MEETINGS:
Kleinwort European Privatisation Inv
Tel. Barbican Hall, Barbican, E.C., 10.30
BOARD MEETINGS:
Finals
Caledon Inv
Mitsubishi Corp
St. Andrew Tel.
Interim
Continental Foods
Flitronic Comtek

Hargreave Publishing
Property Tax
Radiant Metal Finishing
TR Smaller Co's
Windtrust Zetters

Johnson & Pritch Brown, Royal Victoria Hotel, Victoria Station Road, Sheffield, 11.45
Sidleway, Norton House Hotel, Edinburgh, 12.00
BOARD MEETINGS:
Finals
COMPANY MEETINGS:
Bridgestone, 1000 London Wall, London, EC2A 2BB, 12.00
Cessna, Queens Wharf, Queen Caroline Street, W., 3.00

Aronaceous
BOE Holdings
Budgens
Edinburgh Smaller Co's Tst
Executive Grp.
FBI
Ferapak
Games Workshop
Union Square

Channing, 1500, Parkway, Whitley, Farnham, 2.20
Hanson, Barbican Hall, Barbican Centre, E.C., 11.00
BOARD MEETINGS:
Finals:
Headline
Informed Platforms
Inmarsat
Buckrell Corp.
TR City of London

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FEBRUARY 2

Impact of Derivatives on Securities Markets

A high-level conference to examine the impact of the growth of derivatives on securities markets. Speakers will include senior representatives from the City, the Stock Exchange, J.P. Morgan Securities Ltd, UBS Warburg, Salomon Brothers, Deutsche Bank AG and BNP Paribas.

Contact: Arlene Saxon, Dow Jones Telecon

Tel: 0171 632 9737 Fax: 0171 321 2791 LONDON

FEBRUARY 3

Trade Associations for the 21st Century

CII Conferences, including speakers from the Department of Trade and Industry and major trade associations will address practical issues and encourage exchange of best practice.

Contact: Michael Headine

Contact: Nicola Martin, CII Conferences

Tel: 0171 579 7400 Fax: 0171 497 3344 LONDON

FEBRUARY 6/7

Introduction to Foreign exchange and money markets

Highly participative training course covering traditional FX and money markets; featuring WINDEAL a realistic PC based dealing simulation. For corporate treasurers, bank dealers, marketing executives, financial controllers, systems and support personnel.

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Practical Dealing course - Foreign exchange

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FEBRUARY 13-15

Facility Documentation and Legal Issues

Reviews the legal principles and practical issues associated with facility agreements and documentation.

Facility Documentation and Legal Issues

Training for professionals

Doyle Dane Bernick & Price

Tel: 0171 628 8444 Fax: 0171 628 7818 LONDON

FEBRUARY 14/15

Selling Skills for Treasury Staff course

The selling skills for Treasury Staff is designed to introduce the subject of selling techniques to corporate dealers and customer service people. The course looks at the need to empathise and then identify the most appropriate products. The selling of the customer's situation. Leading to greater confidence when dealing with the customer. £520 + VAT.

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Tel: 0299 565820 Fax: 0299 583321

LONDON

FEBRUARY 21-22

Understanding Company Reports and Accounts

An in-depth review of the interpretation and evaluation of Limited Company Accounts. This course covers Assets, Liabilities, Profits and Losses, Income and Expenditure, Revaluation Reserves and Accrued Income.

Doyle Dane Bernick & Price

Tel: 0171 329 0595 LONDON

FEBRUARY 22-23

Credit Training Workshops

Thomson BankWest, Inc. leader in global credit risk analysis, is running a series of credit training workshops. Topics being covered are: Emerging Markets Sovereign Risk Analysis; The American Banks, Introduction to Banking Systems and Banks and the role of the central bank; Emerging Markets of Asia. For full details please contact Terry Brumby 0171 55

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

- A -															
784406 Bgr Low Stock	0.06	TM	P7	58	100	100	100	100	100	100	100	100	100	100	100
175 11/2 AAF	0.45	25	23	73	143	125%	132%	132%	132%	132%	132%	132%	132%	132%	132%
215 12/3 AL Lube A	0.10	0.9	44	308	195	195	195	195	195	195	195	195	195	195	195
753 57% AMP	1.04	25	20	1388	74	73	73	73	73	73	73	73	73	73	73
554 36% ASA	2.00	4.6	33	813	42	42	42	42	42	42	42	42	42	42	42
337 12/3 Aceler	0.76	22	1810310	304	33	34%	34%	34%	34%	34%	34%	34%	34%	34%	34%
154 11/2 Aceler Pr	0.50	3.6	26	205	136	136	136	136	136	136	136	136	136	136	136
26 17/3 Aceler	0.80	2.5	14	92	92	92	92	92	92	92	92	92	92	92	92
18 11/2 Aceler	0.80	2.5	12	486	182	181	181	181	181	181	181	181	181	181	181
31 20 ACE Ltd	0.44	11	7	73	245	245	245	245	245	245	245	245	245	245	245
12/2 0 ACM Get In	1.09	11.8	8	342	91	91	91	91	91	91	91	91	91	91	91
10-5 5% ACM Grp	0.80	10.8	57	72	71	71	71	71	71	71	71	71	71	71	71
5/5 5% ACM In	0.95	13.2	270	75	75	75	75	75	75	75	75	75	75	75	75
11/4 7% ACM Get	1.03	13.1	750	84	84	84	84	84	84	84	84	84	84	84	84
9/4 7% ACM Marred	0.72	9.8	108	121	121	121	121	121	121	121	121	121	121	121	121
16/3 8% ACM	0.48	3.2	8	325	154	154	154	154	154	154	154	154	154	154	154
32/2 23 Aceler	0.60	1.9	20	314	311	311	311	311	311	311	311	311	311	311	311
13/3 5% Aceler	0.36	2.9	2	238	94	94	94	94	94	94	94	94	94	94	94
18/3 11/2 Aceler Exp	0.35	2.3	25	422	154	154	154	154	154	154	154	154	154	154	154
84/2 42 Ad Micro	3.00	4.9	130	613	603	603	603	603	603	603	603	603	603	603	603
32/4 16/3 Ad Micro	0.80	6.9	6	675	302	302	302	302	302	302	302	302	302	302	302
5% 5% Ad Micro	0.18	2.8	55	55	55	55	55	55	55	55	55	55	55	55	55
21 15 Ad Micro	0.10	0.6	15	94	164	164	164	164	164	164	164	164	164	164	164
5/5 5% Ad Micro	1.47	2.3	12	61	61	61	61	61	61	61	61	61	61	61	61
27/2 25 Ad Micro	2.76	6.8	10	1268	49	49	49	49	49	49	49	49	49	49	49
22/2 15/3 Ad Micro	0.60	5.3	10	2124	164	164	164	164	164	164	164	164	164	164	164
50/3 36 Ad Micro	0.93	2.2	20	1608	454	454	454	454	454	454	454	454	454	454	454
32/2 15 Ad Micro	0.30	1.3	11	366	224	224	224	224	224	224	224	224	224	224	224
17/5 10 Ad Micro	1.88	13.3	30	134	241	241	241	241	241	241	241	241	241	241	241
12/4 12/3 Ad Micro	0.20	1.2	38	443	165	165	165	165	165	165	165	165	165	165	165
17/3 12/3 Ad Micro	0.20	1.5	25	522	124	124	124	124	124	124	124	124	124	124	124
24/2 12/3 Ad Micro	0.35	2.3	17	872	244	244	244	244	244	244	244	244	244	244	244
22/2 12/3 Ad Micro	0.45	1.5	11	1944	304	304	304	304	304	304	304	304	304	304	304
20/2 12/3 Ad Micro	0.70	2.0	50	317	164	164	164	164	164	164	164	164	164	164	164
24/2 14 Ad Micro	0.60	5.5	15	343	164	164	164	164	164	164	164	164	164	164	164
24/2 14 Ad Micro	0.48	2.4	12	1273	204	204	204	204	204	204	204	204	204	204	204
22/2 14 Ad Micro	1.84	7.1	12	1975	224	224	224	224	224	224	224	224	224	224	224
20/2 12/3 Ad Micro	0.60	6.8	21	2100	244	244	244	244	244	244	244	244	244	244	244
24/2 14 Ad Micro	0.45	1.9	9	1233	174	174	174	174	174	174	174	174	174	174	174
22/2 14 Ad Micro	0.47	1.5	125	151	151	151	151	151	151	151	151	151	151	151	151
20/2 14 Ad Micro	0.60	2.1	11	2124	204	204	204	204	204	204	204	204	204	204	204
24/2 14 Ad Micro	0.50	1.0	16	1608	404	404	404	404	404	404	404	404	404	404	404
22/2 14 Ad Micro	0.50	1.0	33	57	172	172	172	172	172	172	172	172	172	172	172
20/2 14 Ad Micro	1.41	7.0	7	192	192	192	192	192	192	192	192	192	192	192	192
24/2 14 Ad Micro	0.48	2.4	12	1273	204	204	204	204	204	204	204	204	204	204	204
22/2 14 Ad Micro	0.48	2.4	12	1273	204	204	204	204	204	204	204	204	204	204	204
20/2 14 Ad Micro	1.41	7.0	7	192	192	192	192	192	192	192	192	192	192	192	192
24/2 14 Ad Micro	0.48	2.4	12	1273	204	204	204	204	204	204	204	204	204	204	204
22/2 14 Ad Micro	0.48	2.4	12	1273	204	204	204	204	204	204	204	204	204	204	204
20/2 14 Ad Micro	1.41	7.0	7	192	192	192	192	192	192	192	192	192	192	192	192
24/2 14 Ad Micro	0.48	2.4	12	1273	204	204	204	204	204	204	204	204	204	204	204
22/2 14 Ad Micro	0.48	2.4	12	1273	204	204	204	204	204	204	204	204	204	204	204
20/2 14 Ad Micro	1.41	7.0	7	192	192	192	192	192	192	192	192	192	192	192	192
24/2 14 Ad Micro	0.48	2.4	12	1273	204	204	204	204	204	204	204	204	204	204	204
22/2 14 Ad Micro	0.48	2.4	12	1273	204	204	204	204	204	204	204	204	204	204	204
20/2 14 Ad Micro	1.41	7.0	7	192	192	192	192	192	19						

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NYSE COMPOSITE PRICES

4 pm close January 27

1884/85	High	Low	Stock	Day	%	E	S	Mo	High	Low	Open	Close	Chg.	Prc.	Days
Continued from previous page															
521 30a SFA Pipe	2.80	0.2	8 124	34.0	23.5	34.5	1.5	1.5	2.80	0.2	8 124	34.0	-0.1	34.0	1
261 12a SunPep	0.10	0.5	1710163	78.0	18.0	18.5	1.5	1.5	0.10	0.5	1710163	78.0	-0.1	78.0	1
251 10a SunVal	0.20	0.5	25 82225	26.0	25.0	25.5	1.5	1.5	0.20	0.5	25 82225	26.0	-0.1	26.0	1
501 41 Stans Corp	2.82	0.4	12 304	44	43.5	44	1.5	1.5	2.82	0.4	12 304	44	-0.1	44	1
201 13a Scamp	1.02	0.5	1816923	15	15.5	15.5	1.5	1.5	1.02	0.5	1816923	15	-0.1	15	1
131 5a Schenck	0.28	0.6	30 104	10	10.5	10	1.5	1.5	0.28	0.6	30 104	10	-0.1	10	1
451 21a Schenck	2.79	0.65	44 423	43	43	43	1.5	1.5	2.79	0.65	44 423	43	-0.1	43	1
751 5a Schenck	2.04	1.7	1830175	75.0	75.0	75.0	1.5	1.5	2.04	1.7	1830175	75.0	-0.1	75.0	1
63 50 Schenck	1.20	2.2	28 3405	54.5	53.5	54.5	1.5	1.5	1.20	2.2	28 3405	54.5	-0.1	54.5	1
401 23a Schenck(C)	0.36	0.6	18 1573	36.0	36.0	36.0	1.5	1.5	0.36	0.6	18 1573	36.0	-0.1	36.0	1
101 4a Schenck	0.05	0.3	28 3033	16	16.5	16	1.5	1.5	0.05	0.3	28 3033	16	-0.1	16	1
221 12a Schenck	0.05	0.3	28 3033	16	16.5	16	1.5	1.5	0.05	0.3	28 3033	16	-0.1	16	1
181 13 Schenck	0.10	0.6	12 15	5	17.5	17.5	1.5	1.5	0.10	0.6	12 15	5	-0.1	5	1
741 37a Schenck	0.09	0.2	21 2765	71.5	70.5	70.5	1.5	1.5	0.09	0.2	21 2765	71.5	-0.1	71.5	1
21 20 Schenck	0.44	1.6	21	27	26.5	27	1.5	1.5	0.44	1.6	21	27	-0.1	27	1
261 15a Schenck(G)	0.02	0.1	75	18.5	18.5	18.5	1.5	1.5	0.02	0.1	75	18.5	-0.1	18.5	1
121 8a Schenck(GF)	0.18	1.6	71	19	18.5	18.5	1.5	1.5	0.18	1.6	71	19	-0.1	19	1
161 12 Schenck	0.70	4.9	8	15	14.5	14	1.5	1.5	0.70	4.9	8	15	-0.1	15	1
161 14a Schenck(G)	1.46	8.5	4	15.5	15.5	15.5	1.5	1.5	1.46	8.5	4	15.5	-0.1	15.5	1
25 22a Schenck	0.80	2.0	14 2885	20.5	20.5	20.5	1.5	1.5	0.80	2.0	14 2885	20.5	-0.1	20.5	1
161 17a Schenck Es	2.55	8.2	15	17.5	17.5	17.5	1.5	1.5	2.55	8.2	15	17.5	-0.1	17.5	1
401 35a Schenck Air	2.1	3.0	40.5	30.5	30.5	30.5	1.5	1.5	2.1	3.0	40.5	30.5	-0.1	30.5	1
551 42a Schenck	1.60	3.6	13 2024	45.5	44.5	45.5	1.5	1.5	1.60	3.6	13 2024	45.5	-0.1	45.5	1
131 41a Schenck Sel	0.84	7.2	153	11.5	11.5	11.5	1.5	1.5	0.84	7.2	153	11.5	-0.1	11.5	1
301 28 Schenck Sel	0.22	0.6	28 3011	20.5	20.5	20.5	1.5	1.5	0.22	0.6	28 3011	20.5	-0.1	20.5	1
331 17a Schenck Sel	0.90	2.7	8	21	22.5	20.5	1.5	1.5	0.90	2.7	8	21	-0.1	21	1
411 21 Schenck Sel	0.21	1.2	8	23	22.5	22	1.5	1.5	0.21	1.2	8	23	-0.1	22	1
251 24a Schenck Sel	0.42	1.5	18 1219	25.5	25	25	1.5	1.5	0.42	1.5	18 1219	25.5	-0.1	25	1
291 21a Schenck Sel	0.92	4.2	12 2133	22.5	22	22	1.5	1.5	0.92	4.2	12 2133	22.5	-0.1	22	1
25 12a Shew Ind	0.30	2.1	33 3688	14.5	14.5	14.5	1.5	1.5	0.30	2.1	33 3688	14.5	-0.1	14.5	1
25 16a Shew Ind	0.86	4.3	8 2207	20.5	19.5	19.5	1.5	1.5	0.86	4.3	8 2207	20.5	-0.1	19.5	1
141 7a Shew Ind	0.58	3.5	25200	20	5	5	1.5	1.5	0.58	3.5	25200	20	-0.1	5	1
25 12a Shew Ind	0.58	1.7	15 1211	20.5	20.5	20.5	1.5	1.5	0.58	1.7	15 1211	20.5	-0.1	20.5	1
221 11a Shew Ind	0.16	0.7	13 104	10.5	11.5	11.5	1.5	1.5	0.16	0.7	13 104	10.5	-0.1	11.5	1
21 17a Shew Ind	1.12	5.7	11	18	19.5	19.5	1.5	1.5	1.12	5.7	11	18	-0.1	19.5	1
4 4 Signature	0.8	8	52	32.5	32.5	32.5	1.5	1.5	0.8	8	52	32.5	-0.1	32.5	1
471 27a Signature	1.00	3.1	11 1761	32.5	32.5	32.5	1.5	1.5	1.00	3.1	11 1761	32.5	-0.1	32.5	1
331 16a Siglitz	27	3575	31	31	31	31	1.5	1.5	27	3575	31	31	-0.1	31	1
131 18a Sizzler	1.12	11.2	22 116	10.5	10.5	10.5	1.5	1.5	1.12	11.2	22 116	10.5	-0.1	10.5	1
501 21a Sizzler	0.18	2.2	1 1207	5.5	5.5	5.5	1.5	1.5	0.18	2.2	1 1207	5.5	-0.1	5.5	1
241 25a Sizzler	0.48	2.8	18	34	32.5	32.5	1.5	1.5	0.48	2.8	18	34	-0.1	32.5	1
5 32a St. Ida	0.08	1.2	14 363	5.5	5.5	5.5	1.5	1.5	0.08	1.2	14 363	5.5	-0.1	5.5	1
62 21a St. Ida	0.10	2.0	31	7.5	7.5	7.5	1.5	1.5	0.10	2.0	31	7.5	-0.1	7.5	1
521 20a St. Ida	0.08	1.2	14 363	5.5	5.5	5.5	1.5	1.5	0.08	1.2	14 363	5.5	-0.1	5.5	1
171 20a St. Ida	1.40	22.5	14 2232	11.5	11.5	11.5	1.5	1.5	1.40	22.5	14 2232	11.5	-0.1	11.5	1
201 23a St. Ida	1.01	2.0	15 43	35.5	35.5	35.5	1.5	1.5	1.01	2.0	15 43	35.5	-0.1	35.5	1
261 22a St. Ida	1.16	3.4	14 4892	34.5	35.5	34.5	1.5	1.5	1.16	3.4	14 4892	34.5	-0.1	34.5	1
261 23a St. Ida	0.80	2.4	18 2126	25.5	25.5	25.5	1.5	1.5	0.80	2.4	18 2126	25.5	-0.1	25.5	1
261 20a St. Ida	0.50	2.2	20	22	22	22	1.5	1.5	0.50	2.2	20	22	-0.1	22	1
411 28a St. Ida	1.08	3.4	73	21.5	21.5	21.5	1.5	1.5	1.08	3.4	73	21.5	-0.1	21.5	1
131 13a Snyder Oil	0.36	1.9	23 257	134	134	135	1.5	1.5	0.36	1.9	23 257	134	-0.1	134	1
34 23a Selection	17	951	252	252	252	252	1.5	1.5	17	951	252	252	-0.1	252	1
28 26a Some	1.00	2.9	14 1217	27.5	27.5	27.5	1.5	1.5	1.00	2.9	14 1217	27.5	-0.1	27.5	1
89 48a Sovy	0.43	0.9	37	40.5	40.5	40.5	1.5	1.5	0.43	0.9	37	40.5	-0.1	40.5	1
105 10a Sovtak	0.24	2.2	20	32	32	31	1.5	1.5	0.24	2.2	20	32	-0.1	32	1
461 36a Sovtak Cap	3.00	8.1200	34	38.5	38.5	38.5	1.5	1.5	3.00	8.1200	34	38.5	-0.1	38.5	1
471 27a Sovtak Cap	2.50	7.8	2	22	22	22	1.5	1.5	2.50	7.8	2	22	-0.1	22	1
24 16a Sovtak Sel	1.44	7.5	12	34	19.5	19.5	1.5	1.5	1.44	7.5	12	34	-0.1	19.5	1
31 11a Sovtak Sel	0.50	3.8	34	28.5	14.5	14	1.5	1.5	0.50	3.8	34	28.5	-0.1	14	1
25 14a Sovtak Sel	1.20	7.0	11	148	17.5	17.5	1.5	1.5	1.20	7.0	11	148	-0.1	17.5	1
22 16a Sovtak Sel	0.80	4.0	8 1182	20.5	20.5	20.5	1.5	1.5	0.80	4.0	8 1182	20.5	-0.1	20.5	1
22 17a Sovtak Sel	1.22	5.9	13 2674	20.5	20.5	20.5	1.5	1.5	1.22	5.9	13 2674	20.5	-0.1	20.5	1
37a 24a Sovtak SE	1.89	8.5	11	14	28.5	28	1.5	1.5	1.89	8.5	11	14	-0.1	28	1
36a 30a SHET	1.76	5.2	12	800	33.5	33	1.5	1.5	1.76	5.2	12	800	-0.1	33	1
29 15a SHET	0.02	0.2	14 2127	16.2	15.5	15.5	1.5	1.5	0.02	0.2	14 2127	16.2	-0.1	15.5	1
19a 13a SouthWestGas	0.82	5.8	14	78	14.5	14	1.5	1.5	0.82	5.8	14	78	-0.1	14	1
19a 12a SouthWestGas	0.34	1.9	16 270	12.5	12.5	12.5	1.5	1.5	0.34	1.9	16 270	12.5	-0.1	12.5	1
30a 34a SouthWestGas	2.20	7.9	12	192	25.5	27.5	1.5	1.5	2.20	7.9	12	192	-0.1	25.5	1
123 7a Spain Fund	0.46	5.7	7	75	75	75	1.5	1.5	0.46	5.7	7	75	-0.1	75	1
74 52a Spartron Cpl	3	124	35	103	35	35	1.5	1.5	3	124	35	103	-0.1	35	1
184 10a Sphere	0.18	1.2	10	77	13.5	13.5	1.5	1.5	0.18	1.2	10	77	-0.1	13.5	1
194 42a Spring	1.20	3.2	12	88	38.5	37.5	1.5	1.5	1.20	3.2	12	88	-0.1	37.5	1
401 25a Spring	1.00	15	111	2720	26.5	26.5	1.5	1.5	1.00	15	111	2720	-0.1	26.5	+1
184 13a SPRX	0.40	2.4	4	112	154	154	1.5	1.5	0.40	2.4	4	112	-0.1	154	1
194 11a St. Louis	0.40	3.1	5	64	13.5	13.5	1.5	1.5	0.40	3.1	5	64	-0.1	13.5	1
234 14a St. Motor	0.32	1.8	15	50	20	19.5	1.5	1.5	0.32	1.8	15	50	-0.1	19.5	1
201 22a STLB Fin	1.04	4.1	10	510	25.5	25.5	1.5	1.5	1.04	4.1	10	510	-0.1	25.5	1
8 41a STLB Fin	1.04	4.1	10	510	25.5	25.5	1.5	1.5	1.04	4.1	10	510	-0.1	25.5	1

- T -										- X - Y - Z -									
475 S TGBY Enter	0.12	2.1	29	835	53	54	55	56	57	514	42 USPS 4.1	4.16	6.9	25	45	45	45	45	45
476 282 TCF Finance	0.08	2.7	2	72	171	23	23	23	23	56	17 1/4 USGS	7	5.58	22	22	22	22	22	22
477 759 TCM Corp S	0.04	2.1	13	48	31	30	30	30	30	212	235 USG	1.30	4.4	15	23	30	30	30	30
478 245 Standard	1.92	2.5	11	104	285	285	285	285	285	574	45% USA Comp/P	4.08	8.2	8	45	45	45	45	45
479 374 SunMark	1.40	3.8	15	185	384	384	384	384	384	150	150 USA UNL	20	16.14	55	54	54	54	54	54
480 20 Standard	0.68	3.1	15	8	221	221	221	221	221	102	1 UOC Hars	1.88	70.7	8	288	24	34	24	24
481 224 SunFid Inc	0.08	2.8	8	2303	264	265	265	265	265	242	175 UGI Corp	1.38	6.5	16	21	21	21	21	21
482 54 SunPower	0.24	3.8	11	46	64	65	65	65	65	114	45 UGI Inc	1	251	54	54	54	54	54	54
483 375 SunPharm Chem	0.06	2.7	14	2085	122	114	114	114	114	254	201 Unisys	1.80	8.2	83	425	265	265	265	265
484 241 SunTel	16	25	22	12	12	12	12	12	12	172	11 Unisys	0.10	1.4	23	517	224	224	224	224
485 25 StampsDirect	0.12	1.8	3	44	63	63	63	63	63	126	100% Unisys	1.88	22	18	14	734	734	734	734
486 274 StandardWeb	0.08	1.8	63	82	322	322	322	322	322	158	133 Unicamp	2.75	2.3	15	221	115	173	119	119
487 95 State Com	0.71	4.0	5	7052	183	174	174	174	174	357	215 Unicard	0.75	3.3	28	263	462	474	474	474
488 194 Stop Shop	15	2885	245	245	245	245	245	245	245	446	63 Unicorp	0.75	2.9	1027951	275	275	275	275	275
489 13 Stroq	0.08	8.3	13	87	141	134	134	134	134	447	421 Unicorp 2.50	3.50	8.0	23	143	143	143	143	143
490 212 Stretch	32	9195	225	214	214	214	214	214	214	450	51 Unif 4.50	3.50	8.0	423	423	423	423	423	
491 227 Stratus	11	3893	20	27	25	25	25	25	25	452	301 Unifac	2.44	8.7	12	483	364	364	364	364
492 164 SunMicrosys	0.38	2.5	27	748	184	104	104	104	104	453	45% Unifac	1.72	2.6	19	576	45	45	45	45
493 234 SunRun Solar	1.40	4.5	11	194	311	214	214	214	214	454	16% Unifac/Unifac	0.32	4.1	6	482	224	224	224	224
494 2 Sunrun Solar	0.30	17.1	1	6	69	61	61	61	61	455	45% Unifit	0.30	1.1	24	368	184	184	184	184
495 10 8 Sun Data A	1.19	10.4	2	42	105	102	102	102	102	456	51 Unifit	0.6	8.0	16	15	15	15	15	15
496 376 Sun Data B	0.31	5.3	5	216	424	4	4	4	4	457	51 Unifac	2.77	38.4130	8473	9.4	9.4	9.4	9.4	9.4
497 34 Sun Energy	0.31	4.5	25	108	327	424	424	424	424	458	51 Unifac	1.2	2.6	18	5	3	3	3	3
498 32 Sunstar	0.08	1.6	15	3548	36	37	37	37	37	459	15% Unifac/Unifac	1.04	2.9	16	154	36	36	36	36
499 41 Suntek	1.29	2.8	16	363	49	49	49	49	49	460	11% Unifac/Unifac	0.78	5.6	38	38	129	129	129	129
500 173 SunbeamPr	1.19	15.8	29	71	71	71	71	71	71	461	50% Unifac/Unifac	0.01	2.8	5958	444	444	444	444	444
501 12 Sunbeam	1337	11	15	15	15	15	15	15	15	462	20% Unifac/Unifac	2.76	0.5	12	185	21	21	21	21
502 45% Sunbeam	1.44	2.8	12	489	552	513	513	513	513	463	45% Unifac/Unifac	1.04	2.9	16	154	36	36	36	36
503 18 Super Food	0.36	3.3	14	14	114	114	114	114	114	464	20% Unifac/Unifac	0.78	5.6	38	38	129	129	129	129
504 244 Superior	0.18	0.7	14	676	294	25	25	25	25	465	45% Unifac/Unifac	0.20	1.1	10	21	16	16	16	16
505 22 Superval	0.94	4.0	32	904	223	223	223	223	223	466	45% Unifac/Unifac	0.25	5.1	11	184	54	54	54	54
506 117 Surgi Corp	0.18	0.8	20	522	205	205	205	205	205	467	45% Unifac/Unifac	0.02	7.7	49	10	18	18	18	18
507 17 Swiss Kraft	0.27	1.5	305	16	17	16	16	16	16	468	4 Unifac	0.12	2.2	8	3408	512	512	512	512
508 155 Symbol Tec	23	3262	274	274	274	274	274	274	274	469	11% USFED	0.20	1.3	7	734	15	143	143	143
509 64% SunCorp	0.20	2.9	14	50	87	87	87	87	87	470	12% USFED	0.37	5.8	6	178	15	143	143	143
510 16% Sunova Fb	0.45	2.4	14	127	185	185	185	185	185	471	10% USFED	1.32	3.8	6	62	345	345	345	345
511 21% Syntex	0.44	1.7	20	8864	264	265	265	265	265	472	11% USFED	0.32	1.6	29	1129	265	265	265	265
- T -										473	15% USG	0.06	4.8	6	3558	224	224	224	224
- X -										474	55 Unifac	2.00	8.1	14	14	14	14	14	14
- Y -										475	7-1 Winnebago	0.10	1.0	11	117	18	64	64	64
- Z -										476	22% Windstar	1.41	5.2	18	183	214	148	148	148
- X -										477	13% Windstar	0.40	2.8	40	20	142	142	142	142
- Y -										478	26% Wrigley	0.50	2.1	18	833	264	30	30	30
- Z -										479	12% Wolverine	0.18	0.8	18	378	25	25	25	25
- X -										480	13% World Wide	0.09	3.6	20	3075	154	154	154	154
- Y -										481	10% Wyndham	0.10	0.7	8	141	14	14	14	14
- Z -										482	10% Wyndham	1.25	4.8	8	82	82	82	82	82
- X -										483	26% Xpo	1.82	6.4	12	226	274	274	274	274
- Y -										484	30% Xpo	0.53	1.2	24	418	473	473	473	473
- Z -										485	12% Xpo Labor	0.28	1.3	22	21	21	21	21	21
- X -										486	16% Wynns Int	0.44	2.2	10	27	20	20	20	20
- Y -										487	22% Zetra	3.00	2.8	82	2130	1042	1033	1033	1033
- Z -										488	40 Zeta Corp	0.64	1.2	15	306	5112	5102	5102	5102
Price data supplied by Intermarket										489	20 Yester Egg	1.22	5.5	11	51	214	307	307	307
Market capitalization and book value of listed companies are based on latest available data as of Dec. 31, 1994.										490	33% York Int'l	0.18	0.5	15	295	352	35	35	35
Market capitalization and book value of listed companies are based on latest available data as of Dec. 31, 1994.										491	1 Zepata	0.14	3.8	11	31	33	33	33	33
Market capitalization and book value of listed companies are based on latest available data as of Dec. 31, 1994.										492	7 Zepata Int'l	7.22	238	1032	1032	937	937	937	937
Market capitalization and book value of listed companies are based on latest available data as of Dec. 31, 1994.										493	8 Zerbin Net	1.00	4.8	16	16	2	215	215	215
Market capitalization and book value of listed companies are based on latest available data as of Dec. 31, 1994.										494	8 Zerbin Inc.	0.83	13.0	12	105	63	84	84	84
Market capitalization and book value of listed companies are based on latest available data as of Dec. 31, 1994.										495	10% Zim Int'l	0.88	4.5	70	101	103	104	104	104
Market capitalization and book value of listed companies are based on latest available data as of Dec. 31, 1994.										496	10% Zimring Fund	1.04	9.5	137	114	11	11	11	11
Market capitalization and book value of listed companies are based on latest available data as of Dec. 31, 1994.										497	74% Zweig Todt	0.64	10.0	10	155	812	84	84	84

NASDAQ NATIONAL MARKET

4 pm close January 27

Arangian Crp	1.00	16	148	15 ¹	14 ²	14 ³	+8	Emissary	31	125	13	13	12 ⁴	-2	SEI Crp	0.18	18	179	18 ¹	17 ²	17 ³	-4								
Andrew Crp	26	1286	54 ¹	52 ²	52 ³	54 ⁴	+8	Exabyte	12	1521	18 ¹	17 ²	17 ³	-2	Sabots B	0.28	18	2	21	21 ²	21 ³	-2								
Andros Acr	11	141	16 ¹	16 ²	16 ³	16 ⁴	+8	Exceltaur	10	26	7 ¹	7 ²	7 ³	+8	Selectics	112	18	173	76 ¹	26 ²	26 ³	+8								
Apogee En	0.22	28	52	18 ¹	18	18	-2	EddasEct	16	155	16 ¹	16 ²	16 ³	-2	Sequent	10335760	18 ¹	18 ²	16 ³	16 ⁴	16 ⁵	-2								
APP Bls	31	301	51 ¹	51 ²	51 ³	51 ⁴	+8	Expedi1	0.10	21	43	22 ¹	21 ²	21 ³	-2	Squads	6	246	31 ¹	31 ²	31 ³	31 ⁴	-2							
Appid Mat	1814261	40 ¹	39 ²	40 ³	40 ⁴	+1 ⁸	ExcorAhr	58	407	0 ¹	6 ²	5 ³	-1	Serv Tech	5	74	67 ¹	64 ²	62 ³	60 ⁴	-2									
Apple	0.48	10265807	40 ²	38	38 ³	+8	Fall Gnp	12	1371	51 ¹	4 ²	51 ³	-1	Magnus GE	1.88	13	3	31 ²	31 ³	31 ⁴	-2									
Applephones	0.85	21	271	17 ¹	17 ²	17 ³	+8	Ferr Cap	0.24	39	15	6 ²	6 ³	+8	Magna Pow	1.5	32 ¹	38 ²	38 ³	38 ⁴	-2	Severson	0.22	11	4	15 ²	15 ³	15 ⁴	-2	
Arber Dr	0.30	25	295	22 ¹	22 ²	22 ³	+8	Foster	0.04	43	1263	43 ⁴	43	-2	Magna Grp	0.80	11	365	16 ¹	16 ²	16 ³	+8	Shaded	8.84	22	340	33 ¹	32 ²	32 ³	-2
Arctico	0.10	14	212	18 ¹	18 ²	18 ³	-2	FrostF	0.04	43	1263	43 ⁴	43	-2	Med Box	23	324	16 ¹	16	10	-2	SH System	20	343	18 ¹	17 ²	16	-2		
Argonaut	1.18	10	2811	31	30	31	+8	Garnet	26	152	91 ¹	9 ²	9 ³	-2	Mariel Dr	18	347	21 ¹	24 ²	24 ³	-2	Shawood	20	303	9	94	94	-2		
Armor Al	0.64	18	535	21 ²	21	21 ²	-2	Garnet Crp	11	80	42 ¹	41 ²	42 ³	+8	Mariel Ed	11	80	42 ¹	41 ²	42 ³	+8	Sams Crp	20	1963	32 ¹	30 ²	31 ³	-2		
Arnold Tn	0.44	15	228	18 ²	18	18	-2	Garnet Hrd	14	2042	26 ¹	25 ²	26	+8	Marmotta	2.36	77	40 ¹	41 ²	41 ³	+8	Slemanic	3	6	3	21 ²	3	-2		
AspectT In	20	48	343 ¹	34	34 ²	34 ³	+8	GFB Ind	124	13	249	49 ⁴	49	-2	MarchSkaA	8.44	10	13	8 ²	9 ³	0 ⁴	+8	SymN	8.36	16	1137	38 ¹	35 ²	36	+8
AST March	3211544	14 ²	15 ¹	15 ²	15 ³	15 ⁴	-2	FifthThrd	11	358	2 ¹	0 ²	2 ³	+8	Marchred	0.68	20	845	20	19 ²	19 ³	+8	SymDex	33	1405	71	62	7	-2	
AtJohnson	5	50	91 ²	8 ¹	8 ²	6 ³	-2	Fifty Off	0.0	821	61 ¹	61 ²	51 ³	-2	Mascac	303	777	121 ¹	12 ²	11 ³	-2	SymWfc	0.06	12	1143	114	132 ²	151 ³	-2	
At SEAR	0.32	10	587	17	18 ²	18 ³	+8	Figge A	0.0	821	61 ¹	61 ²	51 ³	-2	Maxim Int	36	825	21 ¹	30 ²	31	-2	SymWfp	20	1603	19 ¹	19 ²	19 ³	-2		
Autistic	0.24	25	3344	34 ¹	32 ²	33 ³	+8	Filenet	24	2004	31 ¹	30 ²	30 ³	-2	Simpson	8.40	12	47	9 ²	9 ³	9 ⁴	-2	Tanzer	3	1153	5 ¹	5 ²	5 ³	+8	
Australia	11	308	2 ¹	2 ²	2 ³	2 ⁴	+8	FirstAtn	1.00	8	1418	30 ²	29 ²	30	+8	McDaniel Crp	3	1153	5 ¹	5 ²	5 ³	+8	Smithfield	18	10164	31 ²	31	31 ³	-2	
Averontide	0.92250	55	7 ²	7 ³	7 ⁴	7 ⁵	+8	FifthEtho	1.00	10	278	22 ¹	22 ²	22 ³	+8	McCormic	0.52	29	4197	21 ²	20 ³	21	-2	Software	16	907	41	41	41	-2
Averontide	0.92250	55	7 ²	7 ³	7 ⁴	7 ⁵	+8	FotCollin	0.00	18	436	21 ²	21	21 ²	-2	Spacosa	0.6	15	1135	22	21 ²	21 ³	-2							

- B -																																								
S E 1 B	0.08	20	45	52 ^a	3	54	+4	Fat Tern	1.13	8	252	344	234	234	-4	Fat Tern	1.08	8	742	40	392	292	+4	Medicene Inc	0.16	10	67	114	104	104	+8	Southeast	0.10	8	3192	193	184	184	+16	
Baker J	0.08	8	93	142 ^a	144	144	+16	Fat Tern	1.08	7	282	202 ^a	20	202 ^a	+2	Fat Tern	0.58	7	282	202 ^a	20	202 ^a	+2	Nestle	0.56	14	19	59	167	124	124	+8	Sablegol A	0.10	13	892	91	91	91	+8
Blown S	0.24	4	165	217 ^a	172	172	+16	Fat Tern	1.04	18	8	214 ^a	302	302	+2	Fat Tern	0.24	35	189	181 ^a	94	94	+8	St. Jude Md	0.40	17	2469	30	374	242	+16									
Bonac	11	257	182 ^a	174	162 ^a	+4	Fat Tern	0.03	80	82 ^a	82 ^a	81 ^a	81 ^a	+4	Fat Tern	0.24	36	1706	141 ^a	134 ^a	134 ^a	+8	St. Pacific	0.30	13	6326	22	20	20	+8										
BrikiSouth	0.52	9	1623	171 ^a	17	174 ^a	+4	Fat Tern	0.24	22	222 ^a	214 ^a	214 ^a	214 ^a	+2	Fat Tern	0.08	18	542	204 ^a	202 ^a	202 ^a	+2	StryBf	0	113	152	152	152	152	+8									
BrockersDp	0.40	8	47	144 ^a	142 ^a	142 ^a	+16	Fat Tern	0.28	417	71 ^a	67 ^a	7	7 ^a	-8	Fat Tern	0.70	11	44	322 ^a	214 ^a	324 ^a	+8	Staples	41	678	242	244	244	244	+8									
Barkworth	0.92	18	103	254 ^a	34 ^a	25	Fat Tern	0.09	14	5958	54 ^a	54 ^a	54 ^a	+4	Fat Tern	1.36	16	674	275 ^a	274 ^a	274 ^a	+8	State Str	0.12	14	3490	33	321 ^a	317 ^a	+8										
Bents Geo	0.56	15	897	292 ^a	20	292 ^a	+4	Fat Tern	0.09	29	1126	54 ^a	54 ^a	54 ^a	+4	Fat Tern	0.7	74	74	54	65 ^a	54 ^a	+8	Stk Micro	16	2259	305 ^a	294 ^a	293 ^a	293 ^a	+8									
Bassett F	0.20	18	111	30	39 ^a	29 ^a	-2	Fat Tern	1.02	13	35	36 ^a	35 ^a	35 ^a	-2	Fat Tern	0.12	15	446	152 ^a	144 ^a	15 ^a	+8	Stk Regt	0.72	18	995	16	154 ^a	16	+8									
Bay View	0.60	16	528	19	18 ^a	2	+4	Fat Tern	10	769	13	124 ^a	124 ^a	124 ^a	-8	Fat Tern	0.08	13	25	224 ^a	39 ^a	38 ^a	+4	Staf Tec	0.08	13	1323	11	11	11 ^a	+8									
Baybanka	2.00	10	1097	564 ^a	564	56	+4	Fat Tern	0.08	15	125	125	125	125	-8	Fat Tern	0.20	7	246	57 ^a	54 ^a	54 ^a	+8	StainUSA	0.20	7	246	57 ^a	54 ^a	54 ^a	+8									
BaySai Fin	1.18	8	1042	294 ^a	294 ^a	294 ^a	+8	Fat Tern	0.04	11	86	21	304 ^a	304 ^a	-8	Fat Tern	2.20	8	1501	187 ^a	85	87	+16	Stain	43	7	204	20	204 ^a	204 ^a	+8									
BE Aero	9	325	62 ^a	62 ^a	84 ^a	84 ^a	-4	Fat Tern	1.04	11	86	7	281	31 ^a	27 ^a	-8	Fat Tern	7	281	31 ^a	27 ^a	27 ^a	-8	StraderQ	1.10	9	648	211 ^a	211 ^a	211 ^a	+8									
BeauCox	0.42	17	5	142 ^a	142 ^a	142 ^a	-2	Fat Tern	0.40	7	179	151 ^a	15	15	-13	Fat Tern	9	723	117 ^a	117 ^a	114 ^a	+8	Stimidy	15	602	81 ^a	57 ^a	57 ^a	54 ^a	+8										
BenJerry	18	104	11	104 ^a	11	11 ^a	-8	Fat Tern	1.18	10	40	55 ^a	244 ^a	244 ^a	-4	Fat Tern	0.58	13	119	21 ^a	304 ^a	304 ^a	-8	Saylor	0.08	36	680	40	394 ^a	394 ^a	+8									
BentleyWR	0.44	23	307	38 ^a	37 ^a	37 ^a	-11	Fat Tern	0.68	12	133	193 ^a	194 ^a	194 ^a	-8	Fat Tern	0.17	18	65	82 ^a	67 ^a	67 ^a	+2	Software	16	8	94	14	14	14	+8									
Benton	0.24	17	58	222 ^a	22	22	-8	Fat Tern	0.24	17	58	222 ^a	22	22	-8	Fat Tern	2.00	16	207	207 ^a	207 ^a	207 ^a	+8	Sumitomo	0.20	27	207	207 ^a	207 ^a	207 ^a	+8									
Boron	0.24	17	58	222 ^a	22	22	-8	Fat Tern	0.24	17	58	222 ^a	22	22	-8	Fat Tern	2.00	27	375	191 ^a	194 ^a	194 ^a	+16	Summit Bc	0.04	27	375	191 ^a	194 ^a	194 ^a	+16									

AMEX COMPOSITE PRICES

Stock	P/ E	Slg	High	Low	Clos	Chng	Stock	P/ E	Slg	High	Low	Clos	Chng	Stock	P/ E	Slg	High	Low	Clos	Chng
Stock	Dv.	E 100s	High	Low	Clos	Chng	Stock	Dv.	E 100s	High	Low	Clos	Chng	Stock	Dv.	E 100s	High	Low	Clos	Chng
Adv Magn	50	40	14½	14½	14½	-½	Daptch	65	70	6½	6½	6½	-½	HedDir	16	906	31½	63	34½	-½
Alfa Inc	7	575	18½	10	10½	-½	Decimator	8	75	1½	1½	1½	+½	Hector	0.26	16	333	30½	26½	-½
Alps Ind	7	575	18½	10	10½	-½	Card Pda	3	8	6½	5½	5½	-½	Hest Ch	20	5	2½	2½	2½	-½
Amico Pe	1.00	16	6	4½	4½	-½	Crossh7 A	0.64	24	5½	14	13½	-1½	Hescom	8	5	2½	2½	2½	-½
Amherst A	0.65	12	683	33½	33	-3½	Crown C A	0.40	7	2	14	14	-1½	Hesco	0.16	16	134	10½	93	-1½
Amidahl	0.05	25	1506	10½	10½	-1½	Crown C B	0.40	11	32	13½	13½	-1½	Hesman A	10	215	5½	5½	5½	-½
Amplif Exp	1	334	10½	5½	5½	-½	Citic	0.63	45	44	16	10	-1½	Hesman A	10	215	5½	5½	5½	-½
Amplip-AmA	16	143	5½	5½	5½	-½	Custommedic	10	26	21½	2½	2½	-½	HotronOp	0.12	18	161	12	11½	-1½
AMSI Inv	0.10	22	33	2½	2½	-½	Di Inds	10	30	1½	1½	1½	-½	Int'l Coop	8	4735	9½	5½	5½	-½
Amstrach	21	65	21½	14½	21½	-1½	Dimark	27	46	16½	15½	16½	-1½	Int'l Orgn	84	178	13½	13½	13½	-½
Amstel	6	685	3½	3½	3½	-½	Discomatix	11	72	6½	5½	5½	-½	Int'l Mex	6.05	16	4321	21½	21	-1½
Amstel C B	9	773	2½	2½	2½	-½	Duplex	0.48	6	32	7½	7½	-½	Jan Bell	8	344	3½	3½	3½	-½
Amstel A	2	132	7½	7½	7½	-½	East Co	0.46	11	3	13½	13½	-1½	Kirk Crp	11	15	3½	3½	3½	-½
ANH Ocean	0.55	0	80	2½	2½	-½	Echo Bay	0.07	66	622	0½	8½	-½	Kitty Esp	27	365	16½	15½	15½	-½
AndersenK	0.73	12	4	22½	22½	-2½	Edl En A	0.32	6	51	9½	9½	-½	KogEq	32	80	7½	7½	7½	-½
Anderson	0.54	21	17	15½	15½	-1½	Electro A	12	24	8½	8½	8½	-½	Labsys	0	29	1½	1½	1½	-½
Berry RG	11	44	10½	10½	10½	-½	Elm	20	1197	34½	34½	34½	-½	Laser Ind	7	50	5½	5½	5½	-½
BATWdr	0.71	12	22½	14½	14½	-1½	Emply Sv	16	371	16½	12	12	-½	Lee Pharm	4	135	2½	2½	2½	-½
Bell	7	2	1½	1½	1½	-½	Epitope	8	1727	15½	15½	14½	-1½	Lumex Inc	50	20	14	13½	14	-1½
Bells Men	0.40	23	23	20½	20½	-2½	Fab Inds	0.64	12	3	30½	30½	-1½	Lynch Crp	21	8	33½	33	33½	-1½
Bell-Rd A	6½	66	26½	26½	26½	-½	Fine A	4.00	21	6	74½	74½	-1½	Microm	4	36	32	31½	2½	-½
Bell-Rd A	0.57	17	394	46½	47½	-1½	FineCrylic	0.26	18	100	10½	10½	-1½	Media A	0.48	24	330	26½	27½	-1½
Bomar	16	5	2½	2½	2½	-½	Flute J	0.60	21	18	30½	30	-1½	Mem Co	0.20	32	18	4½	4½	-1½
Bowens	0.26	6	68	18½	18	-1½	Forest Ls	23	1756	47½	47½	47½	-1½	Milkld	10	7½	7½	7½	7½	-1½
Brennan A	1.04	17	85	18½	18½	-1½	Frequency	8	80	4½	4½	4½	-½	Mong A	44	9	9½	9½	9½	-1½
Calypso	1	29	5	5	5	-½	Gates	0.80	8	58	15½	14½	-1½	MSR Expl	64	202	1½	1½	1½	-½
Cambridge	0.26	13	54	26½	26½	-2½	Giant Pda	0.72	13	62½	23½	22½	-1½	Met Print	3	289	1½	1½	1½	-½
Can Marc	0.14	18	5½	8½	8½	-1½	Giant Pda	0.70	62	22½	16½	16½	-1½	MTI Toda	0.58	15	1117	22½	21½	-1½
Canadas A	0.01	18	18½	18½	18½	-½	Gillcr	1	4	3½	3½	3½	-½	Monroe	17	10	5½	5½	5½	-½
Cannabias	0.68	68	2½	4½	3½	-1½	Goldfield	1	4	3½	3½	3½	-½	MSP Expl	20	10	5½	5½	5½	-½
Champion	1.85	46	15½	21	30½	-3½	Goodman	1	4	3½	3½	3½	-½	MSV Corp	136	81	47½	47½	47½	-1½
Chips	0.64	28	47½	16½	16½	-1½	Gordon	1	4	3½	3½	3½	-½	Myers	1013	1045	125	125	125	-1½
Chips	0.64	28	47½	16½	16½	-1½	Gruber	1	4	3½	3½	3½	-½	NIPCO	1.12	13	57	56½	56½	-1½
Chips	0.64	28	47½	16½	16½	-1½	Guttmann	1	4	3½	3½	3½	-½	Northen	0.60	10	46	28	28½	-1½

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